

348

CONFIDENTIAL

10 DOWNING STREET

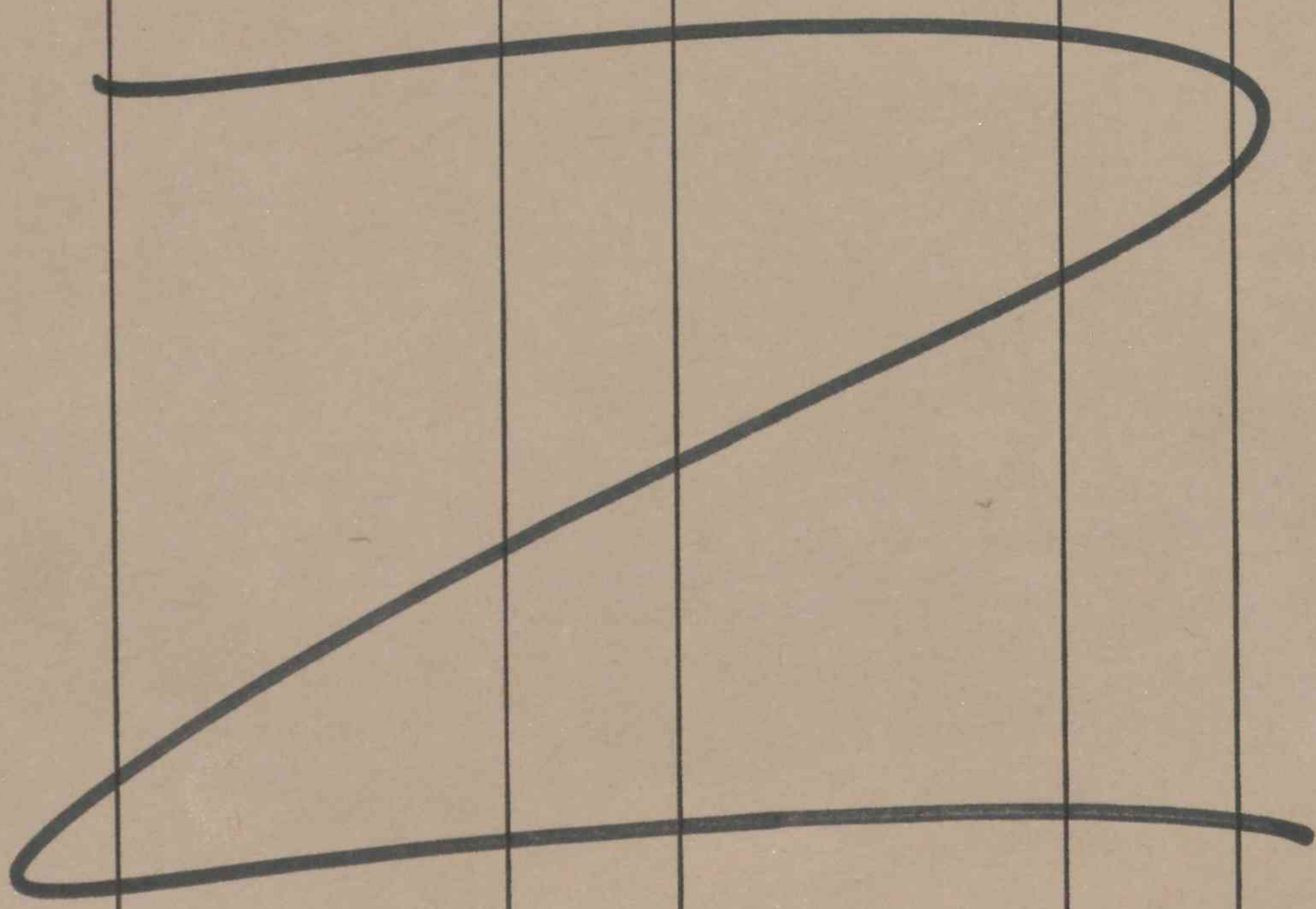
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FILE TITLE: <i>MILLENNIUM</i>		SERIES <i>HERITAGE</i>
PART BEGINS <i>6 MARCH 1998</i>		PART <i>5</i>
PART ENDS <i>31 JULY 1998</i>		CAB ONE

PREM 49/348

Labour Administration

PART CLOSED 31.7.98



CONFIDENTIAL

PART

CLOSED

Series : HERITAGE

File Title : Millennium

Part : 5

Date	From	To	Subject	Class	Secret
			ordinary written question on the millenium experince	C	0
				C	0
16/03/98	MS/SO	PUS/DfEE	Millennium Volunteers	U	0
17/03/98	MWP		Letter to Bob Ayling, BA: Meeting of 16/3/98	R	0
18/03/98	HA/PS	MWPO	Millennium Experience	R	0
24/03/98	MWPO	HA/PS	Millenium experience sponsorship	U	0
26/03/98	PUS/WO	PUS/DfEE	Millennium Volunteers	U	0
27/03/98	DPM	MWP	Progress report to the culture, media and sport select committee on t	U	0
06/04/98	MWP	PM	Millenium Experience Sponsorship	R	0
06/04/98	SS/CMS	PM	Millenium Church Services	C	0
08/04/98	DPM	SS/CMS	The Millennium	U	0
16/04/98	HA/PS	DCMS	Millenium Church Services	C	0
17/04/98	HA/PS	PS/HMQ	Millenium Church Services	C	0
17/04/98	HA/PS	MWPO	MilleniumExperience Sponsorship	C	0
21/04/98	PS/HMQ	HA/PS	Millenium church services	U	0
28/04/98	SS/CMS	DPM	Celebrating the millenium	U	0
29/04/98	MWPO	D/SEC	Millenium experience sponsorship - Swatch	U	0
05/05/98	HA/PS	D/SEC	Dome visits	U	0
07/05/98	MWPO	HA/PS	Minute re Swatch	U	0
09/05/98		duty clerk	Foundation for youth - Atlantic 2000	U	0
14/05/98	MWPO		Letter to New Millenium experience company re Sponsorship: spirit I	U	0
14/05/98	MWP	PM	Millenium: June events	U	0
14/05/98	CDLO	HA/PS	National audit office report : managing the Millennium threat II -ops a	U	0
22/05/98	MWP	DPM	Progress on planning for the millenium	U	0
26/05/98	HA/PS	DCMS	Progress on planning for the millenium	U	0
26/05/98	HA/PS	MWPO	Millenium visit	C	0
29/05/98	SS/CMS	PUS/DfEE	Millenium volunteers: setting the framework	C	0
29/05/98	DCMS	HA/PS	Additional bank holiday to mark year 2000	C	0
01/06/98	MWP	DPM	Millenium experience: children's promise	C	0
02/06/98	SS/WO	PUS/DfEE	Millenium volunteers: setting the framework	C	0
03/06/98	CST	PUS/DfEE	Millennium volunteers	R	0
04/06/98	MS/HO	PUS/DfEE	Millenium volunteers	C	0
04/06/98	MWP	DPM	Greenwich millenium dome: legacy	C	0
04/06/98	PU	MS/HO	Volunteering and the millennium	R	0
05/06/98	MWP	PM	Millennium Dome	R	0
09/06/98	HA/PS	MWPO	Millennium Dome	R	0
10/06/98	SS/CMS	SS/DfEE	Celebrating the Millennium	C	0
10/06/98		HA/PS	Letter from NMEC - AGENDA	C	0
10/06/98	H/PU	PU	Millennium lectures	R	0
10/06/98	MWPO	PA/PS	Millennium: Transport/Legacy	C	0
11/06/98	HA/PS	DCMS	Millennium Experience Anniversary	C	0
11/06/98	HA/PS	DETR	Millennium Experience Anniversary	C	0
12/06/98	MWPO		Note for the Record - The Dome and the Olympics	U	0
16/06/98	PUS/DfEE	CST	Millennium Volenteers	R	0
16/06/98	MWPO	HA/PS	Swatch Millennium	U	0
19/06/98	HA/PS	PM	Millenium dome: visit on Monday	C	0
23/06/98	HA/PS	MWPO	Millenium experience	C	0
24/06/98	MWP	HA/PS	Millenium Experience	C	0
04/07/98	HA/PS	MWPO	Lord Blyth	R	0
15/07/98	HA/PS	PU	Dome	U	0
15/07/98	MWPO	HA/PS	Lord Blyth	U	0

Series : HERITAGE

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Part : 5

Date	From	To	Subject	Class	Secret
15/07/98	HA/PS	PM	Lord Blyth	R	0
15/07/98	PUS/HO	DPM	Licensing Hours for the Millennium Holiday	U	0
16/07/98	HA/PS	MWPO	(M) Meeting with Lord Blyth	R	0
22/07/98	HA/PS	PM	Dome ; Progress report	C	0
27/07/98	M/MAFF	PUS/HO	Licensing hours for the millennium holiday	U	0
28/07/98	CDL	PM	Resignation from the Millenium Commission	C	0
28/07/98	PUS/LCO	PUS/HO	Licensing Hours for the Millennium holiday	U	0
28/07/98	LC	PM	Millennium Events	U	0
28/07/98	PU	PM	Licensing Hours over the Millennium Holiday	U	0
29/07/98	NIO	HO	Licensing Hours for the Millennium Holiday	U	0
29/07/98	HA/PS	PM	Millennium Dome	R	0
29/07/98	SS/DoH	DPM	Licensing hours for the Millennium holiday	U	0
30/07/98	HA/PS	Ch.Sfaff	Peter Mandelson	R	0
31/07/98	HA/PS	HO	Licensing hours for the millenium holiday	U	0
31/07/98	PM	CDL	Thanks for letter	C	0



10 DOWNING STREET
LONDON SW1A 2AA

file
L1 Clark.KC
cc dms

THE PRIME MINISTER

31 July 1998

Dear David,

Thank you for your letter of 28 July confirming your resignation from the Millennium Commission.

The Commission has carried out some extremely important work over the last fifteen months and your contribution has been greatly appreciated. As you say, some exciting projects are now under way and I am sure that the results will be spectacular.

I am copying this letter to Chris Smith.

yours ever
Tony

The Right Honourable David Clark MP

SM



10 DOWNING STREET
LONDON SW1A 2AA

File

From the Private Secretary

31 July 1998

Dear Clare,

LICENSING HOURS FOR THE MILLENNIUM HOLIDAY

The Prime Minister was interested to see your Minister's letter of 15 July to the Deputy Prime Minister, which proposed a relaxation of licensing hours on New Year's Eve at the beginning of the next Millennium.

The Prime Minister very much supports this proposal and is content with the suggestion that a deregulation order be used to introduce the change on a permanent basis. His only reservation is about why it is sensible to introduce a 4 am cut off. It seems to him that if the existing rules are to be relaxed, it would better simply to allow licensed premises to stay open as late as they want on New Year's Eve.

I am copying this letter to the private secretaries of members of HS and LEG, Jan Polley (Cabinet Office) and First Parliamentary Counsel.

v
lows,

Angus
ANGUS LAPSLEY

Ms Clare McCronmbie,
The Home Office.

cl

RESTRICTED

Angus

I will

✓

(P)

From: Angus Lapsley
Date: 30 July 1998

Jonathan Powell

cc: Jeremy Heywood
Philip Barton

PETER MANDELSON/DOMERY

I have spoken to both Richard and Peter's offices about the potential problem with Peter's Dome interests preventing him from acting in a quasi-judicial role as Secretary of State for Trade and Industry.

Richard's office were not keen to engage, seeing it primarily as a matter for Michael Scholar at the DTI. I said that once the Prime Minister became aware of this issue he would expect Richard to be on top of it. Moreover, he was likely to be concerned about any option that restricted Peter's involvement in the Dome, especially in sponsorship raising. Since that was precisely what DTI had been suggesting, it needed to be made clear to them that they should come up with some more imaginative options.

Antony Phillipson in Peter's office was considerably more switched on. He had already told officials that Peter ducking out of the Dome was not on and had commissioned alternative ideas. I asked him to keep us closely in touch.

As Philip says, this does have the potential to become quite a significant issue. I will chase DTI tomorrow, but in the meantime I think that it would be helpful if you could personally mention to Richard that the Prime Minister will want this sorted out. I find it odd that he feels it is not really his issue.

Angus

RESTRICTED



Top: EA/APS
✓ HA/PS
EA/PS
PU

Richmond House 79 Whitehall London SW1A 2NS Telephone 0171 210 3000
From the Secretary of State for Health

Rt Hon John Prescott MP
Deputy Prime Minister and Secretary of State for the Environment,
Transport and the Regions
6th Floor
Eland House
Bressenden Place
LONDON SW1E 5DU

29 July 1998

LICENSING HOURS FOR THE MILLENNIUM HOLIDAY

I have seen George Howarth's letter to you of 15 July in which he seeks colleagues' views on his proposal to consult publicly about a deregulation order to give a five hour national relaxation of licensing hours on an annual basis every new year from 1999/2000.

The Department of Health's principal concern would be to ensure that such an extension would not be likely to significantly encourage irresponsible alcohol consumption likely to lead to increased health and social problems. George has indicated, however, that "the potential for noise and nuisance during the period of relaxation" will be explored during the consultation process and that all interests will have sufficient opportunity to register their views. Therefore we have no objection to the Home Office going out to public consultation on this proposal.

I am copying this letter to the recipients of George's letter.

FRANK DOBSON

SKP 29/7/98

→ file

From: Angus Lapsley
Date: 29 July 1998

Prime Minister

cc: Rob Read
Jonathan Powell
James Purnell

MILLENNIUM DOME

When you speak to JP tomorrow you should touch on the Dome. The main issue is whether the Jubilee Line extension will be completed on time.

We are still waiting for the DETR report – they say it will be here by the end of the week. In the meantime, all we have is Peter Levene saying that he thinks the project looks reasonable on paper, but he is pessimistic about whether it will really work to timetable, and a select committee report today that concludes that the Dome will be left high and dry. This needs to be one of JPs priorities over the summer. Does he have the right Minister working on it?

The other issue is legacy. Again, we are waiting for a DETR report. This is a less pressing issue, though no less important. In order for the NMEC to get serious about attracting buyers for the future, Government needs to decide what risks it is prepared to take with the site during the Autumn. At the moment, DETR and Treasury are still firmly in favour of the default option of pulling down the Dome and letting English Partnerships develop the site for redevelopment. We badly need some clarity. Again, this should be a JP priority over the summer and you should take a meeting with him, Peter, Bob Ayling and the Treasury shortly after you get back from hols.

Angus



CASTLE BUILDINGS
STORMONT
BELFAST
BT4 3PP

TOP-AL
C: PJ
JEM

Tel: (01232) 520643

George Howarth Esq MP
Parliamentary Under Secretary of State
for the Home Department

Home Office
Queen Anne's Gate
LONDON
SW1H 9AT

Our ref: GM/2933/98

29 JUL 1998

23 July 1998

Dear George

LICENSING HOURS FOR THE MILLENNIUM HOLIDAY

I have seen a copy of your letter of 15 July to John Prescott, and I am replying on behalf of Mo Mowlam.

I would support the proposal to relax the licensing hours to 4.00 am on the Millennium holiday and the need to extend this in order to meet the requirement of a deregulation order which, I agree, appears to be the most suitable legislative vehicle. I fully understand the need to move quickly to consult on these measures which are a sensible relaxation of licensing law.

As you may be aware, separate licensing legislation exists in Northern Ireland and it is intended to mount a parallel consultation exercise in the Province with a view to making a corresponding amendment to the legislation there.

I am copying this letter to the Prime Minister, members of HS and LEG Committees, First Parliamentary Counsel and Sir Richard Wilson.

Best wishes

Tony

TONY WORTHINGTON
Minister for Health and Social Services

NM

29/7



HOUSE OF COMMONS
LONDON SW1A 0AA

Angus
write the letter
for the PM

Rt Hon Tony Blair MP
Prime Minister
10 Downing Street
London SW1A 2A

28th July 1998

29 JUL 1998

Dear Tony,

Following my departure from the Government earlier this week, I am writing to confirm my resignation from the Millennium Commission. I have very much enjoyed my time as a Commissioner and I am pleased that we have been able to fund such a wide range of worthwhile projects.

I am copying this letter to Chris Smith.

Yours
David

DAVID CLARK



PM

Surely a good idea to do it every year.
1 a.m. is a bit arbitrary. Why not
all night?

Angus.

I agree
with you
all night!

1. ~~cc~~ m3
2. jh.
12.

Prime Minister

From: Liz Lloyd
Date: 28 July 1998

cc: David Miliband
Angus Lapsley
James Purnell
Peter Hyman

Licensing Hours over the Millennium Holiday

Ideally George Howarth would like to agree to the trade's proposal for a one-off 12 hour relaxation on the Millennium Holiday so that pubs and bars could open from 11pm on New Year's Eve to 11 am on New Year's Day - in effect from Friday morning to Saturday night.

This would avoid the need for every pub to apply individually for an extension.

However, it would also require primary legislation for which there is no government time and relying on a Private Member's Bill would be too uncertain.

So George is suggesting that we use the deregulation orders to extend opening times. This would avoid the need for most pubs to apply for extensions individually. However, using a deregulation order means that it would apply *every* New Year and not just at the Millennium. So George thinks that the best compromise is to allow opening to 4am every New Year. Pubs would still be able to apply for further extensions, but it would be up to local courts to grant this.

The Home Office is also looking more widely at the licensing regime and it is possible that we might be able to tidy up this anomaly in the future, but probably not in time for 2001. We are keeping up the pressure on this.

We could use the deregulation orders to extend New Year opening hours to, for example, 6am or even further.

Do you want to stick with George's compromise at 4 am or press for a later time?

Liz

George Howarth MP



PARLIAMENTARY UNDER
SECRETARY OF STATE

HOME OFFICE
QUEEN ANNE'S GATE
LONDON SW1H 9AT

The Rt Hon John Prescott MP
Deputy Prime Minister
Department of the Environment,
Transport and the Regions
6th Floor, Eland House
Bressenden Place
London SW1E 5DU

15 July 1998

LB,

Why can't we have the whole
system reformed by then?

Angus.

CH

C: AL
JJA
P
Pres
SCV

Dear John,

LICENSING HOURS FOR THE MILLENNIUM HOLIDAY

The licensing industry has suggested to me that the arrival of the Millennium will be such a special event that, in line with other arrangements for celebrating the new era, there should be a national relaxation of licensing hours.

Summary

The position in summary is:

- * The licensed trade and the licensing authorities have proposed a national relaxation in licensing hours for the Millennium holiday.
- * Their proposal for a one-off 12 hour relaxation cannot be delivered without primary legislation.
- * Instead, I propose a deregulation order giving a five hour relaxation (to 4am) on an annual basis every new year.

Consideration

The industry's argument is that relaxation of normal hours for Euro 96 - done under existing arrangements by local decision - were very successful, but these were limited to the cities where the tournament took place, whereas the Millennium will be for everyone. There was also some disgruntlement in 1996 because one or two areas were more restrictive in their approach than most of the others.

We have consulted the main industry representative organisations, together with ACPO and the Magistrates' Association on how such an arrangement might best work if the Government were minded to take an initiative.

The almost unanimous response was to recommend a suspension of normal permitted licensing hours for the night and following morning of New Year's Eve 1999/2000. This proposal would link with the extra Bank Holiday on Friday 31 December 1999. Suspending permitted hours as was proposed for the 12 hour period from 11pm on New Year's Eve to 11am New Year's Day would in effect allow pubs and other establishments to stay open, if they chose, from Friday morning until Saturday night. That arrangement would allow people who wanted to carry their New Year's Eve celebrations into the small hours to do so, without every licensed establishment (some 140,000, excluding off-licences) which wants to stay open having to make an individual application for an extension.

However, our legal advisers take the view that to attempt to make special arrangements for the Millennium would be ultra vires, because it would amount to only a temporary suspension of the current regime, and would not represent the lifting of a burden on a permanent basis, which they believe is fundamental to the Deregulation and Contracting Out Act 1994.

Unfortunately, this removes what seems to be the simplest option. We have however identified three alternatives:

- (a) a deregulation order on a more limited basis;
- (b) a short Government Bill;
- (c) a Private Member's Bill.

These are described in detail in the attached annex.

Equal opportunities implications

None.

Environmental implications

We do not believe there are any significant environmental implications. There may be concerns about the potential for increased noise and nuisance during the period of relaxation, but if we take the view that the relaxation of normal permitted hours on a special occasion is justified, it follows that the protection conveyed by normal closing times is not necessary for the time being. This aspect would be explored in any public consultation.

Resource implications

A complete relaxation for 12 hours would save the licensing courts and the police from having to consider some 140,000 applications for extended hours. A standard relaxation for a shorter period should significantly reduce - but not eliminate - the burden, depending on whether licensees and their customers were content with the extended standard closing time, or wanted to apply for an extension beyond that.

Savings for business for a complete relaxation would be of the order of £28 million - industry estimates an average £200 per application. A partial relaxation would scale down those savings proportionately.

Conclusion

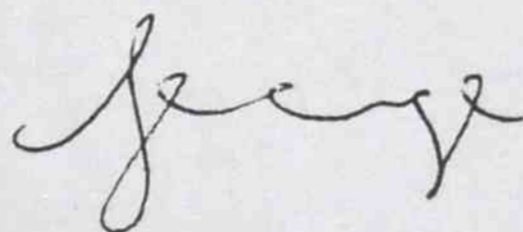
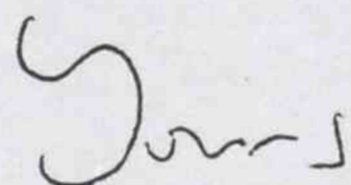
Given the pressure on the legislative timetable, I am not proposing a Government Bill. As explained in the Annex, a Private Member's Bill would be too uncertain and unreliable a course in view of the timetable.

I therefore ~~prop~~ propose that we should proceed by means of a deregulation order. What I suggest is that we go out to consultation on the basis of a general relaxation until 4am, as originally suggested by the industry. This would be a significant step in its own right - five hours after normal pub closing times, and later than dance clubs and nightclubs are allowed to sell alcohol (2am, or 3am in the West End).

If we are to go ahead with a relaxation of licensing hours in this way, we shall need to prepare for early consultation, to ensure that all interests have sufficient opportunity to register their views and to complete the Parliamentary process in good time.

Could I ask for responses from colleagues by Wednesday 29 July.

I am copying this letter to the Prime Minister, Members of HS and LEG Committees, Sir Richard Wilson and First Parliamentary Counsel.



GEORGE HOWARTH

RELAXATION OF LICENSING HOURS FOR THE MILLENNIUM

Options

- (a) A deregulation order which makes provision for a relaxation of licensing hours every new year

The idea of a continued legacy of the Millennium relaxation has some attraction. Legal advisers consider this would be intra vires, because the Licensing Act already provides for setting different hours on different days - eg Sundays, Christmas Day, Good Friday.

Against that, ~~the~~ the case for a 12 hour relaxation - which would have been much easier to sustain in relation to the very special case of the Millennium - would almost certainly be strongly opposed in some quarters if it were to be an annual event.

Conversely, an extension which would be more acceptable for New Year's Eve on a regular basis would not constitute the sort of special arrangement which we had envisaged for the Millennium.

The industry originally proposed 4am and this seems a sensible compromise to offer. It would not have the far reaching effect of the original proposal, because premises which wanted to open until later would have to make individual applications for extension (ie beyond 4am or whatever time was agreed), whereas the original idea would have dispensed entirely with individual applications. The need for local applications would also result - although to a much more limited extent - in what we were trying to avoid: the granting of different times in different areas.

Although the courts also supported the case for a twelve hour relaxation, which would have saved them a great deal of administrative work, the revised proposal should still reduce the burden significantly.

(b) A short Government Bill

Primary legislation seems to be the only way of continuing with the 12 hour relaxation. It would be very short - probably only a couple of clauses. It would be likely to attract fairly widespread support in Parliament, but could be opposed on behalf of residents fearing nuisance and inconvenience. The same of course would apply to a deregulation order.

Against a Bill are time considerations in an already busy legislative programme.

(c) A Private Members measure

The subject might be an attractive one for a Private Member, but it would mean someone with a high place in the ballot taking it on, and if no one were interested it would be too late to begin either a Government Bill or a deregulation order because there would not be sufficient time to get a measure through. If arrangements are not in place by the middle of next year at the latest the courts will be having to deal with a welter of provisional or substantive applications, and a significant part of the potential advantage would be lost.

George Howarth MP



PARLIAMENTARY UNDER
SECRETARY OF STATE

HOME OFFICE
QUEEN ANNE'S GATE
LONDON SW1H 9AT

Mr Alan Howarth Esq CBE MP
Parliamentary Under Secretary of State
Department for Education and Employment
Sanctuary Buildings
Great Smith Street
London
SW1P 3BT

16 July 1998

CH

C: JSH

AL

RR

Dear Alan,

**IMPLEMENTATION OF THE DISABILITY DISCRIMINATION ACT (DDA):
PROPOSALS FOR REGULATIONS**

In your letter of 8 July to John Prescott you sought colleagues' agreement to the proposals for regulations for the implementation of the remaining stages of the DDA.

I am happy to support the two proposed regulations which strike me as being both helpful to disabled members of the community while not being unduly onerous on the service provider.

I am copying this letter to the Prime Minister, members of HS, Glenda Jackson, John Morris, Lord Hardie, Lord Carter and Sir Richard Wilson.

Yours,

George

GEORGE HOWARTH

FROM THE RIGHT HONOURABLE THE LORD IRVINE OF LAIRG



HOUSE OF LORDS,
LONDON SW1A 0PW

28 July 1998

dated?

AL

C: JEH

PB

PJ

Press x2

SCV

PRIME MINISTER

MILLENNIUM EVENTS

Summary

1. I seek your agreement in principle for you to open a Conference of European Ministers of Justice in 2000, probably in June. I also recommend that you accept a forthcoming invitation to speak at the Dinner at a major Conference, "Britain in Europe: the coming together of the Common Law and the Civil Law", on 7 April 2000.

Detail

European Ministers of Justice Conference

2. The Council of Europe holds a two day Conference of European Ministers of Justice in most years. I have agreed to host the Conference in 2000. The date and venue have yet to be settled but it is likely to be in London in June. It is now usual for heads of government or heads of state of the host country to open these conferences.

3. The proposed theme is "Delivering justice in the 21st century". This will provide a showcase for some of our reforms to the delivery of justice in this country. I also intend to ensure that the Conference procedures will call for real debate rather than a mere succession of prepared statements.

4. I should be grateful to know whether you agree in principle to open the Conference.

Britain in Europe Conference

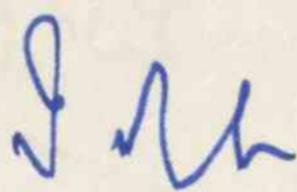
5. Another legal event in 2000 is The Britain in Europe Conference, under my patronage, and that of the Lord Chief Justice and the Master of the Rolls, organised by the Centre for the Advanced Study of European and Comparative Law at Oxford and Clifford Chance. This will take place in London on 7 April 2000. It will be attended by up to 200 British and other European judges, including Presidents of Constitutional Courts, practitioners, academics, politicians and journalists. The aim is to present the strengths of the Common Law and the richness of legal talent in this country and to display our credentials as European partners ready to play a leading role in shaping the legal institutions of the emerging new Europe. A new democracy is not firmly established merely by having democratic elections and a Parliamentary Assembly: a secure democracy rests on

LA 2917

the separation of powers, the rule of law, an independent judiciary and effective judicial review of executive action. There will be sessions on common law influence on Continental law and vice versa; protecting the fundamental human rights of citizens; and commercial law in Europe.

6. The organiser, Professor Basil Markesinis Q.C., would like to invite you to be the after-dinner speaker. The Conference presents a good opportunity both to promote our legal culture and also to show our willingness to work with our European partners. The audience will be selected so as to include more politicians and journalists, so that the event is not narrowly legal and more publicity can be secured for it. I know the pressures on your time, but hope you will think this an appropriate gathering for you to address. I do think this is a subject area which should find a place in "the project" overall.

7. I am copying this minute to Sir Richard Wilson.



LORD IRVINE OF LAIRG

28 July 1998



SELBORNE HOUSE
54-60 VICTORIA STREET
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Top: AL
C. R.
PU
PRESS

DX 117000

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GEOFFREY HOON M.P.
Parliamentary Secretary
LORD CHANCELLOR'S DEPARTMENT

George Howarth Esq MP
Parliamentary Under-Secretary of State
Home Office
50 Queen Anne's Gate
London
SW1H 9AT

28th July 1998

Dear George,

LICENSING HOURS FOR THE MILLENNIUM HOLIDAY

Thank you for copying to the Lord Chancellor your letter to John Prescott, dated 15 July. My view is that we should take matters forward by means of a Government Bill.

Whilst I recognise the attraction of a deregulation order for the reasons which you have set out, I think that we should endeavour to give the licensing industry precisely what they are requesting, given that what is to be celebrated only happens every thousand years. I agree that the greater concession would be likely to receive widespread support in Parliament and I suggest that those who might object to licensed premises staying open until four a.m. every new year might well accept a longer, one-off relaxation of hours for such a significant event.

The savings for the courts, police and business of a complete relaxation make a very persuasive argument for supporting the option of a Government Bill, notwithstanding the pressures on the Parliamentary timetable.

I am copying this letter to the Prime Minister, Members of HS and LEG Committees, Sir Richard Wilson and First Parliamentary Counsel.

