

Minutes of The National Archives' Board		THE	
		NATIONAL	
Held on 7 March 2024 at 10:40 at The National Archives, Kew and via Video Conference (VC)		ARCHIVES	

**Present:**

Andrew Wathey (AW - Chair) Chair of The National Archives' Board  
Sonia Cargan (SC) Non-executive Board Member  
Rommel Pereira (RP) Non-executive Board Member  
Mark Richards (MR) Non-executive Board Member  
Ros Scott (RS) Non-executive Board Member (Items 1-8)  
Emmajane Avery (EJA) Director of Public Engagement and Sector Leadership  
Neil Curtis (NC) Chief Operating Officer  
Lucy Fletcher (LF) Director for Public Records Access and Government Services  
Jeff James (JJ) Chief Executive and Keeper  
Gemma Maclagan Ram (GMR) Research and Commercial Development Director  
Andrea Metcalf (AM) Director of People, Inclusion and Change  
John Sheridan (JS) Digital Director

**Also present:**

Sam Whaley (SW) Head of Strategy  
Governance Coordinator (Minutes)

**1.0 Apologies and Declarations of Interest**

- 1.1 There were no apologies for absence.
- 1.2 There were no declarations of interest.

**2.0 Future Directions for The National Archives and The National Archives Trust – Options Analysis**

- 2.1 The Board received a paper outlining options presented at the meeting on 29 February 2024 in greater detail.
- 2.2 GMR introduced the paper, suggesting possible options for directions for The National Archives and The National Archives Trust. The Board was asked to consider the options.
- 2.4 There was a discussion around the possible outcomes of the various directions for the strategic direction and the resources of The National Archives. It was agreed that further stakeholder engagement was needed to fully appraise the options and possible outcomes.
- 2.5 The Board
  - (i) Noted the paper; and
  - (ii) Agreed to revisit the discussion following further engagement with stakeholders.

**There being no further business, the meeting closed at 11.30**