Yours sincerely

Geoff

GEOFF HOON



Ministry of Agriculture, Fisheries and Food,
Nobel House, 17 Smith Square, London SW1P 3JR

Me
Top CH
cc Puj
Wress

From the Minister

George Howarth Esq MP
Parliamentary Under Secretary of State
Home Office
Queen Anne's Gate
London
SW1H 9AT

27 July 1998

Dear George,

LICENSING HOURS FOR THE MILLENNIUM HOLIDAY

Thank you for copying to me your letter of 15 July to John Prescott seeking agreement to your proposal for a deregulation order as a means of responding to the licensing industry's request for a relaxation of licensing hours as part of the overall arrangements for celebrating the Millennium.

From my Department's sponsorship perspective, I fully support this request for a relaxation for this purpose. I accept, however, that there would be difficulties in agreeing to the proposal for a 12 hour relaxation over the Millennium holiday and I can therefore support your idea of allowing instead a five hour relaxation.

I note your suggestion that such an arrangement should apply on an annual basis every new year. I recognise that what is immediately needed is a rapid response to deal with the Millennium arrangements, but for the longer term this is, of course, an issue which can be looked at again as part of your forthcoming review of the licensing laws in England and Wales.

I am copying this letter to the Prime Minister, members of HS and LEG committees, Sir Richard Wilson and First Parliamentary Counsel.

As ever,
Jack.
JACK CUNNINGHAM



RESTRICTED

From: Angus Lapsley
Date: 22 July 1998

Prime Minister

cc: James Purnell
Peter Hyman
Mark Langdale

DOME: PROGRESS REPORT

Peter is bringing in the NMEC people for the pre-recess update that you asked for. In addition to Jennie, there will also be Liam Kane (No 2, in charge of sponsorship) and Ken Robinson (Director of Operations, his job is to make sure it all works). Chris Smith is also coming to cover the national programme. We could not manage to get JP there as well.

Sponsorship

The situation here is of course a lot better than six months ago, but we are still at least 2/3 companies short of the full house and it is proving hard to pin people down. For example, James Blyth is still attaching some very difficult conditions to the Boots offer. One consequence of this is that we can say very little about how much we have raised and who is on board – itself a bar to attracting others. The key questions are:

- where exactly are we at the moment? Boots? Swatch? Ford?
- what needs to be done to close the gap? What is NMEC's strategy?
- when can we unveil the full house?

There has been some thought within NMEC about a rights or share issue to boost the commercial backing for the project. The obvious questions about this would

RESTRICTED

be whether it would smack of desperation, why we would need the additional money and how would it change the overall management of the project?

Creative Direction

This is probably the key issue for this meeting. A year ago we were telling Jennie Page and Bob Ayling that the project needed a creative force behind it. A year on, the overall assessment of people involved seems to be that Jennie is not a bad Chief Executive, who is delivering the physical side of the project well. The central drum show is also coming along well under Mark Fisher. But, we are fast approaching the stage (i.e October) when work has to start on the exhibits. NMEC has plenty of exhibition expertise, but no-one who can pull together the content, its message and artistic impact.

You will recall James Blyth on this subject. His big concern was that the exhibits were not going to be high enough quality. What will happen when he and the other big sponsors start to flex their muscles and demand to take over their exhibits? At that point, we need someone with the credibility to say no and maintain an overall coherence between the exhibits. It is probably too late to appoint someone to take over with a view to starting from scratch, but someone to hold the ring is needed.

Jennie will probably say that she has looked and there is no-one out there who fits the bill. Your response is that it is her job to find someone. How is up to her.

National Programme

You should ask Chris to report on this. There is a lot going on, about which we could probably make more. One key question is how well the activity is dovetailing with the Dome.

Legacy

Peter and Jennie will probably raise this. It *is* a key issue, but this meeting is not really the time to tackle it. JP is currently working on a report to you and we will have to aim for a session with him and Peter soon after the holidays.

Jubilee Line and transport

Similar to the legacy point. Jennie will be back from a meeting with Glenda Jackson's group. All is not going as it should, but this you will need to pursue with JP.

Media campaign

One of the more frustrating aspects of NMEC's performance so far has been an inability to make the most out of the big media opportunities and maintain a sustained flow of Dome stories and good news. Of course it was an uphill struggle to begin with, but with 18 months to go we ought to be building up the momentum. We have repeatedly asked for a plan setting out what the big events will be, how they want to involve you etc. It would be helpful to push them on:

- where is the schedule of events/stories?
- how are you trying to change the terms of the public debate?

Angus →

FILE
RESTRICTED - COMMERCIAL

SUBJECT
MASTER



10 DOWNING STREET
LONDON SW1A 2AA

bcc JPr
Phyman
JJH

Filed on:

From the Private Secretary

16 July 1998

Dear Emma,

MEETING WITH LORD BLYTH

The Prime Minister met the Chairman of Boots, Lord Blyth, this afternoon to discuss the Millennium Experience. Your Minister, Jennie Page and I were also present.

Lord Blyth said that he thought that Boots were now in a position to put a proposal to the NMEC for a sponsorship deal that would put in the amount required to sponsor a zone within the Dome. They would be able to do this because they themselves had found a partner, Fuji Film, with whom they could work. This was preferable to being coupled with a company that they had not chosen. They knew Fuji well and they were a highly professional company.

Jennie Page said that the NMEC would be happy to talk to Boots and Fuji about possible spin-offs from this basic deal. For example, Fuji might be interested in the rights to sell film on the Millennium Experience site.

Lord Blyth said that he had two specific concerns on handling. The first was that there should be no announcement of the deal until after his AGM on 23 July. Second, that as far as possible the amount of money that Boots was putting into the Dome should not be made public. At this stage, this was important from the point of view of his relationship with Boots shareholders.

Your Minister noted that he would come under pressure from Parliament to reveal some details of the deal. It was agreed that Boots and the NMEC should work up a mutually acceptable form of words, that would make clear that: Boots were involved, they would be working alongside a partner company and that between them they would be making a contribution comparable to other companies investing in zones.

RESTRICTED - COMMERCIAL

J

Your Minister asked to what extent Boots still saw themselves as getting involved in the national programme. Lord Blyth explained that Boots were supporting a number of local initiatives, but their investment with the NMEC was essentially intended to support the "body zone". Previously he had been concerned about the probable quality of the exhibits, but the involvement of other major companies such as Tesco and Ford had convinced him that between them the sponsors would be able to ensure that the exhibits were genuinely top class. On this basis, he would rather concentrate on getting the "body zone" absolutely right. He would be putting a sizeable team on the project.

Lord Blyth went on to talk about the longer term future of the Dome. He felt that it would be a mistake to keep the Millennium Experience open for much longer than the year planned at the moment. The exhibits would deteriorate through wear and tear and it would be better to move on quickly to a new use. Personally, he was quite attracted to the ideas of Robert Bourne, who envisaged developing a mixture of shops, offices and attractions as a kind of artisans' community under the Dome.

Your Minister asked whether the Government was right to stick to its policy of leaving the future of the Greenwich site undecided until the Millennium Experience was underway and a greater range of options had emerged.

Lord Blyth thought that it would be a mistake to allow the building to fall into disuse after the end of 2000. A decision on what to do with it therefore had to be taken at some point between now and then. If a credible early bidder were to emerge, this would flush out others. He would be happy to help set things in motion.

Jennie Page said that she had some sympathy with the idea of an early decision on future use. As things stood, there was a lot of uncertainty about the wider regeneration project on the Greenwich Peninsula and the site owners, English Partnerships, needed a clearer idea of what they had to work with. She too liked the Robert Bourne ideas, not least because they were likely to be well received by the local authority on the basis that they would not make unrealistic demands on the area's transport infrastructure.

The Prime Minister thanked Lord Blyth for his commitment to the project. He remained of the view that the Millennium Experience was going to be a hugely important event and it was highly appropriate that a company of national significance such as Boots should be playing its part.

I am copying this letter to Jennie.

W
Lomb,

Angus

ANGUS LAPSLEY

Ms Emma Scott,
Office of the Minister without Portfolio

George Howarth MP



PARLIAMENTARY UNDER SECRETARY OF STATE

HOME OFFICE
QUEEN ANNE'S GATE
LONDON SW1H 9AT

The Rt Hon John Prescott MP
Deputy Prime Minister
Department of the Environment,
Transport and the Regions
6th Floor, Eland House
Bressenden Place
London SW1E 5DU

15 July 1998

AL

AL

(P)

AL
CH
AL
JFH
PJ
Pres
SCV

local thing I assume - thought it begs
Q of why we are not moving faster
on the overall licensing reform agenda.

Dear John,

LICENSING HOURS FOR THE MILLENNIUM HOLIDAY

AL

21/7

The licensing industry has suggested to me that the arrival of the Millennium will be such a special event that, in line with other arrangements for celebrating the new era, there should be a national relaxation of licensing hours.

Summary

The position in summary is:

- * The licensed trade and the licensing authorities have proposed a national relaxation in licensing hours for the Millennium holiday.
- * Their proposal for a one-off 12 hour relaxation cannot be delivered without primary legislation.
- * Instead, I propose a deregulation order giving a five hour relaxation (to 4am) on an annual basis every new year.

Consideration

The industry's argument is that relaxation of normal hours for Euro 96 - done under existing arrangements by local decision - were very successful, but these were limited to the cities where the tournament took place, whereas the Millennium will be for everyone. There was also some disgruntlement in 1996 because one or two areas were more restrictive in their approach than most of the others.

We have consulted the main industry representative organisations, together with ACPO and the Magistrates' Association on how such an arrangement might best work if the Government were minded to take an initiative.

The almost unanimous response was to recommend a suspension of normal permitted licensing hours for the night and following morning of New Year's Eve 1999/2000. This proposal would link with the extra Bank Holiday on Friday 31 December 1999. Suspending permitted hours as was proposed for the 12 hour period from 11pm on New Year's Eve to 11am New Year's Day would in effect allow pubs and other establishments to stay open, if they chose, from Friday morning until Saturday night. That arrangement would allow people who wanted to carry their New Year's Eve celebrations into the small hours to do so, without every licensed establishment (some 140,000, excluding off-licences) which wants to stay open having to make an individual application for an extension.

However, our legal advisers take the view that to attempt to make special arrangements for the Millennium would be ultra vires, because it would amount to only a temporary suspension of the current regime, and would not represent the lifting of a burden on a permanent basis, which they believe is fundamental to the Deregulation and Contracting Out Act 1994.

Unfortunately, this removes what seems to be the simplest option. We have however identified three alternatives:

- (a) a deregulation order on a more limited basis;
- (b) a short Government Bill;
- (c) a Private Member's Bill.

These are described in detail in the attached annex.

Equal opportunities implications

None.

Environmental implications

We do not believe there are any significant environmental implications. There may be concerns about the potential for increased noise and nuisance during the period of relaxation, but if we take the view that the relaxation of normal permitted hours on a special occasion is justified, it follows that the protection conveyed by normal closing times is not necessary for the time being. This aspect would be explored in any public consultation.

Resource implications

A complete relaxation for 12 hours would save the licensing courts and the police from having to consider some 140,000 applications for extended hours. A standard relaxation for a shorter period should significantly reduce - but not eliminate - the burden, depending on whether licensees and their customers were content with the extended standard closing time, or wanted to apply for an extension beyond that.

Savings for business for a complete relaxation would be of the order of £28 million - industry estimates an average £200 per application. A partial relaxation would scale down those savings proportionately.

Conclusion

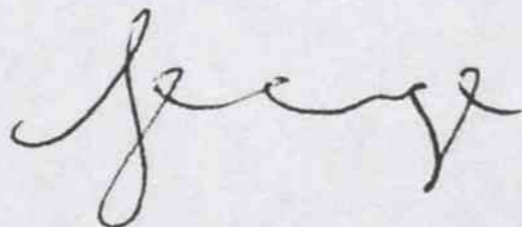
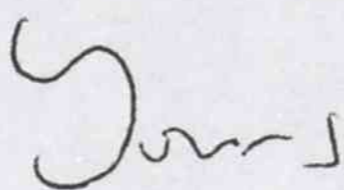
Given the pressure on the legislative timetable, I am not proposing a Government Bill. As explained in the Annex, a Private Member's Bill would be too uncertain and unreliable a course in view of the timetable.

I therefore propose that we should proceed by means of a deregulation order. What I suggest is that we go out to consultation on the basis of a general relaxation until 4am, as originally suggested by the industry. This would be a significant step in its own right - five hours after normal pub closing times, and later than dance clubs and nightclubs are allowed to sell alcohol (2am, or 3am in the West End).

If we are to go ahead with a relaxation of licensing hours in this way, we shall need to prepare for early consultation, to ensure that all interests have sufficient opportunity to register their views and to complete the Parliamentary process in good time.

Could I ask for responses from colleagues by Wednesday 29 July.

I am copying this letter to the Prime Minister, Members of HS and LEG Committees, Sir Richard Wilson and First Parliamentary Counsel.



GEORGE HOWARTH

RELAXATION OF LICENSING HOURS FOR THE MILLENNIUM

Options

- (a) A deregulation order which makes provision for a relaxation of licensing hours every new year

The idea of a continued legacy of the Millennium relaxation has some attraction. Legal advisers consider this would be intra vires, because the Licensing Act already provides for setting different hours on different days - eg Sundays, Christmas Day, Good Friday.

Against that, the case for a 12 hour relaxation - which would have been much easier to sustain in relation to the very special case of the Millennium - would almost certainly be strongly opposed in some quarters if it were to be an annual event.

Conversely, an extension which would be more acceptable for New Year's Eve on a regular basis would not constitute the sort of special arrangement which we had envisaged for the Millennium.

The industry originally proposed 4am and this seems a sensible compromise to offer. It would not have the far reaching effect of the original proposal, because premises which wanted to open until later would have to make individual applications for extension (ie beyond 4am or whatever time was agreed), whereas the original idea would have dispensed entirely with individual applications. The need for local applications would also result - although to a much more limited extent - in what we were trying to avoid: the granting of different times in different areas.

Although the courts also supported the case for a twelve hour relaxation, which would have saved them a great deal of administrative work, the revised proposal should still reduce the burden significantly.

(b) A short Government Bill

Primary legislation seems to be the only way of continuing with the 12 hour relaxation. It would be very short - probably only a couple of clauses. It would be likely to attract fairly widespread support in Parliament, but could be opposed on behalf of residents fearing nuisance and inconvenience. The same of course would apply to a deregulation order.

Against a Bill are time considerations in an already busy legislative programme.

(c) A Private Members measure

The subject might be an attractive one for a Private Member, but it would mean someone with a high place in the ballot taking it on, and if no one were interested it would be too late to begin either a Government Bill or a deregulation order because there would not be sufficient time to get a measure through. If arrangements are not in place by the middle of next year at the latest the courts will be having to deal with a welter of provisional or substantive applications, and a significant part of the potential advantage would be lost.

Al

From: Angus Lapsley
Date: 15 July 1998

James Purnell

cc: Mark Langdale
Peter Hyman
Kate Garvey

DOME

You asked about the idea of a rights or share issue to get more money for content. Without the benefit of hearing the arguments in favour, my reactions were:

- if we still do not feel that we have the right creative direction for the content, how do we know that more money is the answer?
- we would have to have very strong public arguments why it was necessary to go down this route. The obvious accusations would be that either (i) we had failed to raise the sponsorship we had hoped to achieve and/or (ii) we had lost control of the content budget. I hope neither is true. Finding out at this stage that we need more money sounds desperate;
- would a rights issue not mean that you would have shareholders with a direct stake in the commercial success of the Dome? How would this change the dynamics of its management? For example, would the shareholders be able to insist on a certain approach to the content? If so, this could make the search for an artistic director and for credibility even harder.

I agree with you that we need a meeting before the recess - indeed the Prime Minister asked for one. Unfortunately finding a time that both the Prime Minister and Peter can make is not proving easy.

Angus

RESTRICTED - PERSONAL

From: Angus Lapsley
Date: 15 July 1998

Prime Minister

Jonathan Powell

LORD BYLTH

You are seeing Lord Blyth tomorrow to discuss Boots' involvement in the Dome. I attach briefing on where the negotiations between NMEC and Boots stand. The key issues are that Boots have not yet signed on the bottom line and that they only offering £6m, when the going rate for a "zone" is £12m.

The meeting is partly a chance for him to get off his chest his frustrations about our side, in particular his feeling that the goalposts keep shifting on what Boots get in return. There may be some truth in this. He will also want to tell you how hard it has been to get the Boots board this far. Peter and Jenny are on hand to pick the detailed points. Your big pitch is really:

- this is a once in a generation opportunity for Boots to get involved in the national, indeed international event of the Millennium;
- other household names, M&S, Tesco, BA etc are in. This is about being a company with genuine national significance;
- over last six months, momentum has really started to build on the Dome.

He may raise Boots' pitch for a large shop at the Underground station. If so, you need to be careful about promising anything. Whether to go ahead is a commercial decision for London Underground over which you could have no

proper influence. Especially in the current climate, we need to be careful about any suggestion that being a Dome-donor gives you influence over Government decisions.

You might also take the opportunity to stress to Peter the importance of your meeting with him and the NMEC next week. I am starting to get concerned about:

- continued uncertainty about the creative direction;
- failure to pin down the last £70m or so of sponsorship;
- suggestions that further sources of money might be needed after that.

Angus.



Minister without Portfolio

MWP/2895

ANGUS LAPSLEY
10 Downing Street

15 July 1998

TOP - AL
C: JPS
✓ PU
Bup.

LORD BLYTH

You asked for a briefing note for the Prime Minister's meeting with Lord Blyth on 16 July to discuss sponsorship of the Millennium Dome. The Minister and Jennie Page will attend. Briefing from the New Millennium Experience Company (NMEC) is attached.

The Prime Minister may wish to say:

- very pleased that Boots are in positive discussions with the Company over the Body zone (possible £6m cash sponsorship plus £3m marketing support in kind)
- would be great benefits for Boots if you moved to 'Founding Partner' status of £12m, including greater publicity and more input to zone's development
- alternatively, Boots could identify a suitable partner sponsor: PPP are also very interested in the zone
- hope Boots will be able to come on board soon: will give opportunity to be fully involved in Body zone's design
- confident that Jubilee Line will open on time: DPM is taking personal interest, Lord Levene has been brought on board, and Glenda Jackson is chairing a new group looking at transport issues
- || NMEC will do all it can to help Boots get a retail presence at the Jubilee line station

Yours, Emma

EMMA SCOTT
PS/Minister without Portfolio
Room 308
☎ 270 0012



PRIME MINISTER'S MEETING WITH LORD BLYTH : CHAIRMAN, BOOTS

THURSDAY 16 JULY : 2.00PM

Peter Mandelson and Jennie Page (Chief Executive, New Millennium Experience Company - NMEC) will attend this meeting.

Purpose of the meeting

2. To discuss Boots' involvement in the Millennium Experience – specifically as potential sponsors of the Body zone.

Current position

3. The Body zone is the most widely recognised and discussed exhibit within the Dome. It will be one of the biggest draws of the Experience and it is, consequently, of particularly significant value both to NMEC and to potential sponsors. NMEC's aim has been to identify a Founding Partner sponsor for the zone – ie contributing £12m (preferably cash).

4. Initially Boots were not willing partners but NMEC has worked hard to bring them to the current position involving a possible £6m cash sponsorship plus marketing support over and above that planned by NMEC. However, if the offer on the table remains at £6m, Boots, or NMEC, must find a second sponsor to fund the remainder of the £12m package (including a National Programme activity). NMEC would happily work with a partner whom Boots might identify – and this may be the best option from Boots point of view, in terms of level of input to and influence over the zone's development, and the returns Boots might expect to receive as primary sponsor. Boots are aware that NMEC are also in ongoing and positive discussion with PPP. It is not inconceivable that a partnership between Boots and PPP could work for the Body zone but such an arrangement runs the risk of diluting the sponsor benefits and influence over the shape, nature and content of the zone.

Issues for discussion

5. Any encouragement the PM feels able to give to Lord Blyth to move Boots to Founding Partner status would be welcome. The longer the negotiations go on, the less room there will

The New Millennium Experience Company Ltd

110 Buckingham Palace Road, London SW1W 9SB Telephone 0171 808 8200 Fax 0171 808 8240

Registered Office: 110 Buckingham Palace Road, London SW1W 9SB - Registered in England No. 3113928

be for Boots to become fully involved in the Body's design and content development. Lord Blyth may raise a couple of issues on which Boots have already expressed some concern:

JLE opening on time - DPM is taking a personal interest ; Lord Levene has been brought on board ; and Glenda Jackson chairs a new Millennium Access Group which involves LU. NMEC continue to have very close and regular discussions with LU.

Retail presence at JLE station - NMEC will do all it can to facilitate Experience sponsor interests with LU.

RESTRICTED - COMMERCIAL



10 DOWNING STREET
LONDON SW1A 2AA

AL

bcc KG

From the Private Secretary

4 July 1998

Dear Rupert,

LORD BLYTH

As I think Kate may have now told you, the Prime Minister is seeing Lord Blyth at 14.00 on 16 July to discuss the involvement of Boots in the Millennium Experience.

I am assuming that the Minister without Portfolio will attend the meeting. Perhaps you could advise as to whether he thinks it would be appropriate for someone from the NMEC to be present as well.

I would be grateful if you could also arrange for a briefing note to reach me by midday on 15 July. I understand that one issue Lord Blyth may touch on is his plans for Boots' involvement in the Greenwich Jubilee Line station.

Yours,

ANGUS LAPSLEY

Rupert Huxter Esq,
Office of the Minister without Portfolio

mel

File - M.U
Legacy

OPS REF:/1997/98/1-0336

ORDINARY WRITTEN QUESTION
FOR ANSWER ON 1 DECEMBER 1997 -
ANSWERED ON 1 DECEMBER 1997

Lab - Selby

(P)

4 Mr John Grogan

To ask the Minister without Portfolio, what steps he is taking to secure a lasting legacy from the Millennium Experience at Greenwich; and if he will make a statement.

(18923)

MR PETER MANDELSON

When the Government announced in June its decision to go ahead with the Millennium Experience at Greenwich, it was on the basis of 5 clear commitments. One of these was that there would be a lasting legacy. The Government remains determined to secure long term benefits for the nation from the Millennium Experience, and has sought outside advice on how to maximise these legacies. Earlier this year the Government invited Mr Dennis Stevenson to assess the prospects. I am extremely grateful to Mr Stevenson for the advice which he has now provided, and am pleased to place in the library of both Houses a copy of a letter to me summarising his conclusions. His analysis, which the Government accepts, shows first that a number of valuable legacies can already be identified. Specifically, the Millennium Experience is acting as the catalyst for English Partnerships' reclamation of derelict and polluted riverside land at Greenwich - a site of a size and potential unique in Western Europe; providing the platform for the pioneering Millennium Village launched by the Deputy Prime Minister in July; stimulating improvements in public transport, Thames river services, roads, and pedestrian walkways on the Peninsula; and using the Dome to promote national awareness and long term take-up of IT based learning,

for example through the University for Industry and the National Grid for Learning.

There is a range of possible long term uses for the Millennium Experience Dome itself. These include developing the Dome as: a new arena for participation and spectator sports; a TV or film production studio and visitor centre; and using the site for a large scale international convention centre. These ideas serve to illustrate the Dome's future potential, and reflect the steps which have been taken to ensure the Dome can have a long life. Commercial interest in acquiring the Dome is, however, likely to be maximised in 2000, when it can be seen successfully in operation, and when commercial and popular awareness of the site is at its height. The Government will therefore decide on the Dome's long term future at that time. Meanwhile, I invite those with serious interest in the Dome's future use to register their ideas (which should not involve additional cost to the Exchequer) and to hold exploratory discussions with us. Proposals may either be for its use at Greenwich (where in 2000 it will occupy a 40 acre site) as a complement to English Partnerships' high quality and lasting development of the Peninsula, or for its transfer to another part of the United Kingdom.



Minister without Portfolio

MWP/2788

(C)

ANGUS LAPSLEY, NO 10

MILLENNIUM EXPERIENCE

PM

To note. I am trying
to keep up the pressure.
I will keep you informed.

Angus
28/6

✓

CH
PO
Prem
SCU

Your letter of 23 June is very helpful. It is vital to keep up the pressure on all concerned and TB is essential to this.

Can I add another issue? We said yesterday that "the Dome is too good to pull down." Since Dennis' report, the Government has operated on the basis that the Dome will be permanent but that we need to wait a while for a range of options for future use to emerge. The Government has been slow, however, in determining the basis and criteria on which these options will be judged and finally determined.

DETR have now convened an officials working party (correspondence attached) but I am worried about the timescale. HMT, I suspect, are not very willing to consider alternatives to pulling it down and English Partnerships may be similarly motivated. There is some suggestion that officials will report back in the autumn. This is an unnecessary delay.

Could you write out to DETR, HMT, DCMS and NMEC saying that in view of TB's widely reported remarks yesterday, you would like a full report to be ready for submission to him by end of July? I asked TB to mention this to the DPM but I don't know whether he did so.

✓✓

Mary Hanks. ✓

John

I agree
John

PETER MANDELSON

24 June 1998



File

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

23 June 1998

Dear Rupert,

MILLENNIUM EXPERIENCE

Following yesterday's visit to Greenwich, there were a couple of points on which I wanted to follow up.

First, the Prime Minister has asked me to pass on his thanks to all those involved in setting up the visit. He was tremendously impressed with what has been achieved at the site over the last twelve months and yesterday's event should serve as a powerful reminder of the project's great potential.

The Prime Minister is now determined that we build on the success of yesterday and February's relaunch to continue to generate momentum and public interest. Before the Summer break, he would therefore like to have a session with your Minister, the Deputy Prime Minister, the Secretary of State for Culture, Bob Ayling and Jennie Page, to review progress on a number of fronts. We can discuss the agenda closer to the date, and others will no doubt have ideas about what to cover, but from here it seems to me that the main issues are:

- completing the drive on sponsorship. The Prime Minister will be keen to clinch the deals with Ford and Boots as quickly as possible. As you know, he has agreed to see Lord Blyth and I would be grateful for early advice on timing, cast and what we should cover at that meeting. The Prime Minister is also convinced of the importance of tying down a deal with Swatch. Apart from the obvious suitability of a company linked to time, he feels that some kind of deal under which all children who attended the Millennium Experience went away with a Swatch, would have considerable appeal;

- the creative content of the dome itself. Although media interest in this side of things has declined a little recently, it remains a crucial element of the package. The Prime Minister will be interested to see how this is shaping up and how well the various players are now working together;
- transport and other wider regeneration issues. The Deputy Prime Minister may want to report on this, with the Jubilee Line Extension no doubt prominent;
- the wider national programme: the Secretary of State for Culture may want to cover this. The main issue in the Prime Minister's mind is likely to be how this side of the Millennium celebrations is coming together and how it is starting to register in peoples' minds around the country;
- forward planning and media handling: the Prime Minister is likely to want to see a strategy for how he and other Ministers can play their part in progressively winning over public support for the celebrations. We should be thinking now about the major events and milestones during the next 18 months that be used to generate interest and how a sustained media campaign will be conducted. Each time that an event like yesterday's happens, there needs to be a subsequent programme of media activities intended to exploit the interest that the event generates.

I am copying this letter to Bob Ayling and Jennie Page, Jeff Jacobs (Office of the Deputy Prime Minister), Tony Dyer (DCMS), Peter Hyman and Anji Hunter here.

V
low3,

Angus
ANGUS LAPSLEY

Rupert Huxter Esq,
Office of the Minister without Portfolio.

CONFIDENTIAL - VISITS

From: Angus Lapsley

Date: 19 June 1998

Prime Minister/Deputy Prime Minister

cc: Anji Hunter (by fax)

Alastair Campbell

Peter Hyman

Hilary Coffman

Kate Garvey

Detectives

MILLENNIUM DOME: VISIT ON MONDAY

You are visiting the Millennium Dome on Monday, leaving No 10 by car, together, at 08.30. You will be back here for 10.30.

The purpose of the visit is to show:

- just how far we have got in the twelve months since you two, Peter M and Chris Smith walked across a bleak building site almost exactly a year ago. The Dome's roof will officially be completed on your visit;
- to re-affirm the progress we are making on sponsorship (although, see below, this is not quite what we had hoped for).

The programme is attached at flag A. Essentially, the pair of you walk through the site, as visitors will do, into the Dome, where you will watch abseilers bring down a plaque from the ceiling. You then stamp this with your initials, along with Peter M and Michael Heseltine and it is taken back up to the centre of the ceiling. You (Prime Minister) then make a short speech (draft from Peter Hyman attached). Finally, you meet construction workers and do some mingling with the sponsors. A list of those present is in the briefing. The turn out is good again.

CONFIDENTIAL - VISITS

CONFIDENTIAL - VISITS

- 2 -

As far as the first aim is concerned, we are on solid ground. The briefing contains some impressive facts and figures about the building (you could put the Eiffel tower in it on its side, or ten St Paul's etc). I haven't yet found out if you can see from the moon, but I am sure we can fix that in due course. Essentially, the pictures will tell the story.

On sponsorship, it is trickier and this is really a story for another day. We have made progress and the headline will be that the £100m figure has been breached. In fact we are pretty close to £125m, with the target being £150m. However, the difference between the £75m you announced in February and this is difficult to pin down as a number of the companies are not yet ready to be named publicly. Ford (£14m) are in the bag, but did not want it announced on Monday, partly because they think it will not be the story. Boots are trickier. After pressure from both Peter and I this morning, Lord Blyth claims to have delivered his board this morning, but there are real misgiving and although they are basically on side, Blyth wants to see you (Prime Minister) to discuss it.

the
will do it

Neither of you have been pre-booked for TV clips, though there will be plenty of opportunities. You (Deputy Prime Minister) may well want to get across some flavour of where we are on the transport links and the other Greenwich regeneration projects.

Angus

CONFIDENTIAL - VISITS

From: Peter Hyman

Date: 19 June 1998

Prime Minister

**cc: Peter Mandelson
Alastair Campbell
James Purnell
Angus Lapsley
Anji Hunter**

2-3 MINUTE SPEECH AT DOME VISIT ON MONDAY

This is a very short speech at the "year on" ceremony at Greenwich.

The big message is "everything is on track and on time"

The news is:

- Dome structure finished on time –doesn't it look wonderful.
- More than £100m in sponsorship raised.

Today we celebrate a year of breathtaking progress on the Millennium Dome.

A year ago this was a patch of derelict land. Today the external structure of the dome has been built. The masts are up, the roof is on. And the structure has been built to last not to be torn down after a year as the previous government envisaged.

It is a new and extraordinary landmark on the London horizon. As you fly in to London you can see it. As you drive through East London it stands out. It is a spectacular achievement and a great British success story.

Everyone who has been involved in this project can be truly proud.

Today we should congratulate the architects, our engineers our steel industry and our construction contractors for all their work, effort and energy in making sure that this great project is on track and on time.

This will be the most famous new building in the world in the year 2000 and there could be no better advertisement for our imagination, ingenuity, and hard work.

A year ago we had a daunting target for sponsorship. Today we are well on the way to meeting it and have now raised more than £100m in sponsorship. I am delighted that some great world beating companies, households names, have joined this exciting project.

A year ago, the content of the dome was a mystery. Now we have unveiled many of the different zones, and have given the first details of the spectacular central show put together by some of the biggest and best names in the business.

In addition there is a Millennium Festival that will include sports, arts, and educational activities in every region of the country,

John Prescott is leading the way in improving the transport links to Greenwich. We are building the Millennium village. We are determined to ensure the Millennium leaves a lasting legacy.

None of this has been easy. When you are putting together the largest event in the world in the year 2000 at break neck speed there are bound to be problems on the way.

And the next 18 months will be just as exciting and full of challenges.

But we are on time, on budget, and on course to achieve what we set out to do – to bring the nation together, to celebrate the new Millennium with pride in our past achievements and confidence in our future. In short to provide the greatest day out on earth.



Minister without Portfolio

MWP/2778

~~CC~~ CH
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AC
Pren x2
BUP.

FROM: RUPERT HUXTER

DATE: 19 June 1998

ANGUS LAPSLEY

DOME TOPPING-OUT CEREMONY, MONDAY 22 JUNE

I attach, as requested, briefing for Monday's event at the Dome, put together by the New Millennium Experience Company.

The first page of Annex B summarises the sponsorship position, and reflects the fact that, while the Ford and Boots deals are not yet cleared for announcement, we have a sponsorship total clearly in excess of £100m. As I mentioned when we spoke earlier, Peter Mandelson's firm view is that the purpose of Monday's event is to demonstrate the remarkable transformation achieved on site in a year, from wasteland to completed external structure. Firm sponsorship announcements in addition would obviously have been welcome; but these will get greater publicity if announced individually as part of a rolling programme of news on the Millennium through the rest of June and July, which the NMEC will be developing.

I am copying this minute and briefing by fax to Jeff Jacobs (DETR), and Tony Dyer (DCMS).

Rupert Huxter

R. HUXTER
PPS/Minister without Portfolio

Room 308, 70 Whitehall
☎ 270 0013

MILLENNIUM EXPERIENCE : THE DOME

TOPPING OUT CEREMONY : MONDAY 22 JUNE : 8.30AM

Annex A

PROGRAMME

Annex B

SPONSORSHIP

Annex C

FORWARD LOOK

Annex D

DOME : Facts & Figures

Annex E

GUEST LIST

Annex F

MAP

ANNEX A

Topping Out Event

Monday June 22nd, 1998

Programme

(As at 19 June)

- 09.00am VIPs arrive at Transport Interchange (by road : via site Gate 10 to Gate 4 for site access) ; met by Bob Ayling (NMEC Chairman) and Jennie Page (NMEC Chief Executive)
- (Boots, helmets and high visibility vests to be issued)
- Walk from the interchange through the main entrance of Dome and to a platform in the centre.
Introduced to Sir William McAlpine, Sir Martin Laing, Lord Rogers, Mike Davies (Richard Rogers Partnership), Ian Liddell (Director Buro Happold), David Trench (NMEC Site & Structures) Director, Bernard Ainsworth (McAlpine Laing Joint Venture Project Director).
- 9.10am Abseilers bearing 'plaque' to drop through the roof vents of Dome and land in front of VIPs
- 9.15am 'Plaque' presented to the Prime Minister, Deputy Prime Minister and Minister without Portfolio, and Michael Heseltine to stamp their initials with a stainless steel punch
- 9.25am Prime Minister : short statement to assembled audience recognising achievements to date.
- AFTER PM'S SPEECH: A cherry picker will take the stamped plaque back up to the roof with a Sky camera on board.
- 9.30am Bob Ayling and Jennie Page lead VIPs to the 2nd floor of Core five. Route passes through large group of construction workers.

- Tea, coffee and bacon rolls to be served to assembled guests
- 9.35am PM and other Ministers to be introduced to various construction personnel - photo opportunity
- Tray of tea served to VIPs (by Theresa who runs the site canteen)
- 'Pool' camera (Sky) and PA photographer to be present
- 9.50am PM : introduced to representatives from the existing sponsor companies – Photo opportunity
- 10.00am VIPs Depart (10.15am NMEC holds press conference describing construction achievements – led by Jennie Page Chief Executive)

CONFIDENTIALANNEX BMILLENNIUM EXPERIENCE : SPONSORSHIP

The table below sets out the:

- ◆ Sponsorship position by exhibit zone within the Dome and any linked National Programme activity
- ◆ Sponsorship position by non-zone areas in and around the Dome

In summary, the current sponsorship position is:

Announced totals subject to short-form agreement or heads of agreement or letters of intent	£87m
Imminent announcements but not yet signed/cleared for Publicity (includes Ford and Boots)	£14m - £26m
Subject to ongoing detailed negotiations	£13m
<hr/>	
TOTAL	£114m - £126m
<hr/>	

Further discussions with other companies not included in the above are being undertaken.

ZONE	National Programme Element	SPONSOR	AMOUNT	STATUS
WORK ("Licence to Skill")	Yes (UK Skills)	Manpower	£12m	Short form agreement ANNOUNCED
LEARN ("Learning Curve")	Yes (SchoolNet 2000)	Tesco	£12m	Draft heads of agreement ANNOUNCED
PLAY ("Serious play")	Yes: under discussion	BskyB	£12m	Draft heads of agreement ANNOUNCED
TALK ("Time to Talk!")	Not within the Millennium Experience programme but BT's Millemail initiative is a nationwide project encouraged by the company)	BT	£12m	Draft heads of agreement ANNOUNCED
NATIONAL IDENTITY ("UK@now)	Yes (Millennium Choirs)	Marks & Spencer	£12m	Draft heads of agreement ANNOUNCED
FINANCE ("Transaction")	Not yet identified. Likely to be financial computer game	Corporation of London Financial Services	£6m -	Letter of intent Publicly confirmed Under discussion

CONFIDENTIAL

GLOBAL ("Atmosphere")	Not yet identified – may be Living on the Line	BA BAA	£6m £4.8m	Letter of intent Draft heads of agreement Announced
MIND ("The Mind")	Science programme	GEC BAe Possibles are Lockhead Martin & Rolls Royce	£6m £3m -	Ongoing negotiations Publicly confirmed
BODY ("The Body")	Not yet identified – may be well-being centre prototype	Boots/PPP Potential further prospects are Glaxo, SKB, Pfizer	-	Ongoing negotiations relevant to £12m sponsorship
BELIEF ("Spirit Level")	Not yet identified	Working with Lambeth Group and relevant trusts	-	Discussions ongoing
REST ("Dreamscape")	Not yet identified	Target sponsors are Swatch, Unilever, Mars, Nestle, Kellogs	-	Sales strategy and offer under development

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BABY DOME	Opportunities for national programme "finals"	Target sponsors; Soft drinks/alcohol	£6m - £8m	Early negotiations
MERIDIAN POINT	n/a	LB Greenwich Cellnet Times newspapers	£1m £2m- £3m	In principle Very early discussions
VOTE (Interactive tool)	n/a	Swatch	£6m	Ongoing discussions
SCULPTURE PARK	N/A	Private patronage	-	Some detailed/some early discussions
LIGHTING (Architectural & show)	N/a	GE	-	Early discussions
Equipment (IT/AV/VR)	n/a	Sony, EDS, Sema, CSC, JVC, etc etc	-	Some detailed/some early discussions

ANNEX C**NMEC – Lookahead to the End of 1998****The Millennium Festival**

Closing Date for Receipt of Proposal Forms for Large Millennium Festival Applications	31 July 98
Closing Date for Large Millennium Festival Applications	1 Sept 98

The Learning Experience

Begin Education Initiative	26 Jun 98
Millennium Youth Council meets NMEC Board	16 Jul 98

Dome Structure

Complete Dome Structure	13 Oct 98
Complete Perimeter Wall Structure	2 Nov 98
External Plants Complete	8 Dec 98

Transport and Planning

Environmental Plan Approval by London Borough of Greenwich	31 Jul 98
Park and Ride Strategy Confirmed by NMEC	30 Sep 98

Production

Nationwide Auditions for Circus Training Project	August 98
Completion of Decisions on Exhibition Structures	30 Sep 98
Handover of First Zone for Exhibition Construction	15 Oct 98
Central Attraction Specifications Complete	18 Dec 98

NMEC – Lookahead to the End of 1998**Operations**

Finalise Price of Tickets	16 Jul 98
Select and Commit Principal Catering Partners	30 Oct 98
Trade Ticket Reservations Start	17 Dec 98

Commercial

Merchandise and Millennium Products Developed	18 Dec 98
Founding Partners Signed Up	18 Dec 98

Marketing and Communications

Dome Topping Out and Sponsor PR Event	22 Jun 98
National Newsletter	30 Jun 98
National Newsletter	30 Sep 98
National Newsletter	15 Dec 98

9

19 June 1998

ANNEX DMILLENNIUM DOME : CONSTRUCTIONKEY FACTS AND FIGURES

The Millennium Dome:

- Is situated on 181 acres of land on the north-western tip of the Greenwich Peninsula, through which runs the Prime Meridian Line. The Dome is leased by the New Millennium Experience Company from English Partnerships who acquired a total of 296 acres from British Gas in early 1997.
- Has been designed by architects the Richard Rogers Partnership and consulting engineers Burro Happold. Lord Rogers, and the Dome project architect (Mike Davies) are together responsible for some of the most successful buildings in the world, notably the Pompidou Centre in Paris.
- Is 320m in diameter and at its centre 50m high- the same height as Nelson's Column. The cabling over which the roof material is laid is suspended from twelve 100 metre high steel masts held in place by more than 70 kilometres of high strength steel cable.
- Has a circumference of one kilometre and a ground floor area of over 80,000sq metres or 23 acres; making it twice the size of the Georgia Dome in the USA, currently the largest building in the world of its type.
- Has forecast construction costs of 275 million (236 million for site and structures, 24 million for related infrastructure and 15 million for transport).
- Could contain, within its footprint, ten St Paul's Cathedrals, 13 Albert Halls, two Wembley Stadiums or Egypt's Great Pyramid of Giza.
- Could accommodate the Eiffel Tower on its side.
- Could support the weight of a jumbo jet on its roof.
- Could hold 3.8 billion pints of beer; costing significantly more than the Dome!
- Is due for completion in Autumn 1999.

ANNEX E**MILLENNIUM EXPERIENCE : TOPPING OUT CEREMONY****GUESTS**

The Rt Hon Tony Blair MP, Prime Minister

The Rt Hon John Prescott MP Deputy Prime Minister

The Rt Hon Chris Smith, Secretary of State, Culture, Media and Sport

Peter Mandelson MP, Minister without Portfolio

The Rt Hon Michael Heseltine MP (Millennium Commissioner)

ATTENDEES**Ministers/Members of Parliament**

Nick Raynsford MP, Minister for London

Peter Ainsworth MP, Opposition Spokesman, Culture, Media & Sport

The Millennium Commission

The Earl of Dalkeith

The Lord Glentoran

Sir John Hall

Simon Jenkins

NMEC Board

Robert Ayling, Chairman NMEC, Chief Executive, British Airways

Ian Ash, BT

Michael Grade First Leisure Corporation Ltd

Sir Brian Jenkins, Woolwich plc

The Right Honourable Mrs Sara Morrison

David Quarmby, British Tourist Authority

Jennie Page, Chief Executive

Liam Kane, Managing Director

Steve Brown, Finance & Corporate Affairs Director

David Chance (BskyB. Co-opted member NMEC Executive Committee)

Matthew Freud (Freud Communications Co-opted member NMEC Executive Committee)

London Borough of Greenwich

Councillor Bob Harris, Deputy Leader
Councillor Chris Roberts
David McCollum, Director of Development and Leisure Services

Sponsors

Derek Dear, British Airways
Kate Strong, British Airways
Andrew Duffy, British Airways

Sir John Egan, BAA
Des Wilson, BAA

Mark Booth, B SkyB
Elisabeth Murdoch, B SkyB
Andrea Sullivan, B SkyB
Ray Gallagher, B SkyB

Adrian Hosford, BT
Sir Peter Bonfield, BT
Sir Iain Vallance, BT

Tim Holley, Camelot
Sir George Russell, Camelot

Judith Mayhew, Corporation of London
Mark Wood, Corporation of London
Tony Halmos, Corporation of London

Tony Hoskins, Manpower
Ken Pullan, Manpower
John Sharkey, Manpower

✓ Roger Aldridge, Marks & Spencer
Frances Robinson, Marks & Spencer

Sarah Mitchell, Tesco
Lucy Neville-Rolfe, Tesco
Fiona Archer, Tesco
Richard Brasher, Tesco

Dome : Architecture & Construction

Lord Rogers and Mike Davies (Richard Rogers Partnership)
Sir William McAlpine
Sir Martin Laing
Ian Liddell (Buro happold)

London Underground

David Bailey
Peter Harrison

Jubilee Line Extension
Hugh Docherty
Ken Johnson

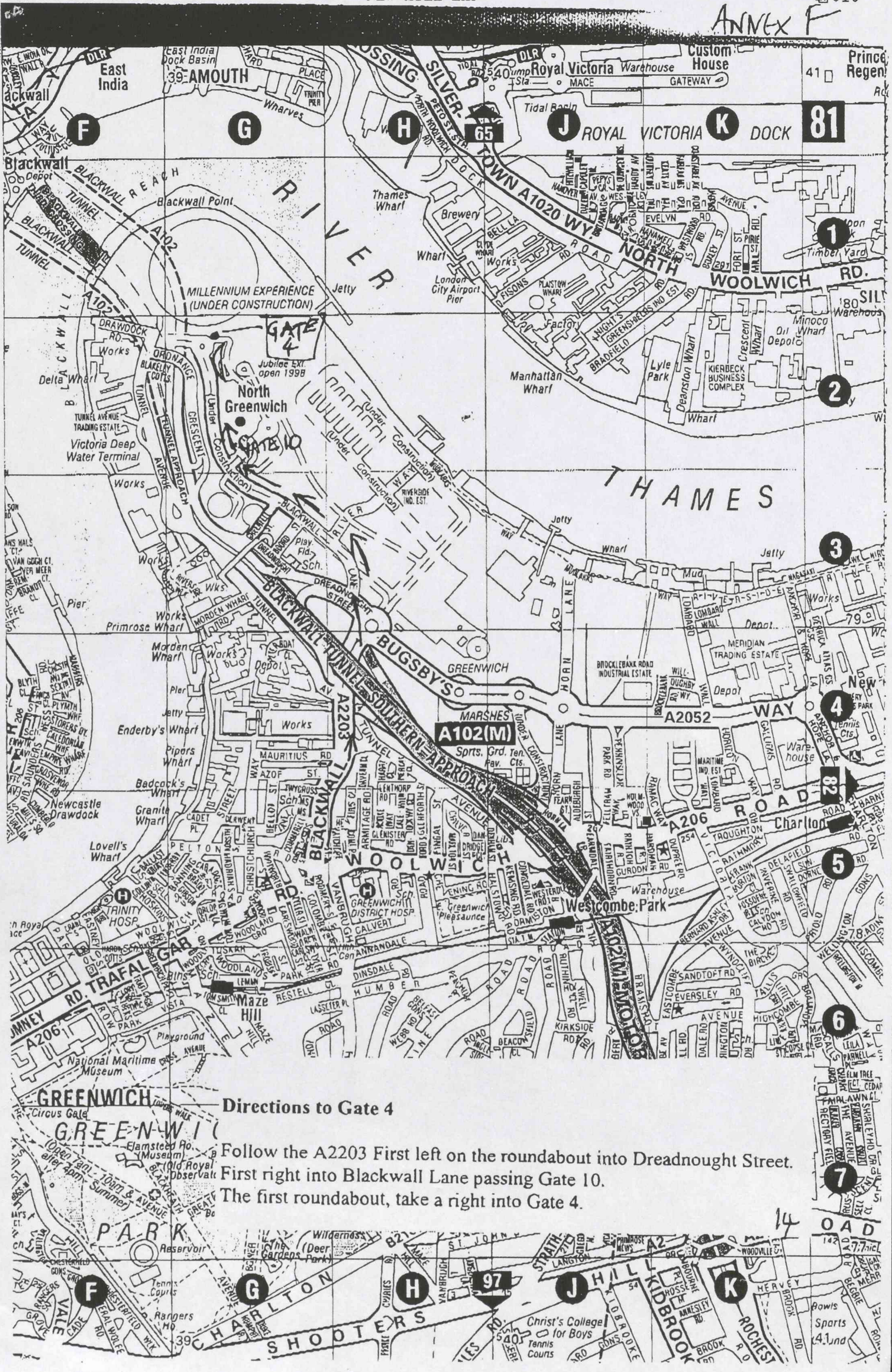
English Partnerships

Anthony Dunnett (Chief Executive)
Ralph Luck

NMEC : Members of the Creative Strategic Review Group

Floella Benjamin
Lord Puttnam of Queensgate, Enigma Productions
Alan Yentob, BBC

ANNEX F



Directions to Gate 4

Follow the A2203 First left on the roundabout into Dreadnought Street.
 First right into Blackwall Lane passing Gate 10.
 The first roundabout, take a right into Gate 4.





Minister without Portfolio

MWP/2757

ANGUS LAPSLEY
NO 10 DOWNING STREET

②

PM

To note.

Angus. 12/6

SWATCH/MILLENNIUM

FROM: RUPERT HUXTER
DATE: 16 June 1998

we should be able to announce this soon. Is the idea of Swatch

watcher with tickets still on. That sounded like brilliant

We owe you a report on contacts between Swatch and the New Millennium Experience Company (NMEC) following the Prime Minister's telephone conversation with Nicolas Hiyek.

As I mentioned on the telephone, the call has breathed new life into the situation and, as a result, Liam Kane, the new MD at NMEC, has a meeting in Switzerland with Hiyek on Tuesday 23 June, at which he will be discussing a possible £12 million founding partnership linking Swatch with the Rest Zone inside the Dome.

The timing of this meeting should be good, following on from the announcement of major new sponsors by the Prime Minister at Greenwich on the previous day.

We will keep you updated.

Rupert Huxter

R HUXTER
PPS/Minister without Portfolio
Room 308, 70 Whitehall
☎ 270 0013



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DEPARTMENT FOR EDUCATION AND EMPLOYMENT

SANCTUARY BUILDINGS GREAT SMITH STREET
WESTMINSTER LONDON SW1P 3BT
TELEPHONE 0171 925 5000

ALAN HOWARTH CBE MP
Parliamentary Under-Secretary of State

The Rt Hon Alistair Darling MP
Chief Secretary
Treasury Chambers
Parliament Street
SW1P 3AG

16 June 1998

Dear Alistair

MILLENNIUM VOLUNTEERS

Thank you for your letter of 3 June commenting on the draft document Millennium Volunteers - Setting the Framework.

I was surprised and somewhat disappointed to see your comments about the national delivery organisation at this rather late stage. I wrote to Alun Michael on 7 May to advise him of our decision and copied my letter to him to you. I assure you that we have carried out a very rigorous examination of the alternative options and we would not have decided to set up an NDPB if this had not been the right way to deliver Millennium Volunteers in England.

You expressed concern that we might be setting up four new NDPBs. We are not. Scotland, Wales and Northern Ireland have all recently announced the arrangements for their national delivery organisations. These will be consortia of voluntary organisations in Scotland (Volunteer Development Scotland, YouthLink Scotland, Community Service Volunteers Scotland and the Scottish Community Education Council) and in Wales (Wales Council for Voluntary Action, the Council for Wales of Voluntary Youth Services and the Wales Youth Agency). In Northern Ireland delivery of Millennium Volunteers will be by the Northern Ireland Volunteer Development Agency.

We certainly have no intention of pre-empting the outcomes of the Comprehensive Spending Review and did not mean to do so in the draft Framework Document. We have now revised the final text to make this absolutely clear. However, I am sure you will agree that it is important that we do not deter the voluntary sector and other partners from participating in the programme by suggesting that we lack commitment to it.

You raised some points about ensuring added value and not paying for existing activities. We are very clear that Millennium Volunteers must offer value for money. It will of course be

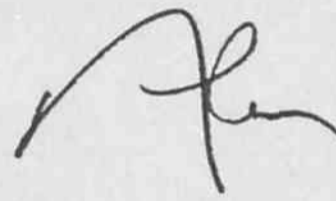


RESTRICTED - POLICY

monitored and evaluated and we are now considering the arrangements for this. We are also looking closely at how we will ~~we~~ set the criteria for funding to ensure that there is no question of Government money being used to substitute for existing voluntary sector funding. We are determined to ensure we obtain value for money from every penny that is entrusted to us.

I am copying this letter to the Prime Minister, Chris Smith, Alun Michael, Peter Mandelson, Paul Boateng, Keith Bradley, Angela Eagle, Sam Galbraith, Win Griffiths, Peter Kilfoyle and Tony Worthington.

Yours ever



ALAN HOWARTH

From: Clare Salters
Millennium Unit
Tel: 0171-211 6354

Date: 12 June 1998

NOTE FOR THE RECORD

cc: Minister without Portfolio
Tony Banks
David Chesterton
Simon Broadley
Clare Pillman
Sue Ball
David Humphries
Phil Chamberlain

cc
→ ~~Agum L~~
+ file Legacy

THE DOME AND THE OLYMPICS

Meeting between Peter Mandelson and Tony Banks, 11 June 1998

1. Peter Mandelson and Tony Banks met yesterday afternoon to discuss the possibility of major sporting events - particularly the 2012 Olympics - being staged within the Dome post-2000. Clare Pillman, Sue Ball, Emma Scott and I were also present.
2. **Tony Banks** began by explaining that 2012 was beginning to harden in the British Olympic Association's (BOA's) mind as the best opportunity for London to host the Olympics. Bids could only be made by cities, rather than countries, and the BOA was convinced that London was the only viable option within the UK. The new Wembley stadium would provide an excellent centrepiece for the occasion but it would lack key facilities (eg: swimming pool, velodrome, indoor track). He felt that the Dome would provide a superb additional venue and would be conveniently situated in relation to the water course developments in Docklands. The infrastructure being developed for the Millennium celebrations would be a particular asset.
3. **Peter Mandelson** outlined the various factors influencing future use of the Dome and the site and Greenwich. The Government wanted to be able to choose from a range of options for future use and therefore did not want to restrict enquiries unduly at this stage. DCMS and DETR were currently developing mechanisms to encourage and handle expressions of interest. In addition, although the Dome itself was owned by the New Millennium Experience Company (NMEC), the land was owned by English Partnerships (EP). EP had invested considerable sums in decontaminating the site (around £140m) and would therefore need to ensure that a proportion of this was recouped. Whoever took over the site post-2000 would need to be in a position to cover a substantial proportion of these costs and he wondered who would prepare the bid in relation to the Olympics?
4. **Tony Banks** indicated that either the English Sport Council (ESC) or the BOA seemed obvious candidates but, post-2000, he thought that the new London Assembly would want to be involved. He would speak to the ESC and/or the BOA about this. He was keen for the Government to keep its options open sufficiently long to allow a wide range of bids to be received and pointed out that, if the Greenwich site were not to be involved in the Olympic bid,

a further site would need to be found for the purpose.

5. **Clare Pillman** explained that the Government wanted to avoid any significant downtime between the end of 2000 and the start of the Dome's new function. **Tony Banks** assured her that it would be his intention for the Dome to reopen as soon as possible and be used as a sporting facility well in advance of 2012.

6. **Peter Mandelson** noted all of this and promised to think about it further. As he has explained, the DETR/DCMS working group were currently developing a mechanism for handling expressions of interest and he would feed this discussion into the system.

7. **Tony Banks** concluded by mentioning that he thought the Millennium presented an excellent opportunity to create a new national stadium for Northern Ireland - as was being done in Scotland, Wales and England - to replace Windsor Park. He would be pursuing this idea with Mo Mowlam.

CP Salters

CLARE SALTERS



10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

11 June 1998

Dear Jeff,

MILLENNIUM EXPERIENCE ANNIVERSARY

On 19 June it will be a year since the Cabinet's decision to proceed with the Millennium Experience, and the visit of the Prime Minister, Deputy Prime Minister, Secretary of State for Culture, Media and Sport and Minister without Portfolio to the Greenwich site.

The Prime Minister plans to visit the site again on the morning of 22 June (please protect), to mark the anniversary and the progress that has been made. The roof of the Dome will by then just have been completed, and we will be in a position to announce several new major sponsors.

The Prime Minister hopes very much that the Deputy Prime Minister, together with the Culture Secretary and Minister without Portfolio, will join him for this brief anniversary visit. The visit that I understand Mr Prescott will be making to the North Greenwich interchange at the end of the previous week will also be important and useful in focusing attention on the progress being made. Further details of arrangements for 22 June will follow as soon as possible.

I am copying this letter to Rupert Huxter in Mr Mandelson's office.

Yours,

Angus

ANGUS LAPSLEY

Jeff Jacobs Esq
Department of the Environment, Transport and the Regions



10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

11 June 1998

Dear Tony,

MILLENNIUM EXPERIENCE ANNIVERSARY

On 19 June it will be a year since the Cabinet's decision to proceed with the Millennium Experience, and the visit of the Prime Minister, Deputy Prime Minister, Secretary of State for Culture, Media and Sport and Minister without Portfolio to the Greenwich site.

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The Prime Minister hopes very much that your Secretary of State, along with the Deputy Prime Minister and Minister without Portfolio, will join him for this brief anniversary visit. Further details will follow as soon as possible.

I am copying this letter to Rupert Huxter in Mr Mandelson's office.

v
Yours,

Angus

ANGUS LAPSLEY

Tony Dyer Esq
Department for Culture, Media and Sport



2-4 Cockspur Street
London SW1Y 5DH
Telephone: 0171-211 6301
Facsimile: 0171-211 6249

From the Secretary of State for Culture, Media and Sport
THE RT HON CHRIS SMITH MP

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C98/05581/02807

The Rt Hon David Blunkett MP
Secretary of State
Department for Education and Employment
Sanctuary Buildings
Great Smith Street
London
SW1P 3BT

10 June 1998

Dear David,

CS

CELEBRATING THE MILLENNIUM

I was very grateful for your letter of 12 May commenting on my exchange of letters with John Prescott on planning for the 'First Weekend' of the year 2000. You have also been copied the letter which Peter Mandelson and I sent to the Deputy Prime Minister on 22 May, recording progress on Millennial matters. I am keen to build on recent successes in fostering a more positive public attitude to our plans for celebrating the Millennium, not only in respect of the centrepiece of those celebrations, the Dome at Greenwich, but also by highlighting the range of events, activities and projects which will, together, form a lasting legacy of the year 2000. Your willingness to help us promote these messages is very welcome.

Plans are well-advanced to mark the first anniversary of the Government's commitment to the Millennium Experience later this month and we hope that the Prime Minister will be able to visit the Greenwich site to inspect progress and make further major sponsorship announcements.

It would be tremendously helpful if, following soon after the anniversary event, you could find an opportunity in a speaking engagement to talk about the potential educational legacy of the Millennium celebrations. As I know you appreciate, there are many exciting projects such as the Space Centre in Leicester and the Earth Centre in Doncaster, which will contribute to the growing network of new science and technology centres around the country. These, together with the Dome and its associated national programmes (such as SchoolNet 2000) represent a real contribution to the educational resources of this country.

If you are able to find time in your diary for such a speech, I will ask my officials in the Millennium Unit to speak to yours to take this work forward.

> I am copying this letter to the Prime Minister, Cabinet colleagues, Peter Mandelson and to Sir Richard Wilson.

Yours ever
Chris

CHRIS SMITH

10 June 1998

Angus Lapsley
Private Secretary
Prime Minister's Office
10 Downing Street
London SW1A 2AA

MILLENNIUM
Time to make a difference

Mon: 22nd.

Tube.

HSE wont allow

↳ go bus station.

boat - now to Greenwich.

Dear Angus,

Thankyou for arranging today's meeting to discuss the 25 June event.

This will be an opportunity to congratulate the British construction industry on its achievement in completing the Dome structure in a year – while stressing that NMEC still has its work cut achieve to hit the opening deadline of 31 December 1999.

It will also be the opportunity to announce that NMEC sponsorship has achieved the £100m mark. We are certain of one additional sponsor by 25 June – (total £99m) and confident of two (£111m).

The proposed format for the June 25 event does not require a speech from the Prime Minister or from sponsors. Statements would be delivered in press notices and in brief clips for broadcasters. The draft timetable is as follows. All times and detail can be changed:

0830 VIPs (PM, DPM, SoS CMS and MWP) arrive at transport interchange [by road]. All attending change into site boots and hard hats – labelled with 'The Dome – One Year On. 25 June 1998' Hats available as souvenirs. Met by Bob Ayling, Jennie Page – walk along landscaped route to dome. Jennie Page leads throughout. Cameras follow.

0840 Party enters dome. To marked point near base of Core Three. Four abseilers descend from (inside) roof, landing either side of TB – make presentation of 80cm circular steel plaque -. PM and others invited to stamp plaque with their initials. PM then introduced to David Trench (NMEC Site and Structures Director, Bernard Ainsworth (McAlpine Laing Project Director) and representatives of workers.

cont/....

The New Millennium Experience Company

110 Buckingham Palace Road, London SW1W 9SB Telephone 0171 808 8200 Fax 0171 808 8240

Registered Office: 110 Buckingham Palace Road, London SW1W 9SB - Registered in England No. 3113928

Clip for cameras – 'The construction industry deserves to be congratulated – to think that just a year ago we stood here on derelict wasteland. Now NMEC have got to get their heads down and keep working hard to meet the deadline of 31 Dec 1999.'

Meanwhile, cherry picker rises 150ft to centre of dome roof to screw plaque in place.

0900 – Party moves to top of Core 3 (floors and stairs completed). Following cameras stay on ground. Pooled crew and snapper on top of Core Three. There PM meets reps of new sponsors - **photocall**. Jennie Page with TB points out footprint of zones to be sponsored. Zones marked out on ground by 1m wide white tape. Written statements available from NMEC and new sponsors + interviews. No speeches. Reps of existing sponsors present. Bacon/egg butties and steaming hot mugs of tea all round.

0930 – VIPs depart .

Branding

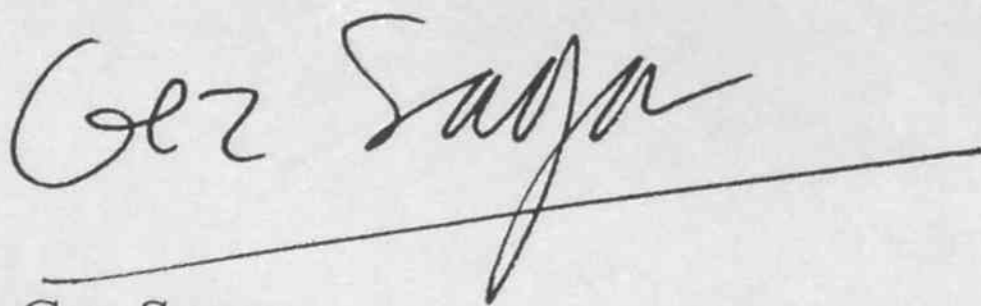
Banners carrying sponsor names and NMEC logo would be draped over the 'Core' building.

Other issues

It has emerged that a Royal opening is fixed for the British Library on the same day. I am keen to know whether DPM and SoS have been invited, so that I can supply briefing. Jennie Page has recently provided an update briefing to MWP, which was to the form the basis of a briefing requested by the Prime Minister.

I do hope we can arrive at an acceptable proposal for the event at today's meeting.

Yours sincerely,



Gez Sagar

Head of Press and Parliamentary Affairs

The New Millennium Experience Company

110 Buckingham Palace Road, London SW1W 9SB Telephone 0171 808 8200 Fax 0171 808 8240

Registered Office: 110 Buckingham Palace Road, London SW1W 9SB - Registered in England No. 3113928

RESTRICTED

From: DAVID MILIBAND

Date: 10 June 1998

POLICY UNIT

cc: FIONA MILLAR

JPO

VALUN EVANS

MILLENNIUM LECTURES

Mrs Blair is keen on organising a series of six lectures next year to mark the Millennium. They would take place to an invited audience of about 100, in Downing Street. The aim of the process would be to give prominence to certain key challenges facing the country, and to reach out to important groups. Cherie envisages the following topics, and in some cases has ideas for who could give the lecture. Could you please look through the list, come back to me with ideas for topics that could be included, and comments on/suggestions for lecturers - by Friday 19th June. The running title would be 'The Challenges to/of X in the 3rd Millennium'. The first list are probables, the second possibles.

Britishness	Linda Colley
Genetics/Life	Colin Blakemore/Steve Jones
Arts/Culture	Richard Eyre
Education	One of the Head Sirs/Dames (AA: can you find out f from Michael Barber who would be best)
Work/Family Balance	?

Environment	?
Equality	Amartya Sen
Information Revolution	Kevin Kelly

DM
10/vi

RESTRICTED



Minister without Portfolio
MWP/2717

FROM: RUPERT HUXTER
DATE: 10 June 1998

ROB READ

cc: Angus Lapsley

MILLENNIUM: TRANSPORT/LEGACY

We spoke earlier about the Prime Minister's bilateral with Mr Prescott tomorrow.

Jubilee Line Extension

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The Prime Minister might simply want to say how much he supports Peter Levene's involvement; to emphasise how important it is to ensure that the JLE is up and running on schedule (currently spring 1999); and to ask for a full progress report as soon as possible.

Legacy

Ideas for use of the Dome after 2000 are beginning to come in. For example, Mr Mandelson mentioned at the end of his minute of 5 June to the Prime Minister (copy attached) Robert Bourne's ideas for turning the Dome into an enclosed high-tech mini-city. DETR are establishing an interdepartmental working group to recommend to Ministers the criteria against which the Government should assess legacy bids, and the timetable within which decisions will be required.

The Prime Minister might say that he is glad Mr Prescott's Department are establishing the working group; that having an appropriate use for the Dome after 2000 is an essential element in ensuring a lasting legacy (and therefore also public support) for the Millennium Experience; and that he hopes the Deputy Prime Minister will ensure we have a coherent framework for assessing bids in place as soon as possible, so that there is the minimum "down-time" between the end of the Experience in December 2000 and the use of the Dome for a new and worthwhile purpose thereafter.

Rupert Huxter

R. HUXTER
PPS/Minister without Portfolio
Room 308, 70 Whitehall
☎ 270 0013



Minister without Portfolio
MWP/2717

RH

FROM: RUPERT HUXTER
DATE: 10 June 1998

ROB READ

cc: **Angus Lapsley**

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Rupert Huxter

R. HUXTER
PPS/Minister without Portfolio
Room 308, 70 Whitehall
☎ 270 0013



Minister without Portfolio

MWP/2713

PRIME MINISTER

Jubilee Line Extension

Glenda Jackson and Peter Levene attended my Millennium Experience Co-ordinating Group meeting this afternoon to report on transport access to Greenwich. We focused on the Jubilee Line Extension.

Peter Levene is due to report formally to John Prescott at the end of June. He currently sees three major areas of concern:

- i) Signalling - which we knew about, and Levene said was being dealt with by using well-established technology. These systems will be tested in early July. He seemed reasonably optimistic on this point.
- ii) Construction of stations - again, we were aware of the problems with Westminster and Canary Wharf. Levene attributed these problems to lack of effort and difficult industrial relations. Levene suggested that the problems at Westminster might not affect the running of the JLE, and Glenda Jackson was keen to assert that London Underground were gripping these issues.
- iii) Escalators - a new problem to me and one which, on the face of it, sounds difficult. The contract for all the escalators (a huge number of huge machines) has been let to a German based company, owned by a Finnish parent company. They are way behind schedule. Levene has been in touch with both the Germans and the Finns to push things along.

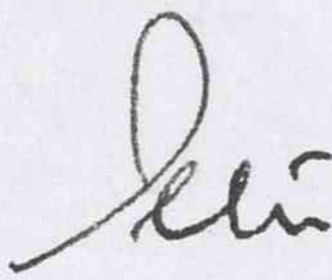
As well as exploring these issues, I expect Levene's report to focus on:

- i) the management of the project - are London Underground up to it, or should a private sector project management company be brought in to finish the job?
- ii) critical paths - these clearly now exist - I look forward to Peter's comments on their robustness.
- iii) contingency planning - without wishing to set any hares running, Levene clearly thinks that more should be done on this.

Generally, I found Peter Levene's grip of the issues and pragmatic approach to solutions reassuring, but the crunch will come when his report is delivered and Glenda Jackson and DETR are required to act upon it.

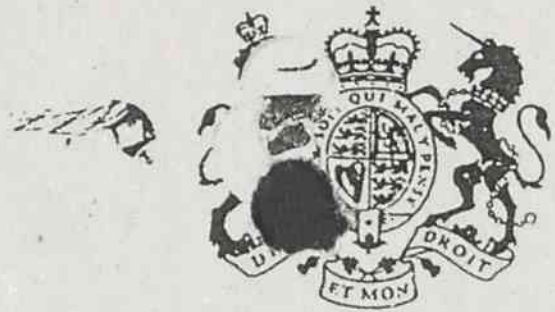
I will keep you posted.

*I think you should reject your
concern with JP, at least.*



PETER MANDELSON

9 June 1998



Minister without Portfolio

RESTRICTED

CABINET OFFICE
70 Whitehall, London SW1A 2AS
Telephone: 0171-270 1250

MWP/2695

Temporarily retained

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OF THE PUBLIC RECORDS ACT

PRIME MINISTER

Millennium Dome

You asked for a note on progress. This is best divided into construction, sponsorship and content.

On construction, we are within budget and a couple of weeks ahead of schedule. When you visit on 25 June, you will see the structure (pylons and roof) complete and much else taking shape. We have strong leadership on site from David Trench and Bernard Ainsworth, who should be commended.

I am rather more concerned about the Jubilee Line Extension, which we estimate will carry 6 million of our 12 million visitors to the Dome. I am not convinced that Denis Tunncliffe and his people at London Underground will be able to deliver an opening in Spring 1999 (there are already noises about slippage 'til summer which would be bad news) but it is difficult to get a clear picture because the DPM and Glenda Jackson are in charge. Peter Levene was appointed by JP at my urging to monitor construction on a fortnightly basis but

Both she and

Levene are coming to the NMEC Co-ordinating Group next Tuesday to report. This matter is very serious and may require your intervention.

Regarding sponsorship, we are hovering round the £100 million mark (we need at least £150 million) following M&S this week. I spoke again on Wednesday to Lord Blyth and he thinks there is more than a 50/50 chance of getting Boots as another £12 million sponsor. We will face nasty fall-out from Ford if VW win the race to sponsor the mobility zone. I am hopeful of MacDonalds and, possibly, one of the retail banks joining the sponsors. The problem we have is the enormous time and effort involved at NMEC in securing, nurturing and accommodating these sponsors who are like children: do not part easily with their money; and always want their own way. By the end of the year, I think we will have reached our target - although sponsorship of the Spirit Zone is still looking alarmingly vacant.

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Attachment to Minute from Huxter
to Board dated 10/6/98

RESTRICTED

Content progress is more difficult for me to judge because it is a constantly changing, iterative process. I am happy with the work that Mark Fisher (very competent) and Peter Gabriel are doing on the central attraction. You may wish to see a presentation of this. But the zones are a mixed bag, some more developed and better managed than others. I am pressing NMEC to strengthen the executive team of creative managers and the recruitment of lay 'godparents' (Puttnam, Michael Jolly, Neil Cossons, John Sorrell, etc) to oversee creative development. I would feel happier with an overall creative director in post but, despite many attempts, I cannot find such a person with the right skills and personality. Outside the Dome, the progress of the national programme is slow but it's getting there. Children's Promise is a good addition. Overall, I am not alarmed about content because we have time to sort it out, but it needs watching like a hawk.

Conclusion

NMEC are doing well (the appointment of a managing director, Liam Kane, to work with Jennie has helped) and it takes less of my time. The risks are a) the transport strategy going wrong, especially JLE; b) design companies under-performing and/or going over budget; c) Greenpeace invading the site (they are constantly trying to pick a fight); d) construction workers, and others, blackmailing us because of the time-critical nature of the project. I am watching all these.

The last point concerns legacy. Various options are emerging for the Dome's future use. I had a brilliant presentation this week from Robert Bourne (developer) and an architect to turn the Dome into a mini-city - employment, leisure etc - spreading, in time, around the peninsula. The problem is that ownership of the Dome and the land is split between NMEC and DETR, and JP is not very live to the market possibilities. In due course, the Government will have to sort itself out in handling the sale. Robert Bourne, for example, has £100 million to bandy around.....


PETER MANDELSON

5/6/98

RESTRICTED

RESTRICTED *file*



10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

RUPERT HUXTER

MILLENNIUM DOME

The Prime Minister was grateful for your Minister's minute of 5 June, setting out progress on the Millennium Experience. He was pleased to hear of progress on so many fronts and would like a meeting with your Minister towards the end of July to review the overall situation.

In the meantime, there were a couple of specific points. First, the Prime Minister remains very keen to know where we are with Swatch following his intervention. I mentioned to him that it was still in play, but he would like chapter and verse.

Secondly, he was worried by the problems between Glenda Jackson and Peter Levene and wants this resolved. Perhaps we could discuss next steps.

I am copying this minute to Kate Garvey.

Angus

ANGUS LAPSLEY

9 June 1998

CU

RESTRICTED

file

From: Geoff Mulgan

Date: 4 June 1998

Alun Michael

cc: Peter Mandelson

CH

Volunteering and the millennium

I promised to set out in a note the issues and proposals in relation to volunteering over the next 2 years, focusing in particular on the proposed Giving Age initiative. I understand that the Home Office is preparing a parallel, more comprehensive, note on all the current and planned initiatives and budgets.

1. Background

Last September the Prime Minister spoke of the need to foster a giving age. Since then a series of government policies have been in development which give substance to that goal: Millennium Volunteers, UK Cares, mentoring in schools and the New Deal. What has been missing is a way of making the whole more than the sum of its parts, and injecting sufficient excitement and energy to achieve a real step change in levels of volunteering.

2. Pilotlight

An informal working group was established at the end of 1997 to develop ideas which might achieve that. It was pulled together by Jane Tewson of Pilotlight (founder of Comic Relief), with others including: David Robinson (community Links), Alan Parker (Brunswick), Alan Yentob and Paul Jackson (BBC), MT Rainey (Rainey-Kelly), Norman Hanson (McKinsey), Joel Joffe (Oxfam) and many others. The team has drawn on experience from the UK, America's Promise, and on expertise not only from community projects but also from the media, advertising and business. The team has developed a project plan which the Prime Minister is minded to support.

3. Giving time

The project's aim is to make it significantly easier for people to give time. Its focus will be on encouraging everyone to give 2 hours each week to giving time in some form, whether through volunteering, helping in schools and hospitals, or informal help to neighbours.

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- 2 -

The core substance of the project will be the development of the support infrastructures needed to sustain volunteering on a significantly larger scale. The key elements are:

- 'rough guides' setting out opportunities and practical information for giving time in 200 areas. The aim is that these should be provided to every household in the country. The production of them would be franchised out – combining the local experience of Volunteer Bureaux and CVS, along with top quality national expertise in production and dissemination. 64 pages would be produced by the local franchisee and 32 pages produced nationally covering national organisations and examples of inspiring projects. The guides would be organised around themes – home, health, children, the elderly. A detailed plan for franchising has been developed: it sets out how a consortium of key umbrella agencies, including NACVS and BASSAC would invite bids and award franchises. It also sets out the timescales and costs.
- Online. The guides would be backed up by on-line information to keep them up to date. Much of this would be achieved by building on existing projects like the Site.
- Call centres: a plan has been developed to establishing a national call centre to direct people to local sources of information and projects. There would be a single national telephone number. There may be overlaps between this and NMEC's plans for a call centre.
- Major promotional campaigns including events, music and advertising. A series of music festivals is envisaged for 1999 that would test out several models of using music to encourage greater participation.
- Programming streams in BBC through documentaries etc. The BBC has developed a strategy that would tie in with the rest of the initiative.
- A major pitch to employers to release employees, along with accreditation of time given. We envisage this building on the UK Cares approach being developed by BiTC.

Costings and timings of all of these elements have been prepared by a team under Norman Hanson.

RESTRICTED

4. Linkages to other government policies

The initiative has been designed to be complementary to other government policies in this area:

- Millennium Volunteers would fit neatly within it as a programme for the most committed type of volunteering. MV currently lacks a strategy for promotion and channelling potential participants.
- The range of other government initiatives including mentoring, volunteering in health, will all benefit from a new sources of recruits. By accessing new sources of money to support volunteering (both corporate and other) the initiative may also provide a means of generating new funds for volunteer bureaux which are currently threatened with closure because of cuts in government support.

5. Structure

We envisage the project being run by a new charity. Discussions are underway with the Charity Commission on setting this up. This will operate for 6 years, including the production of 3 successive 'rough guides'. It will form an important part of the Millennium legacy.

6. Funding

Some initial funding has been provided by the private sector. At the next stage it is proposed to provide government funds for the development work. The full costs will be covered by a combination of:

- Corporate sponsorship (primarily to cover printing, publication, dissemination of rough guides, call centres etc)
- Lottery funding: NLCB and Festival Fund (primarily for core costs)
- Diana Fund (to cover the running costs of franchisees, which might include local volunteer bureaux)

The project has received expressions of interest from all of these but formal approaches have not been made in advance of agreement on an overall funding strategy. In particular, urgent decisions will be needed on: how to liaise on corporate sponsorship with NMEC; the appropriate role of the Diana Fund.

7. People

A Chief Executive has been identified and steps are underway to secure his secondment for an initial period of 2 years. An acting deputy chief executive has

just begun work, seconded from NMEC. She is preparing detailed logistical plans. A board will need to be appointed over the summer.

6. Stakeholders

Urgent discussions are underway to tie in relevant stakeholders. These have included: NCVO, CAF, DfEE, Common Purpose, BiTC, NMEC. This work will need to be stepped up in advance of any public launch, in particular to ensure that there is an adequate role for existing volunteering organisations both at local and national level.

7. Presentation

A presentational strategy is being developed jointly by Brunswick and the No 10 Press Office (Peter Hyman). This will need to take account of other government initiatives in this area, and how the Prime Minister can most appropriately be involved.

8. Description

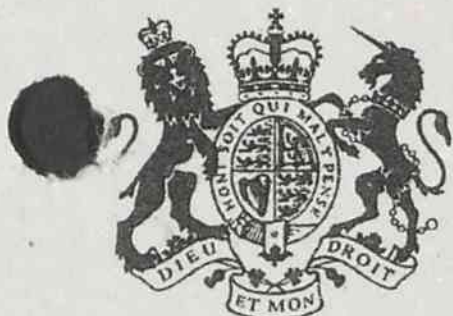
It is proposed to describe the initiative in the following terms:

'The government has decided to give some backing to a project which will complement the Millennium and encourage people to become more involved in their communities. It is not a government initiative, although the Prime Minister is personally committed to it. It has been designed to complement the dozens of excellent projects already underway and in the pipeline. It will operate as a good example of partnership between the voluntary, private and public sectors.'

9. Next steps

Driving the project through to the next phase is now extremely urgent. This will require clear signals from government and practical support:

- Ensuring that the initial funding is released swiftly (HO)
- Agreeing the other funding approaches (MwP, HO)
- Establishing a structure to ensure that all government initiatives in this area fit together (new Ministerial group convened by MwP, with Alun Michael, Alan Howarth and Mark Fisher)



(P)

RESTRICTED

TOP SECRET

Minister without Portfolio

CABINET OFFICE
70 Whitehall, London SW1A 2AS
Telephone: 0171-270 1250

Handwritten notes:
This is important
✓ important

PM

To note. I gather that Swatch is still in play and (possibly) to the tune of £50m

MWP/2695

Handwritten notes:
Levene allowed to get on with this or Glenda should be told

PRIME MINISTER

The Peter Levene- Glenda problem seems quite serious. Ph is threatening to walk over her treatment of him.

Millennium Dome

Angus. 6/6.

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minor!

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OF THE PUBLIC RECORDS ACT

minutes from Mandelson to PM
undated (circa 5/6/98)

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seems good.
Get us at end of July to review
have a meeting to review position with all lease players
Lease must be 5/6 198
able to do this

PETER MANDELSON

ALUN MICHAEL MP



HOME OFFICE
QUEEN ANNE'S GATE
LONDON SW1H 9AT
Tel: 0171 273 4597
Fax: 0171 273 4090

Top: AC
cc: PJ
Ples

- 4 JUN 1998

Alan Howarth Esq MP
Parliamentary Under-Secretary of State
Department for Education and Employment
Sanctuary Buildings
Great Smith Street
Westminster
LONDON SW1P 3BT

CA

Dear Alan

MILLENNIUM VOLUNTEERS

Thank you for your letter of 21 May with which you enclosed a copy of the draft Framework Document setting out the principles and criteria for Millennium Volunteers. I pay tribute to your work and that of officials in reaching this important stage in the development of the programme. As you have rightly said, the effective working partnerships officials have developed have been invaluable in the preparation of the draft. I know that the Voluntary and Community Unit here look forward to continuing the close collaboration as work progresses.

I am pleased to see that you have included the principle of 'ownership by young people' as one of the distinctive features of Millennium Volunteers. I feel that this will underpin the lasting success of the programme. The commitment to engage young people in the peer review and management of their programmes will, from the start, mean they are involved in shaping the future of Millennium Volunteers.

As you know, I have profound reservations about using the simple measurement of hours as an indicator of commitment to the programme. I enclose a copy of my letter of 27 May to David Blunkett. As you will see, I view this issue not as one of principle, but of what will work. I have suggested that commitment would better be achieved by means of reward than by means of formal requirement. "Bronze", "silver" and "gold" standards could facilitate a graduated level of involvement with a lower entry threshold and incentives to go on to the next, higher level.

I have also suggested to David that the Framework Document make explicit the evolving nature of the programme. You have included a review process for the individual volunteering opportunities. Paragraph 30 notes the key performance indicators that will denote the success of the programme. But there is no obvious mechanism for amending or fine-tuning the terms of the principles or criteria. The Framework Document could usefully emphasise that the programme will be subject to constant feedback and

evaluation, signalling that we intend to learn from experience and are ready to modify if necessary. You might wish to consider including a brief sentence, following the bullet points in Paragraph 30, along the following lines:

“This is a growing and developing programme. During its implementation it shall be subject to constant feedback, monitoring and evaluation. The Government intends to learn from experience and modify the operation of the Millennium Volunteers programme accordingly.”

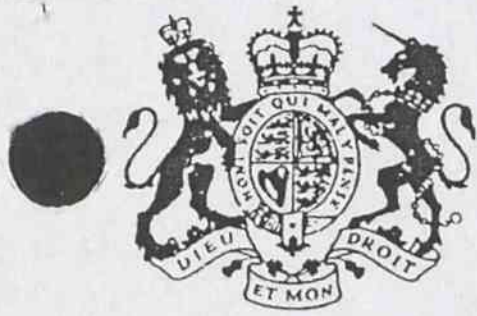
I wish you well for your conference on 24 June. I regret that I am unable to join you at the launch, but my officials will be present.

I am copying this letter - without enclosure - to the Prime Minister, Chris Smith, Alistair Darling, Peter Mandelson, Paul Boateng, Keith Bradley, Angela Eagle, Sam Galbraith, Win Griffiths, Peter Kilfoyle, and Tony Worthington.

Yours sincerely
Alun

ALUN MICHAEL

File



Minister without Portfolio

CABINET OFFICE
70 Whitehall, London SW1A 2AS
Telephone: 0171-270 1250

MWP/2681

File
(Done)

bcc: Clare Salters,
Millennium Unit

The Rt Hon John Prescott MP
Deputy Prime Minister
Department of the Environment,
Transport and the Regions
Eland House
Bressenden Place
London, SW1E 5DU

AZ.

4 June 1998

Dear John,

GREENWICH MILLENNIUM DOME: LEGACY

Thank you for your letter of 28 May in response to mine regarding the future use of the Dome and the site at Greenwich.

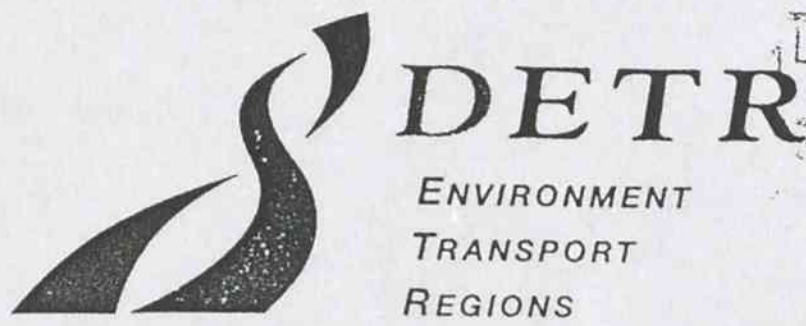
I am pleased that DETR are setting in train the necessary arrangements for the working group and look forward to hearing progress reports from my officials. I appreciate that it may be over-ambitious to aim for an end-July completion date but would like to emphasise the importance of having a clearer strategy as soon as possible, not least because of the increasing number of approaches we have been receiving from organisations with a serious interest in legacy.

I am copying this letter to Chris Smith and Alastair Darling.

Yours faithfully,

PETER MANDELSON

FROM THE DEPUTY PRIME MINISTER



LEAD OFFICIAL:	
Section:	
REF:	63481
U (MA)	G-MWP
	270 0408

DEPARTMENT OF THE ENVIRONMENT,
TRANSPORT AND THE REGIONS

ELAND HOUSE
BRESSENDEN PLACE
LONDON SW1E 5DU

TEL: 0171 890 3011
FAX: 0171 890 4399

OUR REF: PT/PSO/9656/98

Peter Mandelson Esq MP
Minister without Portfolio
Cabinet Office
70 Whitehall
LONDON
SW1A 0AA

28 MAY 1998

GREENWICH MILLENNIUM DOME : LEGACY

Thank you for your letter of 11 May setting out the case for a review of our current policy on the legacy of the Dome. Naturally my Department will take the lead on these discussions.

Linda Derrick from my Regeneration Directorate will chair the working group. She will write round very soon to all those who need to be involved to arrange the first meeting. Whilst we recognise the need to make early progress and will give the work a priority it seems unlikely that your suggested target date for completion, of end July, is achievable. The working group will draw up a workplan and timetable as one of its first tasks so our respective officials can let us know soon when the report is planned to be ready.

I am copying this letter to Chris Smith and Alastair Darling.

JOHN PRESCOTT



UK Presidency of the European Union



Minister without Portfolio

File

CABINET OFFICE
70 Whitehall, London SW1A 2AS
Telephone: 0171-270 1250

MWP/2538

The Rt Hon John Prescott MP
Deputy Prime Minister
Department of the Environment, Transport
and the Regions
Eland House
Bressenden Place
London
SW1E 5DU

// May 1998

John Prescott

We have spoken previously about the legacy of the Dome and its site at Greenwich on which our current policy, following the Stevenson Review, is not to make any decisions until the year 2000 on the basis that such decisions should be informed by judgements about the site's full potential value.

Clearly it is essential that the regeneration of the Greenwich peninsula is taken forward in a coherent manner and also that English Partnerships achieve the full market value, commensurate with long-term use, for the land. However, I am sure you will also understand that the absence of any clear steer on what the long-term future of the Dome and/or its site might be after the year 2000 is causing some difficulties for the New Millennium Experience Company (NMEC), who are being approached by potential sponsors expressing an interest in both pre- and post-2000. Clearly it is not within NMEC's gift to negotiate on post-2000 deals but it does put them in a difficult position with such sponsors.

NMEC are rightly concerned to maximise private funding, and their inability to undertake full negotiations in these particular circumstances could have an adverse impact on that. I should also say that the sponsors themselves, not understanding the niceties of the distinctions between NMEC and English Partnerships (EP) and enthused by the Government's pronouncements on legacy, are understandably frustrated by the current position.

I hope you will agree that, in the circumstances, we need to revisit our current policy. In an attempt to move things forward, I suggest it would be helpful to establish a small working group at official level. This could be charged with considering and making proposals to Ministers on:

- the criteria against which the Government would assess legacy bids;
- the broad timetable within which decisions would be required to minimise down-time after the year 2000 and maximise clarity of the process for potential sponsors;
- the process by which the bids should be encouraged, assessed and decided upon; and
- how all of this process would fit with EP's regeneration masterplan.

If we had such a framework in place, it would be easier for NMEC to give sponsors a clearer idea of how the Government would be likely to act in making its legacy decision.

If you agree, DETR seems best placed to take the lead in this, not least because EP own the land. But I think it would be helpful if the group could include representatives from DCMS, the Millennium Commission and NMEC as well as from the Treasury. In order to clarify policy in a time-frame which will help NMEC's sponsorship strategy, we should ideally aim for the group to report by the end of July this year.

I should be happy to discuss this idea further with you if you think it has merit. I think it would be helpful for all concerned to ensure maximum clarity on this matter.

I am copying this letter to Chris Smith and Alistair Darling.

But wishes,

~

John

PETER MANDELSON



file

BP- SA

C: JFH

PU.

RESTRICTED - POLICY

Treasury Chambers, Parliament Street, SW1P 3AG

Alan Howarth Esq CBE MP
Parliamentary Under Secretary of State
Department for Education and Employment
Sanctuary Buildings
Great Smith Street
London
SW1P 3BT

3 June 1998

Dear Alan,

MILLENNIUM VOLUNTEERS

Thank you for copying me your letters to Alun Michael MP regarding the national delivery mechanism for Millennium Volunteers in England and the proposed policy framework.

2. When I wrote in September last year I expressed concern at the proposal to create a further NDPB to carry out national delivery of the programme. It is disappointing that an existing body has not been found which is able to carry out the function, particularly given the large number of possible candidate organisations.



RESTRICTED - POLICY

As you know the Prime Minister gave a clear message that the number of quangos should be reduced. If you decide that a new NDPB is required, you will need to demonstrate that all of the existing options have been fully considered and that the proposed creation of a new body can be justified.

4. The new body proposed is for the delivery of the Millennium Volunteers programme in England. As each home country will have separate national delivery arrangements, to reflect links with existing initiatives, does this mean that four new NDPBs could be created in the UK in addition to the proposed Advisory Group?

5. I am concerned that paragraph 28 of the framework commits the Government to additional annual funding, which would preempt the outcome of the CSR. The wording creates, at the very least, an expectation of future funding. Decisions on the funding of this programme will be considered alongside other priorities in the CSR. We should therefore note that £15 million has been made available through the Windfall Tax, but make clear that a decision on the availability of future funding will be made following the announcement of the CSR outcome. There can be no assurance of additional funding.

6. It would also be helpful to see further details on what the £15 million already allocated is planned to cover. What are the expected unit costs per placement, and how do these compare with those for existing voluntary organisations? Many of the items that are listed in paragraph 28 are those that traditionally have been funded by



RESTRICTED - POLICY

the voluntary sector. Why are we now expecting to pay for these? We need to ensure Government involvement does not merely mean the "nationalisation" of the existing voluntary sector and that Government funding does not substitute for existing voluntary sector funding.

7. It will be important that following the summer pilots, and before a national roll-out is embarked upon, an evaluation is carried out to see whether the programme succeeds in meeting the success measures set out in paragraph 30 of the framework document.

8. A copy of this letter goes to the Prime Minister, Chris Smith, Peter Mandelson, Paul Boateng, Keith Bradley, Angela Eagle, Sam Galbraith, Win Griffiths, Peter Kilfoyle, Tony Worthington and Alun Michael.

A handwritten signature in black ink, appearing to read 'Alistair Darling'.

ALISTAIR DARLING

fixed



Y YSWYDDFA GYMREIG
TY GYDİR
WHITEHALL, LLINDAIN SW1A 2ER

Ffôn: 0171 270 3000 (Switswrdd)
0171 270 (Llinell Union)
Ffacs: 0171 270 0568

Cyfrinwr yr Is Ysgrifennydd Seneddol

WELSH OFFICE
GWYDYR HOUSE
WHITEHALL LONDON SW1A 2ER

Tel: 0171 270 3000 (Switchboard)
0171 270 (Direct Line)
Fax: 0171 270 0568

From: The Parliamentary Under-Secretary

Win Griffiths MP

CT / 98 - 12392

2 June 1998

file

*Top - CH
C: AL
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Dear Alan,

MILLENNIUM VOLUNTEERS: SETTING THE FRAMEWORK

Thank you for copying to me your letter of 21 May to Alun Michael with which you enclosed the draft document setting out the principles and criteria for Millennium Volunteers.

There is considerable enthusiasm for Millennium Volunteers in Wales and I appreciate the co-operation between our officials which has enabled us to develop the concept to this stage. I am confident that, with one important exception, we have a document which will form the basis of a successful programme.

The exception is in the way the document defines personal commitment. The wording in paragraph 8 is contradictory. It is difficult to see how we can say that a minimum of 200 hours or more will be essential within the context of not being over prescriptive. At the very least I suggest deleting 'or more' and replacing 'will be essential' with 'is recommended'. However, I would argue that even this does not go far enough and is contrary to the response to the consultation.

You will recall that in response to our consultations there was widespread rejection of the proposed 200 hours or 500 hours as a measurement of commitment. While the number of hours was of concern, it was primarily the principle of defining commitment in terms of hours to which people objected. Based on the consultation response, we developed the concept of the Volunteer Plan which will enable young people to make a commitment which is appropriate to their own circumstances and challenging to them personally. We aim, through Millennium Volunteers, to encourage more young people, particularly those who have not previously volunteered, to do so. There are strong arguments to suggest that a commitment of 200 hours or more over 12 months may actively discourage many of the people we are trying to attract.

I am particularly concerned that retaining the 200 hours after such overwhelming advice against it during the consultation may not only



prejudice the ability of some organisations to participate but will send quite the wrong messages to the voluntary sector at a time when we are developing the Compact with its emphasis on partnership and consultation.

I would therefore strongly recommend that paragraph 8 of the document is amended to omit any reference to a specific number of hours..

You say that you intend to launch the document in England on 24 June. As a UK programme it is my intention to launch concurrently in Wales. Therefore of course it is essential that the bilingual document is available and with us by then. I know that your officials appreciate this and will ensure the timetable for the bilingual document matches that for the English only version.

Finally, you may wish to be aware that I have invited Wales Council for Voluntary Action, the Council for Wales of Voluntary Youth Services and the Wales Youth Agency, in partnership, to manage and deliver the programme in Wales. I hope to make an announcement later this week.

I am copying this letter to the Prime Minister, Chris Smith, Alistair Darling, Alun Michael, Sam Galbraith, Peter Kilfoyle, Peter Mandleson, Paul Boateng, Keith Bradley, Angela Eagle and Tony Worthington.

Yours sincerely,

W.

Alan Howarth CBE MP
Parliamentary Under-Secretary of State
Department for Education and Employment
Sanctuary Buildings
Great Smith Street
Westminster
LONDON
SW1P 3BT



Minister without Portfolio

Top - AL

JJM

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CABINET OFFICE
70 Whitehall, London SW1A 2AS
Telephone: 0171-270 1250

press
SCJ

MWP/2655

The Rt Hon John Prescott MP
Deputy Prime Minister
Department of the Environment, Transport
and the Regions
Eland House
Bressenden Place
London, SW1E 5DU

File

1 June 1998

Dear John,

MILLENNIUM EXPERIENCE: CHILDREN'S PROMISE

Chris Smith and I wrote to you on 22 May recording progress with our plans for celebrating the Millennium. Today saw the announcement by the Prime Minister of a further Millennium project which will help make the celebration a truly national event. Children's Promise is a scheme to persuade everybody in the UK to give their final hour's earnings in this Millennium, with the aim of giving every child of the new Millennium the right to enjoy a happy, healthy, safe and more fulfilling future. This will be a unique promise, made on an unprecedented scale.

Children's Promise is the latest major sponsorship initiative to be announced by the New Millennium Experience Company (NMEC). The campaign has been developed as a major part of NMEC's programme of events to mark the Millennium through public involvement throughout the country. Marks and Spencer, who will lead the Children's Promise, has become the fifth founding partner to invest £12m in the Millennium Experience.

The campaign has inspired the UK's five leading children's charities to work together for the first time on such a major initiative. The charities are: Barnado's; Childline; The Children's Society; NCH Action for Children and the NSPCC. They will share the funds raised - estimated at up to £100m - with a sixth organisation, yet to be announced, which will represent smaller children's charities. Each charity has made a promise "to create a better future for the children of the next millennium".

This partnership, between children's charities, the New Millennium Experience Company and a respected household name, Marks and Spencer, demonstrates how the Millennium celebration can act as a catalyst to bring the nation together in common purpose to make a difference.

Colleagues will, I know, support this bold initiative, whether it be on a personal level, as constituency MPs, or as Ministers with responsibilities for the sectors involved. I enclose for your information the briefing pack from this morning's launch.

I am copying this letter to the Prime Minister, members of HS, Robin Cook, Clare Short and to Sir Richard Wilson.

Gatwicker,

~

Peter

PETER MANDELSON



2-4 Cockspur Street
London SW1Y 5DH
Telephone: 0171-211 6301
Facsimile: 0171-211 6249

From the Secretary of State for Culture, Media and Sport
THE RT HON CHRIS SMITH MP

C98/06411/02429

Alan Howarth Esq CBE MP
Parliamentary Under Secretary of State
Department for Education and Employment
Sanctuary Buildings
Great Smith Street
London
SW1P 3BT

1. CH
2. (P)

29 May 1998

Dear Alan,

MILLENNIUM VOLUNTEERS: SETTING THE FRAMEWORK

Thank you for sending me a copy of your letter of 21 May to Alun Michael.

I have no comments on your '*Setting the Framework*' document and I wish David Blunkett and you well for its launch on 24 June. Could I offer my congratulations to both of you and everyone else involved for getting so far down the track in delivering another of our important commitments?

My main departmental interest in this initiative is, of course, in doing what I can to promote it among the Lottery distributors. A crucial opportunity for that is my next meeting with their Chairmen on 23 July, which you will be attending, and our officials are arranging for representatives from the bodies to be invited to your launch conference.

> I am copying this letter to the **Prime Minister**, Alistair Darling, Peter Mandelson, Alun Michael, Paul Boateng, Keith Bradley, Angela Eagle, Sam Galbraith, Win Griffiths, Peter Kilfoyle and Tony Worthington.

Yours ever
Chris

CHRIS SMITH



2-4 Cockspur Street
London SW1Y 5DH
Telephone: 0171-211 6243
Facsimile: 0171-211 6249

From the Private Secretary

taxes?
NA
cc: PU
RR
Q

C98/06952/02402

frh

Angus Lapsley Esq
Private Secretary for Home Affairs
10 Downing Street
London
SW1A 2AA

29 May 1998

Dear Angus

ADDITIONAL BANK HOLIDAY TO MARK YEAR 2000

Thank you for your letter of 14 May, indicating the Prime Minister's provisional agreement to my Secretary of State's proposal that an additional Bank Holiday for 31 December 1999 be announced by means of an written Answer and press notice at the first opportunity. You reported the Prime Minister's view that the support of the CBI should be secured before the announcement is made.

The Prime Minister will wish to note that the CBI has now written again to say that, having consulted its members more broadly, it no longer has a definitive view on the proposal (18 member organisations are in support, 15 opposed and two undecided). You will in the meantime have seen the Deputy Prime Minister's letter dated 22 May, agreeing to my Secretary of State's proposed course of action, and I hope the Prime Minister will agree that there is now no obstacle to our proceeding to an early announcement, which we plan to make by means of a Written Answer on Wednesday 3 June.

> I am copying this to Private Secretaries of members of HS and to Jan Polley and Sir Richard Wilson's office.

[Handwritten signature]
PP
TONY DYER
Principal Private Secretary

file

From: Angus Lapsley
Date: 26 May 1998

Rupert Huxter

cc: Jonathan Powell
Kate Garvey

MILLENNIUM VISIT

The Prime Minister was grateful for your Minister's minute of 14 May and, as you know, a visit to the Greenwich site is now provisionally scheduled for the morning of 25 June. We are also looking for a time for him to do the M&S photo call.

The Prime Minister was also interested to read of the progress on sponsorship. He agrees that this is encouraging, but would like to know where negotiations with Swatch have got to since his call?

Angus



10 DOWNING STREET
LONDON SW1A 2AA

Rte

*cc Ac
P. Heyman*

From the Private Secretary

26 May 1998

Dear Tony,

PROGRESS ON PLANNING FOR THE MILLENNIUM

The Prime Minister has seen the letter sent by your Secretary of State and the Minister without Portfolio of 22 May, which reported on progress in planning for the Millennium.

He very much agrees about the importance of all Ministers taking part in events to raise the profile of the national programme. It is particularly important that Ministers take part in events that draw attention to the breadth of activity underway and the strong local interest in so many of the projects.

I am copying this letter to John Grant (FCO), Anthony Smith (DFID), the private secretaries to members of HS and Jan Polley (Cabinet Office).

*v
lows,*

Angus
ANGUS LAPSLEY

Tony Dyer Esq,
The Department for Culture, Media and Sport.

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press } arts
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Joint letter from the Secretary of State for Culture, Media and Sport
and the Minister without Portfolio
THE RT HON CHRIS SMITH MP
PETER MANDELSON MP

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Eg

The Rt Hon John Prescott MP
Deputy Prime Minister
Eland House
Bressenden Place
LONDON
SW1E 5DU

PM

22 May 1998

To note. Peter and Chris urging
others to do their bit on promoting
the Dome and other Millennium events.

Dear John, I will write giving your strong endorsement.

PROGRESS ON PLANNING FOR THE MILLENNIUM Attached bump gives a flavour of

On 24 February we wrote to you recording progress in preparing for the Millennium. The Prime Minister's unveiling of a substantial part of the Dome's contents on that day, and the related announcement of major sponsorship deals, marked a turning point in public perception of the events and celebrations being planned for the year 2000. The task now ahead of us is as much about raising the profile of the huge range of Millennium projects being rolled out around the country as it is to commend the Dome at Greenwich to the public.

We said in February that we would report regularly to colleagues on progress and key messages, and, as we approach the first anniversary of the Government's announcement of its commitment to the Dome, there is much to tell. We would also like to take this opportunity to encourage colleagues to get involved wherever possible.

My 22/5

The first of the 'Celebrating the Millennium' conferences was held in Bristol on 27 February, the last in London on 16 April. In the intervening weeks, conferences were held in Glasgow, Belfast, Newcastle, Manchester, Birmingham and Swansea. We are particularly grateful to Mo Mowlam, Ron Davies, Sam Galbraith, Ian McCartney, Nick Raynsford and Mark Fisher for giving keynote speeches at these conferences. Their participation contributed in no small measure to the success of these events, where news of the £100 million Festival Fund - which will provide grants across the UK for community-based groups to celebrate the Millennium in the year 2000 - was relayed to a wide range of local authority, church and voluntary sector representatives. In all, nearly 1,500 people from about 1,000 organisations attended the conferences. Requests for application forms and information have already started to pour into the Millennium Festival Hotline (0970 600 2000) which opened earlier this month.

The key points to be made are:

- that the Dome's construction is ahead of schedule and within budget, transport access will be convenient and affordable and the contents will provide a unique entertainment and educational experience;
- that the Millennium is, however, about far more than the Dome, which is the focus for our national celebrations but in fact accounts for only about a fifth of the projected expenditure on the Millennium across the UK;
- that the Millennium Commission's capital projects, Award Fellowships and Festival Fund will ensure a vast and meaningful physical and human legacy of the Millennium for the whole of the UK - a legacy which will give the Millennium Experience's theme "Time to Make a Difference" real significance in people's lives (enhanced greatly by the educational outreach programmes of the New Millennium Experience Company's Millennium Challenge); and
- that the scale, substance and sheer quality of the UK's millennium celebrations will help to unite the whole country, boost national pride and bring great economic benefits through increased visitor numbers and trade.

While the Dome rises inexorably on its Greenwich site, the Commission's capital projects are developing steadily around the UK. (We enclose copies of the "Millennium Map" showing the extent of Millennium Commission-backed projects across the UK, and the latest list of the most major projects). The number of Millennium Award Fellows is growing every day: we expect to be able to announce the 2000th Fellow later this summer. A sequence of local seminars and related information campaigns to follow the recent conferences is being planned.

UK PRESIDENCY OF THE EUROPEAN UNION

The regional press, in particular, is increasingly receptive to our message. Plans for the 'First Weekend' of 2000 are also advancing.

On 19 June, it will be a year since we went to Greenwich with you and the Prime Minister to announce our commitment to the project there. As we prepare to mark that anniversary, we expect that the New Millennium Experience Company (NMEC) will be able to do so with a further major announcement of new sponsors. That anniversary will reinforce the increasingly positive attention the Dome is receiving. But we are keen to sustain and build on levels of public awareness of the wider Millennium picture.

We hope that Ministerial colleagues will be able to help build on this progress by getting involved and identifying themselves with Millennium events and announcements. Some departments have a more immediate policy interest in the Millennium than others, but we certainly extend the invitation to all Ministerial colleagues, many of whom have particular regional interests.

Over the coming months, there will be events across the UK where Ministerial appearances would be welcome and would help to raise the profile. These events will, for example, include the breaking of ground on major construction projects or their topping out ceremonies, and occasions marking significant accomplishments by Millennium Award Fellows. These can be tied in to Ministerial articles in the regional press. We also hope that colleagues will weave positive references to progress on the Millennium into their regular speaking engagements wherever appropriate. We will ensure there is up-to-date material on AGENDA on which to draw. The Millennium Unit in DCMS is working hard to identify such opportunities and to co-ordinate awareness on the basis of information from the Millennium Commission and NMEC and will be in touch with your and colleagues' departments about this.

In the past, we have not always capitalised enough on good news stories and have sometimes allowed negative and often untrue Millennium stories to run in the media without actively putting over the real facts. The Millennium Unit's Communications Officer, Rodney Watson, has established contact with press colleagues in departments with a Millennium interest and we would be grateful if colleagues could ask their information operations to keep in close touch with him to ensure the best possible co-ordination of our messages and to plan for the future. Early and regular contact with the Unit concerning Millennium opportunities will help us to secure a consistent and positive message and widen the ownership of the enterprise across government.

UK PRESIDENCY OF THE EUROPEAN UNION

We are copying this letter to the Prime Minister, members of HS, Robin Cook, Clare Short and Sir Richard Wilson.

Yours ever
Chris

CHRIS SMITH
Secretary of State for Culture,
Media and Sport

Mr,
Peter

PETER MANDELSON
Minister without Portfolio

In the spirit of the future

M

TM


The projects shown on this map will provide tangible benefits in five key areas - Investing in education; Promoting science and technology; Supporting our communities; Encouraging environmental sustainability; Revitalising our cities

Projects awarded more than £15m grant are in bold type

- Investing in education
- ★ Promoting science & technology
- ▲ Supporting our communities
- Encouraging environmental sustainability
- ◆ Revitalising our cities



The Millennium Commission Portland House Stag Place London SW1E 5EZ
Telephone 0171 880 2001 Facsimile 0171 880 2000 Web: [HTTP://WWW.MILLENNIUM.GOV.UK](http://WWW.MILLENNIUM.GOV.UK)

 Ordnance Survey Mapping for the Millennium

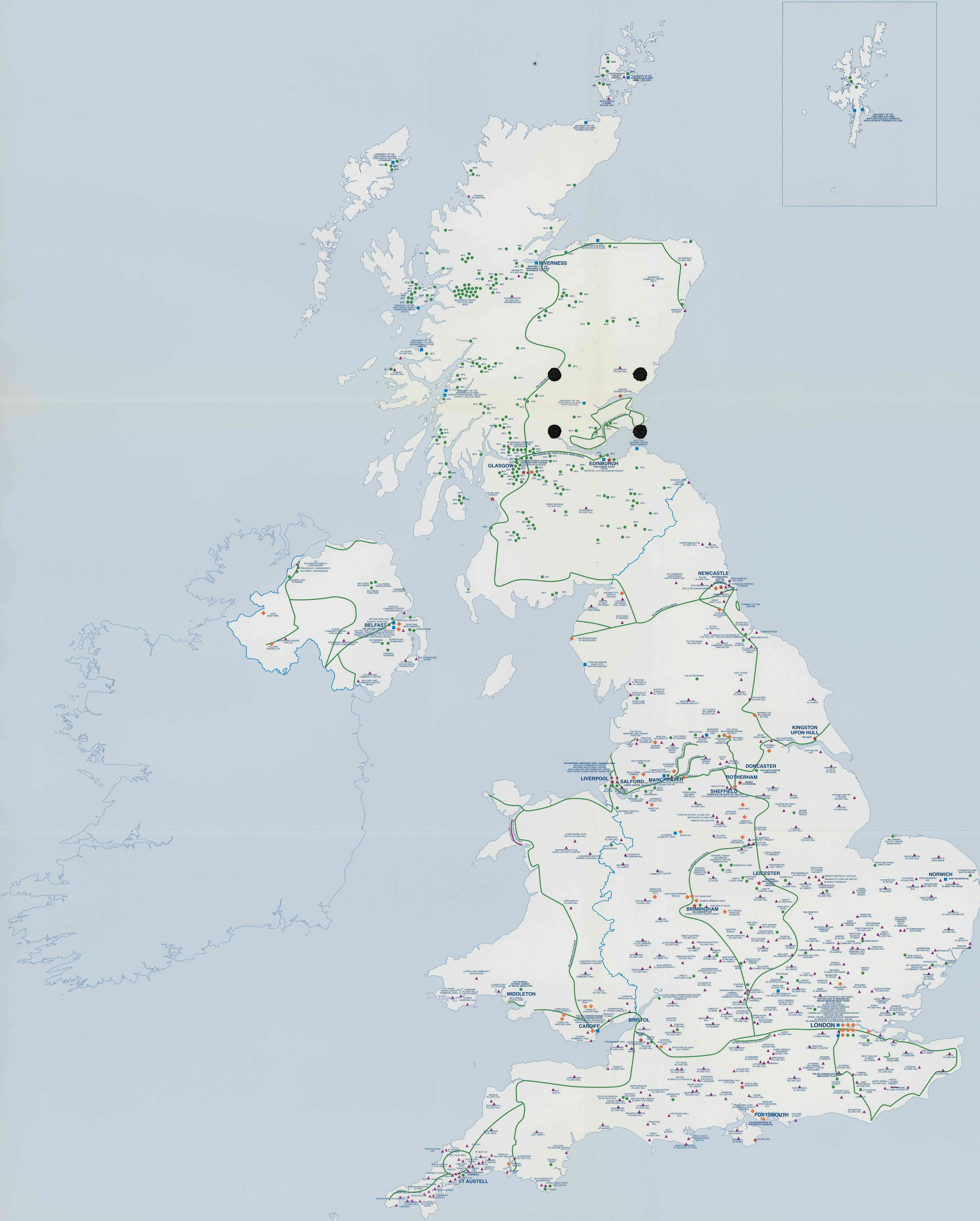
© Crown copyright 1997. Reproduction in whole or in part by any means is prohibited without the prior written permission of Ordnance Survey. Ordnance Survey is a registered trade mark and the OS symbol is a trade mark of Ordnance Survey, the National Mapping Agency of Great Britain.


The Millennium Map

185 projects on over 3,000* locations with funding provided by The Millennium Commission

*Not all locations are identified at present

April 1998





M

Millennium
Award schemes
supported by
the Millennium
Commission



The Millennium Commission Portland House Stag Place London SW1E 5EZ
Tel 0171 880 2001 Fax 0171 880 2000 Web <http://www.millennium.gov.uk>

The Millennium Awards are grants of at least £2,000 to enable individuals of all ages, backgrounds and abilities to fulfil their personal aspirations and enrich their communities in the new millennium.

The Millennium Awards are releasing the potential of ordinary people to do extraordinary things. Awards are made to individuals through grant-making organisations running a Millennium Award scheme in partnership with the Millennium Commission. We are challenging grant-making organisations to come up with innovative ideas for Millennium Award schemes which offer new opportunities for people to develop their potential as individuals and as members of the community.

A total of £200 million is being made available for Millennium Award schemes. 34 schemes have been supported so far covering 15,000 people across the UK. By 2001, we expect there will be 100 Millennium Award schemes benefitting around 40,000 people.

Millennium Award Schemes

The organisations listed below were selected to run Millennium Award schemes in the first funding round in 1996. Individuals wishing to apply for a Millennium Award should contact the relevant Award Partner organisation **direct** at the address shown.

Award Partner	Grant	Number of People
<p>Help the Aged Millennium Awards: This scheme is aimed at people aged 60 years and over living in rural areas of the UK who wish to reach out and share their talents, experiences and enthusiasms with their local communities. 1,250 Awards of around £2,000 will be made over 3 years. New social networks will be created which will strengthen and link rural communities. Applications are being invited under 3 themes: <i>Creating Links</i>; <i>Community Action</i>; and <i>Mutual Support</i>. Award projects to date include: producing a local news magazine; setting up gardening clubs; and introducing older people to the World Wide Web.</p> <p>For further information or an application pack, please contact: Help the Aged Millennium Awards Office, St James's Walk, London, EC1R 0BE Tel: 0171 253 0253 Fax: 0171 250 4434 Internet: http://www.helpaged.org.uk</p>	£2.5 million	1,250
<p>British Trust for Conservation Volunteers Natural Pioneers Millennium Awards: BTCV Millennium Awards is giving 1,000 people across the UK the opportunity to enhance and develop their leadership skills and broaden their understanding of environmental and conservation issues for the benefit of their communities. Each Award recipient follows their own personal action plan which may include training in leadership and organisational skills, practical conservation skills, and short courses in ecology or other environmental subjects. Average Awards will be £2,000 and Award projects include creating nature gardens at local schools or mapping and maintaining village footpaths.</p> <p>For further information or an application pack, please contact: Jan Loveridge, Natural Pioneers Millennium Unit, BTCV, 36 St Mary's Street, Wallingford, Oxfordshire, OX10 0EU Tel: 01491 824900 Fax: 01491 839646</p>	£3 million	1,000
<p>The Prince's Trust M Power Millennium Awards: The Prince's Trust-Action is offering 250 group Awards of up to £10,000. Over the next three years, 2500 young people, aged 14-25 years, who are excluded from society and lack opportunity will be encouraged to create and implement local projects. These projects will help them to develop new skills and improve the quality of life for people in their communities. Each group of young people will be supported by a mentor who will help them achieve personal goals, increase self confidence and motivation and develop such skills as communication, team working, planning and problem solving.</p> <p>For further information or an application pack, please contact: Siobhan McGee, The Prince's Trust-Action, 18 Park Square East, London, NW1 4LH Tel: 0171 543 7462 Fax: 0171 543 7423 Internet: http://www.princes-trust.org.uk Tel: 0171 543 1279 Fax: 0171 543 1263 (for press enquiries)</p>	£2.7 million	2,500

Award Partner

Grant

Number of
People**Raleigh International Millennium Awards:**

£1.9 million

360

Raleigh International Millennium Awards is enabling 360 young people from 3 UK cities to experience the challenge of working together on a series of community and environmental projects in their home cities and in developing countries overseas such as Malaysia, Namibia and Chile. Over 100 people from Leeds, the first host city for this 3 year scheme, have received an Award of around £4,500. They returned from an expedition to Malaysia in December 1997 and have now started to use their newly acquired skills to work together on a local community project. The scheme was launched in Merseyside in November 1997 and the third city will be announced in 1998.

For further information or an application pack, please contact:

Jacqueline Smith, Raleigh International, 27 Parsons Green Lane, London SW6 4HZ
Tel: 0171 371 8585 Fax: 0171 371 5116

Royal Society/British Association for the**Advancement of Science Millennium Awards:**

£1.7 million

500

A joint initiative from the Royal Society and the British Association for the Advancement of Science aims to improve understanding of science and technology. 500 Awards of around £3,000 are giving scientists, engineers and technicians the opportunity to work with a designated local community group to bring science alive for non-scientists. For example, the *Little Drips* project has enabled a scientist at an institute of hydrology to produce a play pack on the subject of water for a local playgroup. Another successful Award recipient has used electronic media to explore and illuminate the science, engineering and technology displayed in their local medieval church.

For further information or an application pack, please contact:

Meenal Gupta, BAAS, 23 Savile Row, London, W1X 2NB
Tel: 0171 973 3500 Fax: 0171 973 3051

E-mail: ba.talk.science@mcr1.poptel.aug.uk

Birmingham Partnership for Change**Millennium Awards:**

£1.4 million

500

Birmingham Partnership for Change is offering 500 Awards of up to £3,000 to young African Caribbean people in Birmingham. Over 3 years, the Awards will support initiatives to develop and promote the family environment and provide opportunities for young people to broaden their horizons through activities such as mentoring, work shadowing and training courses. Award winners will then be supported as they use their newly acquired skills for the benefit of the community.

For further information or an application pack, please contact:

Jacqui Williamson, Birmingham Partnership for Change, 126 Colmore Row, Birmingham, B3 3AP
Tel: 0121 236 4010 Fax: 0121 236 4020

Earthwatch Millennium Fellowships:

£1.4 million

550

Earthwatch Europe is offering Awards of up to £2,600 to enable 550 UK teachers to participate in international environmental field projects. Under the initiative *Think Globally, Act Locally* participants are playing an active role in 2-3 week field projects in locations such as India, Trinidad and Bolivia. On return they are using their knowledge and experience to inspire environmental activities in the classroom and local community. An Internet web-site is allowing school children to track the progress of their teacher and allowing Award recipients to maintain contact and exchange ideas over the 3 years of the scheme and beyond.

For further information or an application pack, please contact:

Lynne Roscrow, Earthwatch Millennium Office, 57 Woodstock Road, Oxford, OX2 6HJ

Tel: 01865 311601

Fax: 01865 311383

E-mail: ewoxford@vax.oxford.ac.uk

Mind Millennium Awards:

£1 million

500

Mind is running a 3 year Award scheme which aims to counter the stigma and misunderstanding that surrounds mental illness by enabling people with emotional distress to develop their potential. 500 Awards, of around £2,000, are supporting initiatives which focus on an individual's strengths and which highlight the potential of people coping with mental health problems. Applications are being invited under the themes of: *Changing Attitudes, Innovation, Working Together, Empowering People* and *Positive Images*.

For further information or an application pack, please contact:

Barry Watts, Mind, 15-19 The Broadway, London, E15 4BQ

Tel: 0181 519 2122

Fax: 0181 522 1744

Arthritis Care Millennium Awards:

£998,000

300

Arthritis Care is distributing 300 Awards of £3,000 over 3 years to establish a UK-wide volunteer self-help contact network of individuals with arthritis willing and able to provide support and training for other people with arthritis and raise awareness of their needs. Recipients are receiving training including personal development, counselling skills, advocacy, community development and mentoring skills. Award projects include starting a newsletter for young people with arthritis, acting as an information source or 'listening ear' for people with arthritis or running self-help courses on how best to manage arthritis.

For further information or an application pack, please contact:

Judy Rowland, Arthritis Care, 18 Stephenson Way, London, NW1 2HD

Tel: 0171 916 1500

Fax: 0171 916 1505

Award Partner	Grant	Number of People
The Farmington Institute Millennium Awards: The Farmington Trust is distributing 75 Awards of up to £10,000, to enable primary school religious education teachers to undertake a sabbatical term at one of a number of specified universities and colleges. Award recipients of all faiths and none have an opportunity to research and study subjects that have direct or indirect value to the teaching of religious education in primary schools. Award projects to date for this 3 year scheme include research into the use of questioning techniques in teaching primary religious education and a study of the role of places of worship in different religious faiths. For further information or an application pack, please contact: Martin Rogers, The Farmington Institute, Harris Manchester College, Mansfield Road, Oxford, OX1 3TD Tel: 01865 271965 Fax: 01865 271969 E-mail: martin.rogers@manchester.oxford.ac.uk	£737,000	75
Glasgow New Opportunities Millennium Awards: CSV Glasgow, working in partnership with Glasgow Works, The Wise Group and the Glasgow Council for the Voluntary Sector is offering 160 Awards to socially or economically disadvantaged Glasgow residents. This 2 year Award scheme encourages active citizenship and recipients will receive a structured programme of mentoring and training to enable them to play a greater role in the city's future. An Award of around £3,000 might allow a recipient to train to become a better advocate for their community or embark on a project to combat the negative image of one of Glasgow's peripheral housing estates. For further information or an application pack, please contact: Lindsay Pratt, CSV Scotland, 236 Clyde Street, Glasgow, G1 4JH Tel: 0141 204 1681 Fax: 0141 214 0668 E-mail: csvco@gn.apc.org	£564,000	160
Tyne & Wear Foundation and County Durham Foundation Millennium Awards: Leaders and potential leaders of community initiatives in Tyne & Wear, County Durham and Northumberland will benefit from 120 Awards of around £3,500 under a joint initiative from the Tyne & Wear and County Durham Foundations. Through tailored skills training in areas such as public speaking and policy issues the Awards aim to release the potential of up and coming community leaders, both formal and informal. Examples of communities which may be represented include: inner city communities, outer city housing estates, remote villages, pensioners, people with disabilities and the unemployed. Over 3 years the scheme will create positive role models within communities to motivate and inspire others. For further information or an application pack, please contact: Jen McKeivitt, Tyne & Wear Foundation, Cale Cross House, 156 Pilgrim Street, Newcastle upon Tyne, NE1 6SU Tel: 0191 222 0945 Fax: 0191 230 0689	£551,000	120
Techniquet/PanTecnicon Millennium Awards: Techniquet, Britain's leading Science Discovery Centre based in Cardiff, is offering 30 Awards of up to £15,000 over 2 years. Amateur science popularisers are being given the opportunity to take their enthusiasm into the communities of Wales to raise awareness and understanding of science, engineering and technology through music, drama and multi-media. Award projects to date include: science posters for buses; a model of the solar system the size of Wales; a pedal-powered energy machine; and science theatre shows on the themes of flight and time. For further information or an application pack, please contact: Lynda Wookey, Techniquet, Stuart Street, Cardiff, CF1 6BW Tel: 01222 475475 Fax: 01222 482517 E-mail: lynda@tquest.org.uk	£365,000	30
<p>The following organisations were announced as second round Millennium Award Partner organisations in 1997. These schemes will invite applications from individuals from early 1998:</p>		
Pre-school Learning Alliance Family Learning Millennium Awards: Pre-school Learning Alliance will offer 1000 Awards, of around £2,000, to support individuals developing family learning projects in their communities. The 3 year Award scheme will fund projects or training which allow family members to take up new opportunities for learning, study or personal development which will strengthen family and community networks throughout England. For further information or an application pack, please contact: Kate Miranda, Family Learning Millennium Awards, Pre-school Learning Alliance, 69 Kings Cross Road, London WC1X 9LL Tel: 0171 833 0991 Fax: 0171 837 4942	£2.8 million	1,000

Award Partner	Grant	Number of People
<p>Age Concern Millennium Awards:</p> <p>Age Concern is running a 3 year UK-wide Award scheme which aims to enable people aged over 50 years to use their skills and life experiences in projects which will encourage children and young people under 25 to fulfil their potential. 660 Awards of around £2,000 will fund projects which improve mutual understanding and respect between the generations. Award winners will be supported by a mentor who will provide direct personal support and advice throughout the project.</p> <p>For further information or an application pack, please contact: Michael Mitchell, Age Concern England, Astral House, 1286 London Road, London SW16 4ER Tel: 0181 765 7740 Fax: 0181 679 9154</p>	£2.2 million	660
<p>British Council Youth Millennium Awards:</p> <p>The British Council will make 1500 Awards to offer young adults a once-in-a-lifetime opportunity to undertake an international experience which will be of direct benefit to their local communities. People aged between 18 and 28 will develop their skills and establish links between communities here and overseas, and this experience will enable them to contribute more effectively to a community project in the UK on their return.</p> <p>For further information or an application pack, please contact: Jinchai Clarke, Youth Exchange Centre, British Council, 10 Spring Gardens, London SW1A 2BN Tel: 0171 389 4046 Fax: 0171 389 4033</p>	£2.1 million	1,500
<p>CSV Millennium Awards:</p> <p>Community Service Volunteers will offer young people aged 14-25 years the opportunity to develop projects which forge new partnerships between schools, colleges and universities and their local community. Over a period of 3 years 300 Awards of around £4,000 will be made to students, pupils and those in their gap year. These will inspire and enable young people to meet real needs in their community while developing their own skills through creative and responsible work.</p> <p>For further information or an application pack, please contact: John Potter, Community Service Volunteers, 237 Pentonville Road, London N1 9NJ Tel: 0171 278 6601 Fax: 0171 833 0149</p>	£1.6 million	300
<p>Save the Children Fund 'Saying Power' Millennium Awards:</p> <p>Save the Children Fund will make 72 Awards of around £15,000 to young people aged 16-20 in 12 UK cities. Award winners will undertake projects which seek to encourage young people to get involved in decision making and improving services which affect them and other young people. They will gain appropriate training and build networks with other Award winners and SCF youth participation projects. Mentors will also be available to offer support during the implementation of the Award projects.</p> <p>For further information or an application pack, please contact: Rosa Suarez, Save the Children Fund, 17 Grove Lane, London, SE5 8RD Tel: 0171 703 5400 Fax: 0171 703 2278</p>	£1.2 million	72
<p>The Leaders for London Millennium Awards:</p> <p>The Peabody Trust aims to improve the quality of life in six of London's most socially and economically disadvantaged boroughs by empowering individuals to take action to benefit young people under the themes of <i>Education, Race, Culture and Health</i>. 500 'Leaders for London' from the boroughs of Hackney, Tower Hamlets, Lambeth, Southwark, Islington and Newham will receive Awards of around £2,000 during this 3 year scheme, which is run in partnership with six grass roots community organisations, one from each of the target boroughs.</p> <p>For further information or an application pack, please contact: Everton Counsell, The Peabody Trust, 45 Westminster Bridge Road, London SE1 7JB Tel: 0171 928 7811 Fax: 0171 261 9187</p>	£1.2 million	500
<p>The Scarman Trust People's Millennium Awards:</p> <p>The Scarman Trust will offer 500 Awards to 50 'hidden heroes' in ten UK cities who will galvanise thousands of their fellow citizens to identify and put into action priorities for improving their communities. The scheme will be publicised through local TV, radio and press networks. Local people will have an opportunity to vote for proposals they think best address their needs at innovative <i>Do It Ourselves</i> workshops. The scheme will be run for 3 years.</p> <p>For further information or an application pack, please contact: Jackie Wardle, The Scarman Trust, Exmouth House, 3-11 Pine Street, London EC1R 0JH Tel: 0171 833 1988 Fax: 0171 833 5895</p>	£1.2 million	500

Award Partner	Grant	Number of People
Sharing Museum Skills Millennium Awards: The Sharing Museums Skills Millennium Awards Consortium aims to enhance visitor experience and the services of museums to their communities by encouraging and enabling the exchange of staff and volunteers between museums. 300 Awards of around £3,000 will be made over 3 years to volunteers or employees working in museums and galleries across the UK, to enable them to learn new skills and techniques and apply them in their own communities. For further information or an application pack, please contact: Ruth Selman, Museums and Galleries Commission, 16 Queen Anne's Gate, London, SW1H 9AA Tel: 0171 233 4200 Fax: 0171 233 3686	£1.2 million	300
Millennium Forest for Scotland Millennium Awards: The scheme will enable people throughout Scotland to participate in the dynamic Millennium Forest for Scotland initiative. 270 Awards will be offered over 3 years for projects which enable local communities to become involved with and celebrate their local woodland, through projects such as research and survey work into local woodland history and training to develop leadership and woodland management skills. For further information or an application pack, please contact: Millennium Forest for Scotland Millennium Awards, MFS Trust, 91 Mitchell Street, Glasgow, G1 3LA Tel: 0141 229 2001 Fax: 0141 204 2222	£1.1 million	270
The Quest Trust Millennium Awards: The Quest Trust will run a 3 year scheme offering 200 Awards of up to £8,000 to residents of social housing estates in Birmingham to develop projects which stimulate cooperation between local people. Under the themes <i>Encouraging Self-help</i> , <i>Promoting Inter-generational Activity</i> and <i>Developing Multi-cultural Links</i> , Award winners will be encouraged to develop projects which make better use of existing resources and local talents. For further information or an application pack, please contact: Simon Buxton, The Quest Trust, 17 Gay Street, Bath, BA1 2PH Tel: 01225 827048 Fax: 01225 827012	£790,000	200
The Civic Trust Millennium Awards: The Civic Trust will offer 120 people throughout England the opportunity to build their knowledge and skills to contribute more effectively to civic projects in their communities. Award winners will undertake training in professional and management skills including project design, negotiation skills and managing a voluntary group. They will also carry out practical assignments working with host groups. The new skills and practical experience will enable Award winners to plan and carry out projects with their local communities. For further information or an application pack, please contact: Caroline Clark, The Civic Trust, 17 Carlton House Terrace, London SW1Y 5AW Tel: 0171 930 0914 Fax: 0171 321 0180	£730,000	120
Sustainable Communities Millennium Awards: Northern Ireland Environment Link will offer 200 Awards to people throughout Northern Ireland for projects which raise awareness of the threats of current lifestyles on the environment and quality of life in general. Award winners will carry out pilot projects showing how people can bring about positive changes in their communities, through creating new opportunities, improving communication and promoting environmental and human health. For further information or an application pack, please contact: Dr Jude Stephens, Northern Ireland Environment Link, 77 Botanic Avenue, Belfast, BT7 1JL Tel: 01232 314944 Fax: 01232 311558	£630,000	200
Edinburgh Environment Partnership Millennium Awards: The Edinburgh Environment Partnership, a partnership of 11 local organisations led by Edinburgh City Council, will offer 183 Awards of around £3,000 to people throughout Edinburgh to help create a greener and cleaner city over the 3 years of the scheme and beyond. Applications will be invited under the themes of <i>Energy</i> , <i>Transport</i> , <i>Waste</i> and <i>Conservation</i> , for projects which promote the consideration of environmental solutions in the development of local services. For example, an Award winner might undertake training in communication skills to encourage local residents to get involved with recycling and re-use of materials. For further information or an application pack, please contact: Janice Pauwels, City of Edinburgh Council, 12 St Giles Street, Edinburgh, EH1 1PT Tel: 0131 469 3804 Fax: 0131 469 3604	£610,000	183

Award Partner	Grant	Number of People
C2M Millennium Awards: C2M, the Centenary to Millennium Project based in Bradford, is run by a partnership of 20 local organisations set up to engage and support local communities to become involved in the decision-making process and combat disadvantage through practical action. 110 Award winners from deprived areas in the city will receive an Award of around £2,000 to undertake activities under the following categories: <i>Community Audit</i> (discovering information about community activities, resources and needs); <i>Community Planning</i> (accessing specialist advice and training and consulting local people in the development of local projects); and <i>Community Action</i> (the implementation of specific projects). For further information or an application pack, please contact: Elaine Appelbee, C2M Millennium Awards, The Touchstone Centre, 32 Merton Road, Bradford, BD7 1RE	£530,000	110
'Bolton - Citizens of Tomorrow' Millennium Awards: Bolton Metropolitan Borough Council and the Provincial Insurance Company Trust for Bolton will offer 135 Awards to encourage young people aged 11 to 25 living in Bolton to become active citizens. Award winners will undertake activities under 5 themes: <i>Community Volunteering</i> , <i>Valuing Diversity</i> , <i>Leadership/Adventure</i> , <i>Community Work Experience</i> and <i>Culture/Millennium Celebrations</i> . The scheme will enable them to learn new skills and put these to use in their local community. For example, a young man might develop his leadership and interpersonal skills, and pass these onto others at a local youth club. For further information or an application pack, please contact: Emma Greenway, Chief Executive's Department, Town Hall, Bolton, Lancs. BL1 1RU Tel: 01204 522311 Fax: 01204 382505	£400,000	135
New Start Millennium Awards: A consortium of local community groups and Making Belfast Work are offering Awards to 90 people resident in 6 wards of North Belfast. The Awards, of around £3,000, will offer a new opportunity for individuals to take an active part in developing their own and their community's future through personalised community training packages which may range from basic literacy and numeracy skills to community leadership and committee skills. The Awards will increase individuals' self esteem and contribute to regenerating areas of Belfast experiencing severe social and economic problems. The 6 targeted areas are: Ligoniel, Ardoyne, New Lodge, Cliftonville, Newington and Cavehill. For further information or an application pack, please contact: Paul Roberts, Ashton Community Trust, Ashton Centre, 5 Churchill Street, Belfast, BT15 2BP Tel: 01232 742255 Fax: 01232 351326	£380,000	90
Suffolk ACRE Millennium Awards: 140 Awards of around £2,000 will be offered by Suffolk ACRE to train and equip people living in rural communities in Suffolk to tackle problems of disadvantage and social exclusion in their neighbourhoods. Over 2 years, this scheme will enable people to help their communities by acquiring new skills to set up new community facilities, stem the decline in rural services and improve their environment. For further information or an application pack, please contact: Mark Ereira, Suffolk ACRE, Alexandra House, Rope Walk, Ipswich IP4 1LR Tel: 01473 584595 Fax: 01473 584894	£370,000	140
Summer University Millennium Awards: 115 Awards of around £2,500 will be made to summer university students to recognise their achievements and to develop their abilities working in their communities. Launched in Tower Hamlets, the scheme will extend to other areas in London where summer education is being developed. As Summer University Ambassadors the Award winners will be ideally placed to pass on their experiences, attitudes and enthusiasm to their peers. For further information or an application pack, please contact: Natasha Greene, Tower Hamlets Summer University, Canon Barrett School, Gunthorpe Street, London E1 7RQ Tel: 0171 247 7900 Fax: 0171 377 9793 E-mail: Summer University@leevalley.co.uk Internet: www.su-net.org	£345,000	115
BASSAC Millennium Awards: The British Association of Settlements and Social Action Centres, will offer 75 Awards to enable people in deprived urban communities throughout England, Scotland and Wales to develop their knowledge and understanding of funding mechanisms including National Lottery, Single Regeneration Budget and European grants. Award winners will be equipped to act as resource and partnership advisors to community groups in their areas, making specialised knowledge more widely available so that communities can take charge of their own destinies. For further information or an application pack, please contact: John Matthews or Penny Rossetter, BASSAC, Winchester House, Cranmer Road, London SW9 6EJ Tel: 0171 735 1075 Fax: 0171 735 0840 E-mail: BASSAC@mcrf.poptel.org.uk	£265,000	75

Award Partner

Grant

Number of
People**CAFOD Millennium Awards:**

£245,000

48

Over 3 years CAFOD will make 48 Awards to teachers, youth leaders and parish activists throughout England and Wales. Award winners will be given an opportunity to experience first-hand development work in Third World countries such as the Philippines, Brazil and Kenya. On their return, they will share their experience with their own communities to create new understanding of the realities of life for ordinary people in poorer countries around the world.

For further information or an application pack, please contact:

Gordon Tripp, CAFOD, Romero Close, Stockwell Road, London, SW9 9TY
Tel: 0171 733 7900 Fax: 0171 274 9630

Cumbria Rural Leadership Millennium Awards:

£225,000

70

Voluntary Action Cumbria will offer 70 Awards over 3 years to assist people who are new to volunteering to become active citizens in their communities. Award winners will develop projects which offer innovative solutions to the problems experienced by those living in remote rural areas in Cumbria. Training and leadership and project management skills will empower participants to lead projects for the benefit of the most vulnerable people in their communities.

For further information or an application pack, please contact:

Barbara Debenham, Voluntary Action Cumbria, The Old Stables,
Redhills, Penrith CA11 0DT
Tel: 01768 242130 Fax: 01768 242134

If you are from a grant-making organisation and would like to apply to become an Award Partner, please telephone the Millennium Commission information line on 0171 880 2030 to register for an application pack.

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Capital projects
supported by
the Millennium
Commission
by area and
country



The Millennium Commission Portland House Stag Place London SW1E 5EZ
Tel 0171 880 2001 Fax 0171 880 2000 Web <http://www.millennium.gov.uk>

East Anglia

Project	Total project cost	Grant
<p>New Technopolis: this project links three primary facilities - a Millennium Library, a Business and Learning Centre and a Heritage Attraction - around a new urban square, creating a major new civic meeting place within the historic city centre of Norwich. The complex will also include a learning shop, multi-media auditorium, an underground car park and a range of cafe bars and restaurants. Contact: Nicky Rotsos 01603 212 991</p>	£61,038,000	£30,069,000
<p>Peterborough Millennium Green Wheel: to provide an ecologically sustainable landscaped route around Peterborough. The project will offer local people cycle ways, footpaths and three heritage centres, with radiating spokes connected to the city centre. Contact: Richard Donoyou 01733 760883</p>	£11,109,762	£5,554,881
<p>St Edmundsbury Cathedral: the completion of the cathedral which dates back to the 16th century. The scheme consists of work on four main areas, The Completion of the North Transept, Chapel and Outer North Aisle, Cloister of West of Vestry Building and Central Tower. The nucleus of the project will be the completion of the currently unfinished Tower. Contact: Mr E Allen 01284 754 933</p>	£10,304,670	£5,152,335
<p>North Sea Haven, King's Lynn: an educational centre for learning about the environment of the Wash and the Fens, and environmental improvements to the waterfront. This project will refocus King's Lynn towards its river and sea connections. Contact: Mr A Parker 01553 692 722</p>	£4,121,766	£2,060,883
<p>Clearwater 2000: to restore biodiversity and provide public access to Barton Broad, the second largest shallow lake in the Norfolk and Suffolk Broads. A new Ecology Centre, Interpretation Centre and project information panels will also be provided. Contact: Lucy Williams 01603 610 734</p>	£2,339,965	£1,150,000
<p>Red Lodge Community Centre, Bury St Edmunds: a working demonstration of an energy efficient community centre which will provide a multitude of community facilities and serve as an outpost for education courses. Contact: Mr J McDonald 01638 552 273</p>	£1,130,000	£565,500
<p>Millennium Activity Centre: a residential activity centre located in Brancaster, to be used by people of all ages and backgrounds involved in conservation and stewardship work. Contact: Paul Dickson 01263 733 471</p>	£740,000	£370,000
<p>Over Community Centre, Cambridgeshire: a community centre which will provide a venue for over 50 local clubs and societies. The centre itself will consist of a multi-purpose hall capable of seating 160 people Contact: Dr Andrew Moncrieff 01954 20105</p>	£891,772	£337,536
<p>Foxton Community Centre, Cambridgeshire: to build a dual community centre integrating the existing school and community facilities and providing a wide range of recreational facilities. The project will secure the continual provision of the village school and thus the continuing vibrancy of the village. Contact: Colin Rickard 01223 317 171</p>	£1,313,514	£331,032

<p>Basildon Bell Tower: will be the world's first fully glazed bell tower, housing a ring of six mediaeval bells presented to the Parish Council at its consecration in 1962 and two newly commissioned bells. Contact: Canon Lionel Webber 01268 522 455</p>	£657,140	£328,570
<p>Buckden Village Community Centre, Cambridgeshire: renovation and extension of an existing community centre including a community room, youth club and activity room, information centre, playgroup roo, theatre workshop and family area. Contact: Mr T F Hayward 01480 810 974</p>	£641,000	£320,500
<p>1st Lawford Scout Group Headquarters & Community Centre, Manningtree, Essex: for a new scouting headquarters and community centre. The main hall, meeting rooms and areas for after school activities will be provided for this expanding scout group and up to 10,000 people in the surrounding areas. Contact: Roger Mason 01206 395 991</p>	£540,000	£270,000
<p>Great Baddow Community Centre, Essex: to part replace and enlarge an existing community centre in a large suburban parish which will be able to utilise a larger community hall due to increasing demand from user groups. Contact: Mrs L Latter 01245 472937</p>	£467,650	£233,825
<p>Young Person's Centre : a project to build a centre for young people aged between 5 and 25 years old in March, Cambridgeshire. A disused warehouse will be refurbished and offer many facilities including craft rooms, a creche, leisure facilities and meeting rooms. A regular minibus service will bring young people from the outlying villages to the centre. Contact: Barry Wales 01354 650 457</p>	£400,000	£200,000
<p>New Lock At Great Cornard: a new lock on the River Stour, to double the length of navigable river in scenic Constable country. Contact: Lesley Ford 01206 825 002</p>	£335,781	£167,890
<p>Whittlesford Memorial Hall - Project 2000: to replace the Memorial Hall extension at Whittlesford, Cambridgeshire with a quality multi- purpose building and to refurbish the original Hall. Contact: David Toop 01223 835 252</p>	£320,000	£160,000

East Midlands

Project	Total project Cost	Grant
<p>National Space Science Centre, Leicester: this project will provide the nation with an exciting and unique education and leisure facility based on space science. The scheme comprises four key elements - the Exhibition Centre, the Millennium Dome, the Challenger Learning Centre, the Research Centre. The design of the building will make imaginative use of a derelict overflow tank and will include a tower which will house real rockets. Contact: Jo Higgins 0116 285 6734</p>	£46,500,000	£23,250,000
<p>National Forest Millennium Discovery Centre, Swadlincote, Derbyshire: two visitor facilities in the 200 mile square National Forest. The Discovery Centre will focus on education and demonstration of the innovative uses of wood and wood technology, The Heart of The Forest Visitor Centre will offer day to day information on the National Forest, and an exhibition area will explain the history of the area. Contact: Andrew Moseley 01283 551 211</p>	£13,372,000	£6,229,000

Coalfield Community Landmarks, East Midlands:

£11,378,000 £5,000,000

an umbrella project to provide up to 12 community facilities in former coalfield areas. The scheme will improve the social, economic and cultural life of the coalfield communities by providing new and refurbished buildings.
Contact: Martin Bollers 0115 977 3175

Whisby Natural World, Lincolnshire:

£3,167,051 £1,583,526

an educational and development programme which will explore how people can have a global impact and contribute towards sustainability by acting locally.
Contact: Janet Mellor 01529 414155

Countryside Access for All:

£1,472,000 £736,000

to transform a country park in Northamptonshire into landscape fully accessible to all, particularly those with disabilities.
Contact: Andy Johnson 01604 236 645

King's Sutton Community Centre, Northamptonshire:

£1,101,450 £550,725

a new community centre incorporating a health centre and new Memorial Hall. The hall will provide a home for modern facilities for sport, recreation and education for all age groups, including a youth club, advice centre and elderly luncheon club.
Contact: Peter Tombs 01295 811 445

St Martha's Community Project, Nottinghamshire:

£630,600 £243,600

this project will provide a new community building and meeting hall, child care facilities, and vocational training facilities in an area with over 43% youth unemployment.
Contact: Revd John Harding 0115 927 8837

Torr's Aerial Walkway, New Mills, Derbyshire:

£430,000 £215,000

an elevated walkway along the Torr's gorge in the Torr's Riverside Park. The aerial walkway will provide the crucial missing link of the 225 mile long Midshires Way, a national walkway route.
Contact: Mr Chris Hartley 01629 580 0100

Hulland Village Hall, Derbyshire:

£292,650 £146,325

to replace and relocate the existing village hall from a restricted site with limited parking to a larger site. The scheme will also incorporate an area of mixed species woodland planting to enhance the hall's location and environment.
Contact: Mr Robert Gilbert 01335 370 397

Greater London**Project****Total project
Cost Grant****Tate Gallery of Modern Art, London:**

£130,000,000 £50,000,000

to establish a new national art gallery enabling the Tate's modern collection to be established on a permanent basis and as a corollary, the British collection to be better displayed at Millbank.
Contact: Dawn Austwik 0171 887 8005

British Museum Great Court:

£94,100,000 £30,000,000

the renovation and roofing of the Great Court at the heart of the British Museum. The project will open up the inner court for the first time in 150 years creating a dramatic new public space. People will be able to meet and enjoy themselves close to one of the world's greatest cultural resources.
Contact: Frances Dunkels 0171 323 8988

Mile End Park:

£27,977,500 £12,322,010

the project will join a series of open spaces in the deprived communities of Tower Hamlets into a park with themed areas, linked by an undulating path following the line of the Grand Union Canal from Victoria Park to Limehouse.
Contact: Anne Mealor 0171 364 4682/4393

Hungerford Bridge Millennium Project, London:

£19,695,000 £8,184,000

to create two light symmetrical bridges across the River Thames adjacent to the existing Charing Cross Railway Bridge. The bridges will link London's West End, the South Bank Centre and Waterloo. The design provides the Thames with a new landmark and, when completed, exciting views across London.
Contact: Julia Corkey 0171 641 2354

Millennium Bridge, Southwark:

£14,374,950 £7,187,475

construction of the Millennium Bridge which is at the heart of the regeneration currently underway along the banks of the Thames. It is the first pedestrian only bridge to be built across the Thames this century and will link St Paul's Cathedral and the new Tate Gallery of Modern Art, providing a new focus for tourism.
Contact: Malcolm Reading 0181 741 4381

Thames 2000:

£14,964,000 £6,830,000

The provision of two new piers at Blackfriars and Waterloo and the enlargement of the existing ones at Westminster and the Tower of London. The grant will be channelled through a lead authority, the London Borough of Southwark with a subsidiary of London Transport, London River Services Ltd, managing the consortium and operation of the piers.
Contact: Catherine Rose: 0171 641 2214

Southwark Cathedral:

£7,877,623 £3,938,911

to place Southwark Cathedral at the heart of the redevelopment plans along the South Bank by making it more welcoming, visible and accessible. It will involve the creation of a visitor centre which includes a permanent exhibition, telling the story of Southwark.
Contact: Roy Horscroft 0171 407 3708

London Zoo Conservation Education Centre:

£4,400,000 £2,200,000

construction of an education centre promoting conservation in the natural world and serving as a catalyst for change in our approach to zoos in the 21st century.
Contact: Kirsty Watson 0171 798 2944

Croydon Skyline:

£4,155,416 £2,077,708

a project which will use new lighting technology to transform a number of Croydon town centre buildings. Large images displaying public art and information will be projected onto the buildings after dark and special performances will also feature. The project will demonstrate best practice in new urban lighting design which includes handling light pollution.
Contact: David Gibbons 0181 686 4433

Renue: the Millennium Initiative, Wandsworth:

£1,791,907 £895,954

a forward looking attempt to address the social and ecological challenges of the 21st Century, combining the best of sustainable technologies and education in working demonstrations to show how city living could be in the new millennium.
Contact: Mr J.Marriot 0181 871 4647
Rob Gross 0181 871 4647

St Barnabus Church Hall, Ealing:

£850,714 £425,357

to demolish the existing temporary World War II accommodation hall built in 1949 and replace it with a new hall in a single storey building.
Contact: Mr R.J.Dodd 01344 844 848

Millennium Centre Eastbrookend Country Park:

£770,000

£360,000

will provide an exemplar facility for visitors in this reclaimed country park. The Centre will focus on environmental education, nature conservation and informal recreation.
 Contact: Jan Britton Esq 0181 592 4500 ext 2835

North

Project	Total project Cost	Grant
International Centre for Life: this landmark project for the North East is a science based venture which combines a high tech visitor centre with research facilities and commercial developments. It will enhance Newcastle's world reputation in the field of genetic research. Contact: Linda Conlon 0191 261 6006	£54,000,000	£27,000,000
Durham Millennium City: A new mix of community and public schemes which will reconnect the old city peninsula with the rest of Durham. Features include: a multi-use venue with a theatre and function room - the Millennium Hall; a Resource Centre with office space for voluntary/community groups to rent; a Centre for Life Long Learning which will include a new library; a Millennium Square; a riverside walkway and park and a new pedestrian footbridge. Contact: Martin Boulton 0191 386 6111	£25,122,461	£12,561,230
Baltic Millennium Bridge: an award winning bridge linking the quayside area of Newcastle and Gateshead South for pedestrians and cyclists. The bridge will span approximately 130 metres and can be opened to allow marine traffic to pass underneath. Contact: Brian Cox 0191 477 1011	£18,579,000	£9,289,500
The Renaissance of Whitehaven, Cumbria: a major leisure and community venue around the harbour with ancillary wet weather attractions. It will include covered space for seasonal events, the regeneration of the listed harbour, the conversion of the historic listed warehouse into a themed education experience based on the rum trade, and The Crows Nest, a tall structure which will host a camera at the top of the mast to transmit a panoramic view of Whitehaven. Contact: Terry Ponting 01946 592933	£13,825,062	£6,912,531
Turning the Tide, Durham County Council: to restore England's only stretch of magnesium limestone cliffs. Coal waste and derelict structures will be removed, beaches restored and new cycle paths and walkways created. Contact: Mr Fraser Davie 0191 383 3373	£9,911,560	£4,537,760
Gateway City Project, Carlisle: This project aims to reunite Carlisle Castle with the historic city centre by creating and developing - a Millennium Gallery; Castle and city walkways; a reconstruction of the City's original mediaeval Irish Gate ; and new bridges. Contact: Howard Reynolds 01228 23411	£6,399,894	£3,199,947
Third Millennium Muncaster, Near Ravenglass, Cumbria: The aim of this project is to produce an integrated and co-ordinated development of Muncaster Castle and its surrounding grounds. The project involves the world headquarters of the Owl Trust and will result in a visitor attraction blending entertaining and educational experiences. The development of the grounds includes a Himalayan Walk, walks and trails through meadows and opportunities to watch wildlife. Contact: Anne Hudson 01229 717 614	£4,876,695	£2,438,348

'Suzy' - A Model of Sustainability for the 21st Century, Teeside:

£1,740,000 £860,000

to create an Eco Structure powered by natural energy sources which will house a futuristic Hydroponicum used for cultivating a wide variety of plants all the year round. Practical demonstrations and interactive exhibition areas will feature environmental innovations which aim to enhance living, leisure and working environments.
Contact: Stuart Goldie 01642 594 895

Access No Barrier, Tyneside:

£1,000,000 £500,000

a replacement building for occupation by a Physical Handicapped and Able Bodied Club for users who are currently housed in an inadequate and unsuitable building.
Contact: Mr.A.Dibden 0191 427 1717

Kibblesworth Village Centre, Gateshead:

£998,000 £499,000

a new village centre for the 21st century and beyond serving the social, educational, recreational and cultural needs of an isolated rural community
Contact: Mrs Lesley Smith 0191 492 1277
Mr F Turns 0191 477 1011.

All Saints Community Centre, Darlington:

£867,027 £433,514

a new community centre for an estimated 10,000 local people. The design will be sympathetic to the local surroundings and incorporate an environmental landscaping scheme.
Contact: Ronald Bishop 01325 464 914

The Stanegate Inheritance, Northumberland:

£414,000 £207,000

to refurbish and extend the existing Town Hall and Women's Institute Grade II buildings in Newbrough village. The new development will provide facilities for youth groups, senior citizens and children. There will be a permanent display of the records of the local village and a mural of the history of the parishes.
Contact: Denny Spence 01434 674 257

North West

Project

**Total project
Cost Grant**

The National Discovery Park, Chavasse Park, Liverpool:

£91,400,000 £27,000,000

Liverpool Millennium Consortium - The concept is built around the rapid growth in IT, broadcasting and multi-media linked with public discovery, training, education and leisure. The Commission's grant will be for a visitor attraction - the Discovery Centre, a glass covered park and a new bridge. The centre houses the Space Time Machine which will educate and entertain on the history of time. A pedestrian footbridge will link the project with the Albert Dock development.

Contact: Cannon Noel Vincent 0151 709 6271
Alister Macdonald 0151 225 2794
Ann McCracken 0151 229 5277 Mark McManus 0161 907 3366

LOWRY CENTRE:

£96,400,000 £15,650,000

for a waterfront complex in Salford, to include a 1650 seat lyric theatre, 400 seat flexible theatre, a gallery to present works by the artist LS Lowry, a children's Hands On Gallery and a National Industrial Centre for Virtual Reality. The development will also include a new footbridge and public plaza. This is a joint lottery distributors initiative, the Arts Council have committed £41.1 million and the NHMF Heritage Lottery Fund £7.65 million towards the project.

Contact: Lowry Centre Project Office 0161 955 2020

<p>Rochdale Canal Restoration: to restore 32 miles of the Rochdale Canal, from Manchester to Halifax, to navigable standards. The northern ring of canals that this project will complete will stimulate leisure and tourism activity along the canal side, and economic regeneration in the whole area. Contact: Ron Rees 0 161 911 3150</p>	£23,847,000	£11,923,500
<p>The Ribble Link, Preston: The Ribble Link Trust - create a new 5 mile canal, linking two sections of the inland waterway network for the first time. The new canal and linear park will link, preserve and enhance green spaces in Preston and assist in the regeneration of Preston Docks which are being developed as a tourist attraction. Contact: Cliff Fazackerly 01772 433 273</p>	£5,400,000	£2,700,000
<p>River Lune: a linear park which will be created utilising both banks of the River Lune to the east and west of Lancaster. It will involve an integrated programme of works focusing on celebrating the heritage of the river and developing better public access for both pedestrians and cyclists. Contact: Charles Wilson 01524 582301</p>	£4,729,410	£2,364,705
<p>National Pondlife Centre, Liverpool: a centre dedicated to the conservation, protection and management of existing ponds. The Centre will actively promote the development of new sustainable pond landscapes. The Pondlife Centre will provide an educational visitor attraction to increase awareness and promote further understanding of ponds and the benefit they can provide to the environment, landscape, wildlife and people. Contact: Dr Andrew Hull 0151 231 4046</p>	£3,815,820	£1,907,910
<p>The Forest of Burnley: is a collection of environmental schemes which will increase the number of trees in and around Burnley. The four main elements are 500 hectares of new woodland; preservation of 200 hectares of existing endangered woodland; creation of an "Urban Arboretum" of 2000 specimen trees and an arts and education programme. Contact: Cecilia Whitaker 01282 425 011</p>	£3,551,098	£1,775,549
<p>Vauxhall Community Centre, Liverpool: to rebuild and extend a community centre to provide a new building of high architectural quality and environmental improvements in a deprived area. This well used centre currently provides education, community and social facilities in a sub standard building and the new construction will benefit a local population of around 9,000 people. Contact: Marie McGiveron 0151 298 1544</p>	£3,442,391	£1,721,195
<p>National Wildflower Centre: a focus for creative conservation in a suburban area. The centre will offer research, educational, leisure and commercial opportunities in the Merseyside region. Contact: Paul Christie 0151 728 7011</p>	£3,337,000	£1,668,500
<p>The South Meadow Lane Centre, Preston: for the construction of a new, larger, all purpose facility to accommodate an increased programme of social, cultural and educational activities and welfare support facilities. The existing centre is already a focal point for the Central Lancashire Hindu community. It provides an important bridge between ethnic minority communities and other local people. The project enjoys widespread support and caters for a wide range of visitors. Contact: Mr I D Tailor 01772 203 020</p>	£3,280,000	£1,640,000
<p>The Youth Powerhouse, Moss Side: a new Powerhouse for the young people of Moss Side which celebrates their diversity and embraces their needs, interests and aspirations. An existing small Youth Centre will be replaced by a new flagship building. Education and training opportunities, pathways to employment and youth enterprise schemes will be available. Contact: Sally Cockshaw 0161 226 2323</p>	£2,810,800	£1,405,400

New Era, Accrington:

£2,763,658 £1,381,829

a "one-stop shop" for community, leisure and education. The project will benefit both the indigenous and ethnic population. A 1920s two storey World War II dance hall, currently a youth centre, will be redeveloped to comprise halls to cater for events including Asian weddings, exhibitions and sporting activities.
Contact: Mr George Garlick 01254 388 111

Belle Vale on Line Community Centre, Liverpool:

£1,686,250 £773,250

The centre will enable the local communities to develop their skills and talents. It will be a centre for cultural, recreational, technological and learning excellence, providing access to IT facilities and training, free of charge, to those who can't afford it. The centre will consist of a main hall, a computer and communications suite, a community support suit, cafe bar and launderette.
Contact: Mr Shewitt 0151 488 6414

The Visions Centre, Manchester:

£1,016,404 £508,202

new resource and visitor centre providing practical advice to local community groups, schools, etc on sustainable regeneration and environmental issues.
Contact: Judith Mottram 0161 834 6309

West Derby Parish Centre, Merseyside:

£704,464 £352,232

a new community centre adjacent to and linking with St Mary's Church. The centre's prime function will be to forge links with the whole community regardless of age or background
Contact: Rev Canon Wikeley 0151 256 6600

South East**Project****Total project
Cost****Grant****The Renaissance of Portsmouth Harbour:**

£85,781,002 £40,000,000

harbour development focusing on creation of an international maritime leisure complex.
Contact: Paul Spooner 01705 834 174

**The Millennium Seed Bank, The Royal Botanic Gardens, Kew
(Wakehurst Place):**

£72,491,500 £29,897,500

to collect 25,000 species of UK and worldwide flora and freeze them for conservation. In addition the project will provide a world class building of high architectural quality; access for the public to view the scientific process and the opportunity to train new scientists.
Contact: Christine Brandt 0181 332 5607

Intech 2000, Winchester:

£9,577,262 £4,788,631

to build upon the work of the established INTECH centre. This provides a free hands on learning facility, with a range of purpose built exhibits, displays and services, designed to provide an understanding of the technological principles behind modern day life.
Contact: A.J.Cardigan 01962 863 791

Maidstone River Park:

£8,226,339 £4,113,169

to provide a 10km river park along the banks of the River Medway between Teston Lock and Allington Lock. The elements of the park will connect Maidstone to neighbouring villages and will provide a sustainable transport system by foot, cycle, wheelchair or boat.
Contact: Brian Weddell 01622 754 497

Marston Vale 2000, Bedford:	£4,872,832	£2,436,416
to create Stewartby Country Park on 561 acres of land in the heart of Marston Vale. The scheme will include a visitor centre with exhibitions, meeting and education rooms. The centre will also provide a resource and a focus for the Trust's education programme. Contact: Andrew Pethenck 01234 213313		
Island 2000:	£4,338,700	£2,169,350
a project to create two new interpretation and visitor centres on the Isle of Wight. At Sandown there will be a dinosaur museum - in the shape of a pterodactyl - which will display the Island's palaeontological collection. At Ventor Botanical Gardens a new visitor centre will provide much needed educational and community facilities for the Island. Contact: Dr Kevin Brown 01983 823 822		
Kent and East Sussex Railway, Bodiam 2000:	£1,950,000	£975,000
the completion of the restoration of Tenterden railway, a tourist steam railway on the Kent, East Sussex border. Contact: Norman Brice 01580 765 155		
The Henry Cort Millennium Project, Fareham:	£2,256,000	£641,000
to celebrate the achievements of Henry Cort who worked in Fareham, and played a key role in the development of Britain's iron industry. The centrepiece of the scheme is to be the new town square, incorporating a four metre bronze plaque commemorating Henry Cort. Contact: Graham Lloyd 01329 824 320		
Salmon Ladders in the River Thames:	£1,318,735	£588,000
this project aims to recreate the substantial salmon population which the Thames supported until the mid 18th Century, by constructing fishladders in eighteen weirs on the River Kennet which should result in a self perpetuating stock of salmon in the River Thames. Contact: Jean Harper 01734 535 544		
Egerton Village Hall, Kent:	£659,600	£329,800
to provide a new hall similar in style to a Kentish barn. It will be constructed in local materials and is designed to blend in with the village, situated in a key location. This new and larger facility will be capable of staging dramatic events, and will include a 'telecottage', a doctor's surgery, a small meeting room, a kitchen and a servery. Contact: Richard King 01233 756 592		
Cherwell Village Halls, Oxfordshire:	£538,000	£269,000
a replacement for two village halls, one in the village of Shipton-upon-Cherwell, and the other in Horton-cum-Studley. Contact: Ian Heath 01295 252 535		
Scaynes Hill Village Centre, West Sussex:	£507,400	£253,700
a new hall on the recreational ground in the middle of the village to provide a community facility which will be used for a whole variety of purposes including playgroups, keep fit classes and badminton. Contact: Derek Millard 01444 831 204		
Elham Community Centre, Kent:	£418,066	£209,033
to replace the existing 60 year old redundant village hall which will be demolished and replaced by a high quality, multi purpose community building. Contact: John Neumark 01303 840 634		

Chilbolton Village Hall, Hampshire:

£411,000

£205,000

a project to construct a new, purpose-built community facility in the village. The new hall, the site and its environment will be a vast improvement, not only in the improved size but in the quality and variation of the facilities provided. The design of the new hall will utilise the best practices in energy efficiency and low maintenance to ensure the long term viability of the scheme.

Contact: Sam Bugg 01264 860557

New Memorial Hall, Littleton, Hampshire:

£388,000

£194,000

a new memorial hall based on the original hall built in memory of the local residents of Littleton and Harestock who lost their lives in the First World War. The new hall will act as a focus for a variety of recreational, educational and sporting activities for all age groups.

Contact: Clive Thompsett 01962 885039

St Marks Millennium Community Centre, Surrey:

£360,000

£180,000

this project will refurbish and upgrade the existing community facilities and add a new specially designed structure which will house a youth studio, technology centre and community rooms.

Contact: Michael Goodridge 01483 417 121

Darby Green and Frogmore Social Hall, Hampshire:

£348,755

£174,378

a new community hall built on the same site as the existing hall which is no longer adequate. The new hall will be used by the local community who already embrace activities such as playgroups, dancing classes, youth groups, indoor sports, martial arts and community events encompassing all age and social activities.

Contact: Mr J Davis 01252 877 876

Lacey Green and Loseley Row Village Hall, Buckinghamshire:

£335,580

£167,790

a village hall which will replace an ex-war timber hut acquired in 1923. The new hall will provide a larger main area, greater storage space, a meeting room and a kitchen.

Contact: A.G.Smart 01844 346 102

New Haw Community Centre, Surrey:

£310,000

£155,000

a project to extend and upgrade New Haw community centre. The project will expand the existing facilities by at least 50% and provide a much needed space for the whole community. Accessibility to the centre will be improved so that all members of the community can easily use the facilities.

Contact: John James 01932 344 839

Upham Village Hall, Hampshire:

£310,000

£155,000

a village hall to replace the existing 1914 structure which was originally converted from a feed mill and donated by the local estate in 1971. Sited at the project is also a restored 18th Century Dovecote which gives the centre a prominent focus.

Contact: David Ashe 01962 841 404

Grayswood Village Hall:

£300,000

£150,000

to replace the village hall with a new facility designed to high environmental standards and which will meet the growing demand for community facilities.

Contact: Susie Spragg 01428 643 227

Cumnor Old School Community Centre, Oxfordshire:

£285,000

£142,500

for the transformation of the Old School at Cumnor into a new community centre embracing the needs of local people.

Contact: Tim Rhodes 01865 862 178

Cliddesden Village Hall, Hampshire:

£278,500

£139,250

a new village hall to replace the existing one built in 1923. The hall will be situated within easy access for all the community. The new site will enable on-site parking, allow associated uses with nearby St Leonard's church and Cliddesden Primary school, accommodate larger, previously unviable events and allow existing clubs and societies to expand.

Contact: Mrs B Rapley 01256 325 652

The Millennium Wildlife Centre, St Tiggywinkle's, Buckinghamshire:

£210,000

£138,000

The aim of the Millennium project is to capitalise on the success of the St Tiggywinkles hospital, and fulfill the public demand for a visitor centre which will explain the hospital's work. A new 2 storey building will allow the visiting public to understand the work of the hospital, and follow the past, present and future medical advances in wildlife rehabilitation

Contact: C Stocker 01844 292292

Moulsoe Millennium Hall, Buckinghamshire:

£261,000

£126,000

Moulsoe Community Association - a new village hall catering for a wide range of community activities, which will make a substantial contribution to the community.

Contact: Nigel Dodman 01908 616 302

Marsworth Village Hall, Hertfordshire:

£239,680

£119,840

To replace a turn of the century village hall with a new hall constructed in 'Rothschild'. Inside the new hall a Millennium tapestry created by the villagers will be displayed. The tapestry will show the familiar landmarks of the area and illustrate present day village life.

Contact: M J Frost Esq 01296 661525

South West**Project****Total project
Cost****Grant****Bristol 2000:**

£82,700,000

£41,300,000

a landmark project for the South West. Major attractions Science World and Wild screen will be surrounded by squares and city spaces. This project will regenerate a derelict site in Bristol.

Contact: Feisal Khalif 0117 909 2000

The Eden Project, Cornwall:

£106,000,000

£37,150,000

for a world class landmark project which will demonstrate and explore the relationship between plants and humans. In a worked out china clay pit near St Austell, Cornwall up to 60 metre high biomes (controlled environments) will be built, capable of exhibiting plants from four climates: the rainforest, desert, Mediterranean and temperate. For the first time scientific research of plants as whole populations rather than individual species will be made possible. This international visitor attraction and research centre expects to receive at least 750,000 visitors a year, directly creating 300 jobs and many more in related sectors.

Contact: Paul Travers 01726 222 900

Reviving Spa Culture, Bath:

£13,557,768

£6,778,884

to create a new spa complex in the centre of Bath combining the refurbishment of the historic Cross Bath, Royal Hot Bath and Pump Room with a new building on the site of the disused municipal swimming baths. The spa will complement the historical interpretation of the city's baths provided by the existing attraction of the Roman Baths and Pump room.

Contact: Paul Simons 01225 477 221

<p>Slimbridge 2000, the Wildfowl & Wetlands Trust: to develop buildings and landscaping located in Gloucestershire, for the Trust to enhance its ability to act as a facility for conservation, education and research on an internationally recognised site. Contact: Alison Byard 01453 890 333</p>	£6,120,391	£3,060,195
<p>Cornwall Composite Scheme: an umbrella scheme to develop more than 35 parish based community driven initiatives. These may include village halls, wildlife sites and playing fields. Contact: Oliver Baines 01872 273 952</p>	£4,000,000	£2,000,000
<p>Pensilva Century Square, St Ive Parish Council, Liskeard: to give Pensilva a new public centre with facilities for recreation, leisure and 'tele-working' needs. Contact: AF Lewis 01579 362 026</p>	£1,426,000	£713,000
<p>Twerton Village Hall, Bath: to convert, renovate and extend a disused and dilapidated Victorian building into a new village hall and community centre. The new facility will provide a large hall for up to 120 people, a smaller side room for up to 30 people, showers and changing rooms, kitchen facilities and a millennium garden for public use. Contact: Rev.Ken Shill 01225 421 438</p>	£412,101	£206,050
<p>Next Generation, Kingsbridge, Devon: a centre of excellence for young people converting an old ambulance station into a young people's community centre. The project is aimed predominantly at 11 - 25 year olds. In the afternoons and evenings the centre will be a place for school children to gather. A themed cyber cafe, quiet rooms for home work clubs as well as general youth amenities will provide a range of educational and entertainment facilities. Contact: Peter Livsey 01392 382 027</p>	£335,078	£167,514
<h2>West Midlands</h2>		
Project	Total project Cost	Grant
<p>Millennium Point, Birmingham: a world class centre of technology and learning. There will be four elements: The Discovery Centre will integrate new multi-media technologies with historic and modern artefacts; the Technology Innovation Centre will become a centre of excellence for technology and innovation; the University of the First Age will provide a new learning experience for up to 90,000 young people in the West Midlands; the Hub will link the component parts and contain numerous facilities including shops, an IMAX and conference facilities. Contact: Sarah Hughes 0121 303 2361</p>	£110,500,000	£50,000,000
<p>The Phoenix Initiative, Coventry: to create a new quarter of the city centre in Coventry which will through the provision of a series of public spaces, build on and develop Coventry's role as a city of reconciliation and stimulate the regeneration of the north east section of the city centre. A Millennium Boulevard will link the Cathedral, Holy Trinity Church and the Priory Place at one end to a new public space known as Millennium Place at the other. Contact: John McGuigan 01203 831 200</p>	£20,560,000	£10,280,000
<p>Shri Venkataswara (Balaji) Temple Of The United Kingdom, West Midlands: for the construction of a multi-purpose community centre and Hindu Temple. It will be built in the traditional architectural style of Southern India and provide facilities for worship, education, cultural activities and sports. Contact: Dr VP Narayana Rao 0121 520 7550</p>	£6,616,000	£3,308,000

<p>National Memorial Arboretum: to create a National Memorial Arboretum to serve as a living memorial to the people of the twentieth century and to be a gift in their memory for the future generations to reflect upon and enjoy. The Commission funds will support phase one, the core of the formal arboretum, of the three phase development. Features include a Millennium Avenue, United Nations Circle, a visitor centre and a small chapel of peace. Contact: David Childs 01722 716310</p>	£3,566,000	£1,783,000
<p>'Ceramica', Stoke-on-trent: to create a major educational and visitor attraction which aims to celebrate Staffordshire's world famous pottery industry. Also included will be: a children's area to explore the world of the potter; a multi-media room for the study of the industry; and the Arnold Bennet Study Room. The surrounding Wedgwood Place will be remodelled and landscaped into an attractive public space. Contact: Mr Paul Weston 01782 838 488</p>	£3,199,000	£1,599,000
<p>Shropshire Hills Discovery Centre, Shropshire : to build a new visitor and community centre focusing on the Shropshire Hills. The innovative buildings will comprise a visitor attraction with interpretation area and tourist information facility, craft workshops, an education/ training room and restaurant facilities. The project will cater for local residents, schools and visitors. Contact: Marilyn Lewis 01743 252 593</p>	£2,093,348	£945,947
<p>MOBCC Community Centre, Staffordshire: to replace an obsolete and dilapidated village hall with a modern multi-purpose community centre to serve three Staffordshire villages. The new facility will cater for the needs of a wide variety of user groups and individuals. Contact: Jean Stevenson 01785 822994</p>	£441,550	£220,775
<p>Cockshutt Millennium Hall, Shropshire: to build and equip a much needed facility to replace an existing dilapidated wooden structure. It will be energy efficient, enjoys local support and will facilitate use by young and elderly local groups. Contact: George W Reeves 01939 270 397</p>	£325,000	£162,500
<h2>Yorkshire and Humberside</h2>		
Project	Total project Cost	Grant
<p>The Earth Centre: establishing a state-of-the-art world centre for environmental research & sustainable technology. Contact: Rachel Fox 01709 512000</p>	£100,000,000	£50,000,000
<p>Remaking the Heart of the City: an initiative to revitalise the centre of one of England's largest cities. The projects comprises a public Winter Garden, an art gallery which will house prestigious exhibitions and three public squares: Millennium Gallery and Museum, Winter Gardens and remodelling of the Peace Gardens. Contact: Philip Andrews 0114 273 6604</p>	£41,000,000	£20,500,000
<p>Magna, Rotherham: The conversion of the existing but redundant Templeborough Steel Mill in Rotherham into a visitor attraction which will focus on British Industry. The visitor attraction will be combined with a new conference and exhibition centre. Exhibitions will include robotics demonstrations, interactive computers, live video links and virtual reality displays. Contact: Alison Hurndall 0114 221 0380</p>	£50,691,200	£18,600,000

The Deep, Kingston Upon Hull:	£36,952,000	£18,476,000
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an educational visitor attraction based around an aquarium with supplementary buildings creating a marine complex. It will be built on four levels covering approximately 7,500sqm. It will include exhibits using IT and interactive displays to examine the sea life of the world's oceans from pre-historic times to the present day.
Contact: Mr Colin Brown 01482 615 601

Huddersfield Narrow Canal:	£29,790,566	£14,851,241
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to restore 32 miles of the Huddersfield Narrow Canal to navigational standard. The 5.5km long Standedge Tunnel which is the longest, deepest and highest canal tunnel in the UK will be reopened. A new visitor attraction called "The Standedge Experience" will include a canal museum and boat trips into the tunnel.
Contact: Alan Stopher 0161 339 1332

The Leeds Millennium Square Project:	£10,849,000	£5,424,500
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a new public space, a unique attraction for leisure events and civic life, designed and managed for the whole of the Leeds community. An element of the project is to regenerate some of the derelict buildings around the square, bring buildings back to life and improve the frontages of buildings facing into the square.
Contact: Mr J Ansbro 0113 247 4452

Trans Pennine Trail:	£20,000,000	£5,330,000
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linked route for walkers & cyclists extending 714kms across the country from Merseyside to Humberside.
Contact: Louise Owens 0122 772 574

Dales Environet, Yorkshire Dales:	£8,001,740	£4,000,870
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an umbrella scheme which will encourage communities to become active stakeholders in the future stewardship and development of their local environment. Schemes will include restoring historic fords and bridges, rebuilding drystone walls and undergrounding overhead cables as well as many other environmental initiatives.
Contact: Ann Chadrake 015242 51002

Bradford Cathedral 2000:	£4,536,422	£2,268,211
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to create a National Faith Centre in a former post office building and improve access to Bradford Cathedral. The new National Faith Centre will focus on the theme of the Church and Community' with exhibitions embracing both the past and the future.
Contact: Reverend Smith 01274 77729

Marking The Millennium In York:	£4,647,000	£2,227,000
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a new pedestrian and cycle bridge to celebrate the Millennium and create an inter-linking network of promenades which will provide a new, traffic-free route into the city centre.
Contact: Paul Chesmore 01904 613161

The Thornbury Centre, Bradford:	£2,380,000	£1,190,000
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this new centre will provide a new place of worship as well as a new focus for the local community. It will be located on the site of a former church which was built in 1912 but demolished in 1990 as it had become structurally unsafe. Facilities will include new child care facilities which will help parents take up training and employment opportunities and vocational training. There will be special provision for disabled people, flexible worship facilities, conference and exhibition space as well as recreational facilities and a community restaurant.
Contact: Mr RM Griffiths 01274 820 719

<p>The Courtyard Community Project, Goole: flagship project to create a community centre through the renovation of a former Victorian School. Contact: Mrs Ros Taylor 01405 766 237</p>	£1,051,405	£462,000
<p>St Aidan's Church And Community Centre, Sheffield: an existing Parish church together with a single storey extension to form a community centre that will be appropriate for the needs of the local disadvantaged community. Contact: Reverend Philip Stevens 0114 239 8360</p>	£819,000	£409,500
<p>Grassington Millennium Project, Yorkshire: Grassington Parish Council - to extent and upgrade the existing town hall known as the Devonshire Institute. The extension will create a multi-purpose area at the rear of the building that will be used for social functions, lectures, conferences or exhibition space. The works also include the upgrading of the existing facilities. Contact: Mr.T.Woodhead 01756 752 199</p>	£627,500	£313,750
<p>St Augustine's Church Hall, Kirkby In Cleveland: an existing timber and corrugated iron structure which was built as a church hall in 1923. The new community hall will incorporate features such as stained glass panels, wrought ironwork and decorative stonework. Contact: Tim Hayton 01642 712321</p>	£448,335	£224,168
<p>Helperby Village Hall, Helperby: A project to build a new village hall of innovative design to replace the existing 1914 structure. The previous hall was originally converted from a feed mill and donated by the local estate in 1971. The new hall will act as a focus for the area's activities in the 21st Century. It aims to respond to the change in the age and leisure expectations of the population and will provide opportunities for sports, arts, information technology and training. Contact: K.W.Johnson 01423 360368</p>	£363,770	£181,883
<p>Meanwood Valley Urban Farm, Leeds: development of an environment centre designed as a local visitor attraction in an inner-city area. Contact: Ms Susan Reddington 0113 262 9759</p>	£350,000	£175,000
<p>Kettesling Millennium Village Hall, Felliscliffe: a new village hall to replace a temporary structure built in 1920. The hall will be in the style of a dales barn designed to be sympathetic to the surrounding village and countryside. The new community facility aims to provide local, social, cultural and sporting activities. Contact: Mrs E Knox 01423 771162</p>	£300,000	£150,000
<p>Northern Ireland</p>		
Project	Total project Cost	Grant
<p>The Odyssey Project, Belfast: this exciting project will provide a mixture of education, entertainment and sporting activities. This project will be the first major development on the east side of the River Lagan and is seen as a catalyst for future regeneration. The project will include the Science Centre, The IMAX (a 2D and 3D film theatre), Indoor Arena, Pavilion and public open space. Contact: Sally Montgomery 01232 383 031</p>	£90,000,000	£45,000,000

<p>Ballymena Town Park, County Antrim: for a new 57 hectare town park and environmental visitor and education centre. The main building will house the Northern Ireland Environmental Information Centre which will be a national centre for environmental advice, research and education. Contact: Ronnie McBride 01266 44111</p>	£9,978,000	£4,989,000
<p>The Millennium Complex, Londonderry: the creation of a large community neutral venue which will provide a centre for all forms of cultural events, indoor sports, theatre, exhibitions and conference activities in Derry. The complex will include a Millennium Hall, a Millennium Plaza and an element of commercial development that will support the millennium theme. Contact: Cathal Logue 01504 376 528</p>	£9,439,576	£4,780,455
<p>Belfast 2000, A City with A Landscape: Belfast City Council - for six community parks in the city to create recreational and community space and improve the local environment of some of the most deprived areas of Belfast. Contact: Maurice Parkinson 01232 320 202</p>	£5,206,800	£2,640,900
<p>St Patrick Visitor Centre: to provide a visitor centre in Downpatrick to portray the life and legacy of St Patrick whose grave is in the town. The centre will serve as a tourist attraction and contribute to the economic regeneration of the town. Contact: Margaret Quinn 01396 616 636</p>	£6,261,775	£2,551,775
<p>Gobbins Cliff Path, Larne: this project will recreate the unique and innovative cliff path at the Gobbins Cliffs and incorporate a modern visitors centre and new cliff top path. The designs will use low maintenance materials and provide valuable access for disabled people to the centre and the cliff top path. Contact: George Mckinley 01574 272 313</p>	£4,975,900	£2,487,950
<p>Shankill Road Millennium Project, Belfast: to create a new four storey youth and community facility to replace the present dilapidated centre. This former cinema will house a main hall; youth advice centres; children's play facilities; multi-purpose arts and crafts rooms; a media suite and a cyber cafe. Contact: Hazel Bell 01232 311 455</p>	£4,628,477	£2,314,000
<p>Green Environment for the Future, Belfast: to provide new public space by improving the local environment and the grounds of the hospital. The project will provide a series of restful and attractive gardens for both the local community and visitors to the hospital. Contact: Christine Burns 01232 894999</p>	£3,110,031	£1,555,015
<p>Community Outreach Centre, Belfast: a three storey high quality building of unique design which is intended to provide a bridge between the community and university to allow sharing of knowledge and experience. The communications facilities offered by the project will enable links with other groups via the Internet and access to training through the use of video conferencing. Contact: Professor Wallace Ewart 01232 365 131</p>	£4,167,086	£1,500,000
<p>Moygashel Regeneration Project, Co Tyrone: a visitor centre based on the history of linen production at Moygashel. Exhibitions by young textile designers, a small restaurant designed in a manner which will depict the history of the linen industry and a factory outlet shop will also be included within the complex. Contact: Mr S.Graham 01868 753 761</p>	£1,931,000	£960,500

Clonoe Community Centre, Coalisland:

this project will provide a high quality, multi-purpose facility for all age groups in a remote area.
Contact: Brian Duffin 01868 748 133

£1,226,000

£613,000

Oakfield Community Centre:

for the provision of a single storey multi-purpose community centre in Glenfield, a deprived area in the northern suburb of Carrickfergus.
Contacts: George Gibson 01960 351 604

£1,030,000

£515,000

Kesh Boat Park, Co Fermanagh:

the development of the town quay in Kesh, Co Fermanagh to provide a boat park for visiting pleasure craft. The project will also include the refurbishment of a former small dwelling adjacent to the quay that will be used as a shower, toilet and washing area.
Contact: Jack Brimstone 01365 632 158

£1,060,428

£500,214

Enterprise Leisure, Trillick:

a multi-purpose building to facilitate a playgroup area, community meeting room, youth forum, fitness room, community office, sports hall and day care provision for the elderly and handicapped.
Contact: Maureen McKeague 01365 561 835

£810,900

£350,000

Rathfriland Community Centre:

this project will create a new community centre for an isolated rural community near Newcastle, Co. Down. With a catchment area of 5,000 this project will become a focal point for the whole community in an area of high unemployment.
Contact: Margaret Thompson 01820 638 810

£600,000

£285,000

The Strangford Stone, Co. Down:

to raise a 10 metre high megalith using only the muscle power of 1,000 young people to pull the stone in place. It will be made of granite from the Mourne Mountains and will be one of the tallest megaliths in Europe; it will prove to be a lasting monument to the common purpose of local people.
Contact: Martin Todd 01232 491 031

£455,150

£225,850

Ballyholland Community Centre, Co Down:

The construction of a new community centre with interior landscaping for the population in a deprived area of Northern Ireland. The centre will provide recreational, leisure and service facilities accessible to the entire community.
Contact: Mrs P. Mahon 01693 66670

£334,586

£167,293

Scotland**Project****Total project
Cost****Grant****Glasgow Science Centre (Xcite):**

a new national science centre in Glasgow. Located on a 5 acre site on the south bank of the River Clyde, which is part of the Pacific Quay development of reclaimed docklands. The centre will enable visitors to find out about scientific subjects through interactive exhibits and outreach activities.
Contact: Paul Smith 0141 204 1111

£74,490,000

£35,000,000

The University of the Highlands and Islands: £86,532,000 £33,354,000

to create a new University for the Highlands and Islands. The project involves partnership with many sectors including the business community. It will link colleges and research institutions, and create new forms of access to life long learning opportunities for many sectors of the community.
Contact: Jonathan Poore 01463 236 000

Millennium Link, Forth & Clyde and Union Canals: £78,381,200 £32,214,310

re-open to navigation the Forth & Clyde Canal and the Union Canal thus linking not only Scotland's major east and west coast rivers but also the cities of Glasgow and Edinburgh. This will be achieved by removing obstacles such as infilled sections and low headroom bridges, refurbishing locks and building a transfer mechanism - the Millennium Wheel - to allow boats to pass between the two canals at Falkirk.
Contact: James Stirling 0141 332 6936

Hampden Park Stadium: £46,000,000 £23,000,000

to bring Scotland's National Stadium to international standards by building a new South Stand with facilities for players, officials and supporters, an International Media Centre and a Museum of Football. The West Stand will be refurbished and, once completed, there will be provision for a Sports Medical Research and Rehabilitation Centre.
Contact: Carol Kearns 0141 636 1390

The Dynamic Earth, Edinburgh: £33,478,000 £15,065,000

will provide the world's first geological visitor centre. Visitors will be able to participate in the Exhibition which will present the creation of the planet, evolution and natural disasters, such as earthquakes, volcanoes and meteorites.
Contacts: Frank Sullivan 0131 313 6121

SCRAN: £14,948,400 £7,474,200

for an innovative multi-media project that will present Scotland's cultural resources in an affordable and accessible way to schools, colleges and libraries throughout Scotland. The project will enable information about the history and artefacts of Scotland to be stored, retrieved and reworked by teachers on CD-ROM, via the Internet and Cable TV.
Contact: Graham Turnbull 0131 662 1211

The Big Idea, Irvine: £10,680,075 £5,340,037

a project which will celebrate a thousand years of Invention and Discovery and a hundred years of Nobel Prizes. The Big Idea exhibition centre and visitor attraction will include the History of Explosions - from Big Bang to Space Exploration and will hold an annual "Young European Prize for Invention and Discovery".
Contact: Cairns Campbell 01294 461 999

The Pickaquooy Project, Kirkwall, Orkney: £7,400,000 £3,700,000

providing a multi-purpose centre for the Islands. The project was developed from grass roots level and will make a significant difference to the life of a remote community - it will provide a regional community centre, festival centre, tourist office and a focus for many other community activities and initiatives on the islands.
Contact: Alan Clouston 01856 873 535

Water Of Leith Millennium Project, Edinburgh: £5,001,290 £2,500,645

to develop 16kms of Edinburgh's river, from Balerno to Leith, as a green corridor of amenity, conservation and educational value for the enjoyment of the local community and visitors to the city. The project involves the landscaping of the river corridor; upgrading the Trust's Heritage Centre; developing the interpretive and educational materials; and creating training opportunities for special needs groups.
Contact: Susan Warren 0131 455 7367

<p>Kingdom Of Fife Cycling Initiative: to create a 308 mile network of rural and urban cycle routes in the Fife region. The initiative will link into the Sustrans Millennium Cycle Route. Contact: Andrea Partridge 01592 414 141</p>	£3,586,900	£1,793,450
<p>Children In Glasgow: for two new Children's Centres in Glasgow. The scheme aims to provide a focus for the regeneration of the social and physical fabric of the communities in two areas of Glasgow. Children of all ages will be able to enhance and develop their physical, intellectual and social skills at the centres. Contact: Bernard Connolly/Ian Hooper 0141 287 5082</p>	£3,406,000	£1,703,000
<p>Dundee Science Centre: A new science centre based on life sciences. The new building will be of striking Design, reflecting the character and surroundings of Dundee. The centre will consist of a Building housing a permanent exhibition on life sciences, demonstrating the skills And capabilities of the Dundee area. An outreach programme will communicate science to the public in Dundee, Angus, Perth, Kinross and Fife. Contact: Nick Day 01382 223100</p>	£3,264,000	£1,632,000
<p>Scottish Sea Bird Centre, North Berwick: an exemplar all weather Wildlife and Environmental Interpretative Centre on a section of the derelict harbour in North Berwick, East Lothian. The existing derelict Harbour Pavilion will be removed and will be replaced by a purpose-built, ornithological & wildlife visitor attraction and education centre. Contact: Frank Sullivan 0131 313 6121</p>	£2,415,250	£1,000,000
<p>Agnew Park, Wigtown: redevelopment of a town centre park into a modern, high-quality seafront amenity. Contact: Robert Chalmers 01776 702 151</p>	£1,505,000	£547,000
<p>Kilmaronock Community Millennium Centre, Gartochan: a new community hall for a community of 900 people in the immediate vicinity and up to 7,000 people within the wider catchment area. The centre will provide meeting rooms for activity groups, outdoor sports courts, a heritage archive and exhibition, community garden, sports and fitness facilities, cafe and local crafts outlet. Contact: Ian McInnes 01389 830 224</p>	£600,000	£300,000
<p>Bennachie Community Centre, Inch: flagship community centre in rural Aberdeenshire. Contact: Dr D. M. Kay 01464 820 707</p>	£654,208	£327,104
<p>Glenmoriston Village Hall, Invermoriston: a new hall to provide a more flexible space to enhance the range of social and cultural activities. Activities proposed for the new hall will include dancing and badminton as well as an information centre which will be incorporated into the building. Contact: Tony Johnstone 01320 351 203</p>	£247,117	£123,559

Wales

Project	Total project Cost	Grant
<p>The Millennium Stadium: a new 75,000 seater stadium at Cardiff Arms Park with a retractable roof and all-year weather capacity. It will serve as a venue for a wide range of sporting and non-sporting events in Wales and house a fitness and medical centre, media facilities, conference and hospitality suites. There will also be "The Rugby Experience" museum, a riverside walk and a new public plaza opening up the city centre site. Contact: Glanmor Griffiths 01222 398 399</p>	£114,000,000	£46,000,000
<p>Wales Millennium Centre, Cardiff: to provide a focus for Welsh culture, identity and talent. It will be an international showcase for musicals, opera, dance museum displays and exhibitions. The Wales Millennium Centre will allow people to enjoy a building of international status with lasting benefits for the whole community. Contact: The Chairman 01222 585 949</p>	£90,400,000	£27,000,000
<p>The National Botanic Garden Of Wales: this project will create a Botanic Garden for Wales, of international significance. It will be dedicated to the protection of threatened plant species. Contact: Brian Bassett 01558 668 768</p>	£43,399,000	£21,700,000
<p>Millennium Coast Park, Llanelli: to extensively restore a valuable coastline and create a new coastal park. Contact: Mick Hogan 01554 742 247</p>	£29,000,000	£14,500,000
<p>Welsh Highland Railway Restoration: restoration of a vital railway link between Porthmadog and Caernarfon. Contact: Eamon Seddon 01766 512 340</p>	£9,801,000	£4,300,000
<p>Restoration Of The Glan-Ilyn Youth Centre: restoration and upgrading of Glan-Ilyn, a residential multi-activity outdoor centre on the shores of Lake Bala, run by one of Wales' largest youth charity organisations, Urdd Gobaith Cymru. Contact: Aled Sion 01678 540 607</p>	£901,905	£390,282
<p>Llanbedr Community Hall: new community hall in the rural village of Llanbedr, nr Brecon. The hall will cater for a variety of activities, and include a large multi-purpose hall, a meeting room, a computer room and an exhibition area. Contact: Mr R.O.Jenkins 01873 810 737</p>	£362,830	£181,415
<p>Church Community Hall, Sully, South Wales: this project will provide a much needed community facility for residents in a semi-rural community, consisting of a well-equipped, permanent new building. Contact: Jack Barlow 01222 530 224</p>	£293,000	£146,500
<p>Lawrenny Village Hall And Youth Hostel: community project to regenerate the isolated community of Lawrenny with a refurbished and upgraded village hall and youth hostel dormitory accommodation Contact: David Lort-Phillips 01834 891 221</p>	£296,789	£131,170

Umbrella Projects

Project	Total project Cost	Grant
CHANGING PLACES: the Groundwork Foundation - reclaiming wasteland to enhance local environment and benefit local people through community schemes in England and Wales (21 projects). Contact: Ken Davies 0121 236 8565	£47,495,765	£22,100,000
The Millennium Forest For Scotland: PHASE I & 11: 77 individual projects aimed at significantly extending native woodlands & conserving wildlife in Scotland. Contact: Penny Cousins 0141 229 2001 or Viv Wood Gee 01555 870 050	£27,298,870	£11,321,118
Millennium Greens: an umbrella project to create at least 250 Millennium Greens throughout England. They will be designed by local communities and incorporate a variety of uses and average between 5 and 10 acres. Contact: Pete Burbridge 0121 233 9399	£20,000,000	£10,000,000
21st Century Halls For England: this umbrella project will begin the process of establishing a new generation of rural community halls (around 180) which will become exemplars for others in the future. Contact: Bob Bradshaw 01285 656 601	£18,000,000	£10,000,000
21st Century Halls For Scotland: an umbrella project which will provide at least 70 new and improved village/community halls throughout rural Scotland. Contact: Donna MacKinnon 0141 332 5660	£14,800,000	£7,800,000
21st Century Halls For Wales: an umbrella project which will create and renovate at least 50 village/community halls throughout Wales. Contact: Michael Palmer 01492 871 833	£10,656,076	£5,656,076
21st Century Halls Northern Ireland: an umbrella project which will upgrade or provide new village/community halls throughout rural Northern Ireland. At least 60 individual projects will set standards for other communities and act as a focus for ongoing community development and use. Contact: Niall Fitzduff 01648 766 670	£8,530,000	£4,617,000
Woods On Your Doorstep: for 200 community woodlands throughout England and Wales. The creation of each of the woods will involve the local community from the first design stages. Contact: Noelle Fletcher /Trudi Harris 01476 581 111	£13,274,000	£6,637,000
Woods On Your Doorstep - Northern Ireland: this project will create 92 new woods covering approximately 180 hectares over a 5 year period. The project will involve local communities in creating new woods which will be open for the public to enjoy. Contact: Trudi Harris 01476 581 111	£10,013,314	£4,997,814
Black Country Urban Forest, West Midlands: to develop 1000 hectares of woodland sites in urban areas of the West Midlands. Contact: Christine Bradley 01902 828 600	£8,495,080	£4,247,540

UK Wide Projects

Project	Total project Cost	Grant
<p>Millennium Cycle Route: creation of 2,785 mile millennium cycle route throughout UK. Contact: Lucy Thorp 0117 926 8893</p>	£184,000,000	£43,500,000
<p>Millennium Centres: for ten Millennium Centres which will provide a spread of facilities in different disadvantaged urban areas across the UK. These multi-use developments will encourage community development through sport, leisure, training and employment. Contact: Ms Elsa Davies 0171 584 6445</p>	£11,219,404	£4,033,265
<p>Millennium Library: to donate 245 Everyman's Library classic titles (250 volumes) to 4,500 state schools in the UK. A web-site will also be created, aiming to inspire school children around the world to read the core texts of English and world literature. Contact: D.Campbell 0171 287 0035</p>	£8,062,000	£4,031,000
<p>Rural Churches in Community Service: to mark the millennium in around 100 local rural communities of less than 10,000 people throughout the country by adapting churches for community use. Individual schemes will include alterations to the spaces within churches, installing kitchens and toilet facilities, and providing improved access and parking. This project will mark and celebrate the churches history of service in the community by enabling that tradition to be continued and expanded into the new millennium. Contact: Stan Evans 0171 976 6347</p>	£7,000,000	£2,500,000
<p>Ringing in the Millennium: this project aims to create a nationwide network of Millennium bells in 100 churches and other buildings by casting and hanging new church bells and restoring unringable bells. The bells will ring out the close of the second millennium and the start of the third. Contact: Dr Lin Foxhall Forbes 01664 822 098</p>	£6,000,000	£3,000,000
<p>Church Floodlighting: an umbrella project to floodlight 400 churches. Floodlighting will be exemplar in terms of energy efficiency and environmental standards and there will be a 'switching on' ceremony on New Years Eve 1999. Contacts: Press enquiries - Mike Lippold 01926 842 075</p>	£4,663,967	£2,288,788
<p>Drinking Fountains For All: to provide 100 new drinking fountains and four special millennium fountains. The association was formed in 1859 and is a registered charity which provides drinking water for people and animals, free of charge, in publicly accessible locations in the UK. Contact: John Mills 0181 949 2321</p>	£344,000	£172,000



Minister without Portfolio

MWP/2578

PRIME MINISTER

PM

(P)

Top- AC

C: JB

KG

To note. Both are being slotted in to your diary. The sponsorship progress is good news and Peter deserves some credit.

Angus 21/5

MILLENNIUM: JUNE EVENTS

What has happened with Swatch

I hope we can entice you to undertake at least one, and ideally two, millennium-related events in June.

The main one is a visit to the Dome around the anniversary of your visit last year, 19 June. As Angus has discussed with Kate, there are a number of big pluses to this: we can demonstrate progress in

25th June, before Cabinet

- construction, because the roof of the Dome will just have been completed;
- transport, because we would aim to take you there on the Jubilee Line; and
- backing, because we would reveal several new £12 million founder sponsors.

We don't have to do this on 19 June itself; but clearly a date as near as possible to the anniversary itself is desirable. And there is a fairly long lead time if we are to tie up the Jubilee Line element of the visit - we are already right up against the wire on this. So we really do need a firm date before the recess.

The second event would be the announcement of Marks and Spencer's coming on board as a £12 million founding partner; plus the launch of Children's Promise, a campaign to encourage employees throughout the UK to donate their last hour's pay in 1999 to programmes helping secure a better future for the nation's children. Children's Promise is part of the nationwide Millennium Challenge element of the Millennium Experience, and M & S's sponsor money is going towards organising this, together with the National Identity Zone in the Dome.

The event itself would be an informal photocall involving you, Richard Greenbury, and 60 children to represent the minutes of the last hour of 1999. M & S's preferred date for this would be Sunday 7 June; but Greenbury could also do 8/9/10/15/16/17 June.

It is I suppose just possible that we could roll all this into the one anniversary event at the Dome; but I think two separate stories, two weeks or so apart, would be by far the best way of demonstrating the progress we are making and the extent to which our Millennium plans really will bring people together and challenge them to make a difference.

If you are content, can we sort out dates this week? I'll talk to Angus and Kate.

*We need to Capitalise on food news.
✓ Hope you can help.*

Peter
PETER MANDELSON

14 May 1998



Chancellor of the Duchy of Lancaster
Cabinet Minister for Public Service

Re Top CA
cc Az
PW
CABINET OFFICE
70 Whitehall, London SW1A 2AS
Telephone: 0171-270 0400

Mr A Lapsley
Private Secretary to the Prime Minister
10 Downing Street
LONDON SW1A 2AA

14th May 1998

Dear Angus

NATIONAL AUDIT OFFICE REPORT: MANAGING THE MILLENIUM THREAT II - OPS ASPECTS

I attach a briefing note for the Prime Minister, which has been cleared by the Chancellor of the Duchy on the above NAO report. The report is due to be published at 00.01 hours on 15 May 1998. It contains chapters covering the NHS, DSS and central Government. The chapter on the latter is based on the NAO's analysis of the central monitoring and reporting process put in place by the Chancellor of the Duchy, and material collected and published under that process in November, December and March.

The attached briefing note covers the NAO recommendations and OPS's role with regard to monitoring progress by central government and the wider public sector.

Yours

BRIGID FEENY
Private Secretary

**NATIONAL AUDIT OFFICE REPORT: MANAGING THE MILLENNIUM THREAT II
OPS ASPECTS**

Accusation

The NAO finds that

- Whilst most Departments and agencies had a target date for completion of January 1999, there are warning signs that target dates are beginning to slip;
- Not all risks had been fully assessed and in many cases robust contingency plans had yet to be developed
- No information was held centrally on the state of readiness in the wider public sector.

In the light of these findings the NAO recommend:

- OPS should specify the information it requires in progress reports to enable a clear assessment to be made that the targets set by departments and agencies are achievable.
- OPS should assure itself that departments and agencies have robust business continuity plans in place specifically to deal with the millennium threat.
- OPS should consider the immediate need for period surveys of the wider public sector to inform Parliament of the state of readiness of the public sector as a whole.

Facts

1. The NAO report is due to be published at 00.01 hours on 15 May 1998. There is a chapter covering each of the NHS, DSS and central government. The chapter on central government is based on the NAO's analysis of the central monitoring and reporting process put in place by the Chancellor of the Duchy of Lancaster, and the material collected and published under that process in November, December and March. A PAC hearing will be held on 8 June. This briefing covers the NAO recommendations and OPS's role with regard to monitoring progress by central government and the wider public sector.
2. The OPS has already over the last year put a series of measures in place that cover the NAO's recommendations. Following the publication of the initial NAO report "*Managing the Millennium Threat*" in May 1997 the Chancellor of the Duchy wrote on May 21 to all Ministerial colleagues, to ensure that the new Government took concerted action and asking to receive detailed and costed plans, showing how their Departments and Agencies were tackling the problem.
3. On 27 November 1997 the Prime Minister established a Cabinet Committee (MISC4) which is chaired by the President of the Board of Trade to oversee Year 2000 activity in the Public and Private Sectors.
4. On the same date the Chancellor of the Duchy made an oral statement in the Commons (*Official Report* Columns 1104-05) on the detailed, costed action plans that he had received from all departments and agencies. The Chancellor indicated that the reports showed there was no evidence at that time that any significant Government computer systems will fail at the turn of the Century. He also announced his intention to review progress against these plans on a quarterly basis starting in Spring 1998.

5. Clark also wrote on the 27 November 1997 to Ministerial colleagues requesting additional information on three general themes arising from the October plans: skills and resources; embedded systems; and contingency planning. Details of their responses which showed work was in hand across all Departments on these issues were published on 30 January 1988 following the Chancellor's response to a written PQ (*Official Report* Columns 403-4).
6. On 3 March 1998 the Chancellor announced via a written PQ (*Official Report* Columns 621-2) that he was publishing the first quarterly progress reports that day. He also announced that he was writing to Ministerial colleagues to ask them to ensure that their officials have received the necessary assurances from their external suppliers that all products and services they supply to departments are suitably millennium compliant, and that Departments have taken proper account of non-IT aspects of the problem such as embedded systems and external dependencies.
7. On 9 February 1998 the Chancellor of the Duchy wrote to Ministerial colleagues reminding them that responsibility for ensuring that organisations in the wider public sector understand their responsibilities, and the need to ensure that their own respective computer systems are compliant, rests with the relevant sponsoring departments. At the same time Dr Clark advised his colleagues to adopt effective monitoring processes to identify and report back to MISC4(P) on what action is being taken by the relevant sections of the public sector they sponsor.
8. On 30 March the Prime Minister announced in response to a written PQ (*Official Report* Columns 374-5) the establishment of a new Year 2000 Team based in the Central IT Unit in the Cabinet Office to support Ministers in driving forward action across the public and private sectors. The NAO report recognises the Prime Minister's action, and the NAO press release mentions it in 'Notes to Editors'.
9. Following on from this OPS wrote to all Departments reminding them of the need to put appropriate wider public sector monitoring processes in place. Departments and Agencies are currently submitting their progress reports for the Chancellor's next quarterly report to Parliament due to be delivered in early June. At the same time Dr Clark will also report to the House on assessments currently being prepared for the relevant Ministers on the state of readiness of the wider public sector.

Lines to take

Monitoring the Problem

- The Government has already over the last year put a series of measures in place that cover the NAO's recommendations.
- Since May 1997 the Chancellor of the Duchy of Lancaster has been conducting an extensive monitoring exercise on progress by central government departments and agencies.
- In November 1997 he established a process of open public scrutiny of progress, and initiated a quarterly progress report to Parliament on the areas covered in the NAO's report.
- In recognition of the importance of monitoring the wider public sector, Ministers were asked in February 1998 to put appropriate wider public sector monitoring processes in place.
- In addition on 30 March the Prime Minister extended the role of MISC4 and established the new Year 2000 Team to ensure that Departments regularly monitor progress across the relevant parts of the wider public sector.

Tackling the problem

- The Prime Minister has announced a seven-point plan for tackling the problem. The plan includes a new Year 2000 Team in the Cabinet Office, which will help to monitor, progress in the wider public sector and lead a risk assessment study of essential services to support contingency planning.
- The latest evidence is that no significant Government computer system will fail at the turn of the Century. We are not being complacent. We are determined to do all we can to crack the problem.
- All critical government computer systems have contingency plans in place to cope with major systems failures, and these are being examined to ensure they can deal with Year 2000 problems.



Minister without Portfolio

CABINET OFFICE
70 Whitehall, London SW1A 2AS
Telephone: 0171-270 1250

JPo

C: AL
PU

MWP/2568

File

Jennie Page
Chief Executive
New Millennium Experience Company Limited
110 Buckingham Palace Road
London SW1W 9SB

14 May 1998

Dear Jennie,

SPONSORSHIP: SPIRIT LEVEL

The Minister without Portfolio saw Sir John Templeton, Chairman of the Templeton Foundation, and his son Dr Jack Templeton, the Foundation's President, on 13 May.

The Minister listened at some length to Sir John's account of the origins of the Templeton Prize for progress in Religion and the work of the Foundation in promoting research and new concepts in religion. Mr Mandelson said that the Foundation sounded tailor-made for the Millennium Dome and the Spirit Level. Sir John said that Sigmund Sternberg had told him that, too; but that the Foundation had decided it didn't meet their criteria, in particular their interest in new religious concepts.

The Minister pointed out that the Dome would have 12 million visitors. The Spirit Level would be one of the most popularly talked about Zones. It would be an absorbing and engaging examination of the role of religion and of faith. It would embrace all major religions, exploring the beliefs that underpin our society, the avoidance of conflict, and how to build shared understandings to underpin our future. Sir John had said that the Dome would not embrace new concepts in religion. The Minister invited him to reflect on the fact that many visitors would not have been exposed to spiritual reflection in such a vibrant and all-encompassing setting. It would be a unique experience, offering new contacts and new ideas.

Mr Mandelson handed over the relevant section of the pack from the February launch, and invited the Templetons to reflect further. They said they would come back to us. [I'm not sure how far we will get, but there's no question that, despite Sir John's negative letter to the Archbishop of Canterbury, the Minister has at least managed to prise the door slightly open!].

I am copying this letter to Jonathan Powell and Clare Pillman.

Yours

Rupert

RUPERT HUXTER
Principal Private Secretary

Spoke to him
last night, 11/5. He was
fixing letter once he
had typed
and he
no sign
as yet.



Yes pl -
I'll talk to
him
tomorrow

10 DOWNING STREET

0179 602-3172

David Harrison Harvey

Paul remembers the fax is from
David Harrison Harvey re
National Youth Project coming in
Linda Ewan's. Helena also remembers
them but because they had no
header did not know who to give
them to. We are still looking for them.

Mr Harrison-Harvey asked to leave
a message with me.

He is seeing Lord Slim this PM
The Sunday Times are going to
print, front page the story
given that PM has written his
letter of endorsement, with others.

David Harrison-Harvey has
agreed to meet off the record
the editor of the Sunday Times
tomorrow at 19:30.

P.T.O

to discuss this. He thinks they
will print anyway (though did
suggest he could probably do
then if he got "heavy".)

He desperately would like some
advise - all this is is the
PR content for Sunday Times
to print.

He is back at home at
19:00 this evening.

- Should we ask him to
fax the papers he sent Friday
again when he gets back -
tonight?

Pos

u/s.

→ file *mill*

Foundation for Youth

Reply to:

David J Harrison-Harvey,
The Operations Director,
1 Churocroft Court,
Minford Gardens,
London W14 0BX,
Tel/Fax: 0171 602-3172.

Vice-Patrons

The Rt Hon Lord Carrington KG CH
Sir Alexander Graham GBE
The Rt Hon Lord Healey of Riddlesden CH MBE
The Rt Hon Lord Jenkins of Hillhead OM
The Hon. Nicholas Soames MP

President

The Rt Hon Lord Slynn of Hadley

JJH
Cr: Press
office

To be aware

I have spoken to
D H-H &

May 9th 1998 ?

said this is
matter for him,

but we see
no objections to
what he suggest.

The Prime Ministers Duty Officer,
No10 Downing Street,
Fax: 0171 839 9044.

Att: Wendy.

CONFIDENTIAL.

Dear Wendy

Re: Foundation for Youth - ATLANTIC 2000.

MM
11/5

We spoke earlier this evening; I attach the following for your attention:

1. Prime Minister's letter of endorsement of Project.
2. Leader of the Oppositions letter also in support.
3. Leader of the Social Democratic letter also in support.
4. Letter of support from Secretary General of Atlantic Treaty Association.
5. Letter of support from the German Ambassador.

All ATLANTIC 2000 participating countries have now been advised formally of the project and we await many more letters of support as well as all Security Organisations. We have also received interest in joining phase two from the Commonwealth Secretariat. South African High Commissioner lunch is planned for tomorrow!

Application for funds from the National Lottery Charities Board has been submitted, this is for the "seedcorn" set up costs of the Project. Our solicitors Bates Wells and Braithwaite are currently handling charity status application.

As the Project has leaked and as advised to Rob Reed yesterday the Press have been in contact, I immediately advised him and he said that he would come back to me.

2/1

Today however the Sunday Times have indicated that they plan to do an article on this unique Project this Sunday. I immediately contacted Downing Street and left messages for Rob Reed. We then spoke following my meeting with Lord Slynn of Hadley the President of Foundation for Youth.

We have decided with your approval that it is desirable to cooperate with the Sunday Times if they are going to print in any case. We then have a chance of trying to make sure that the correct messages are received by them and hopefully reported as we would wish.

I have agreed therefore to meet with them tomorrow evening for an "off the record" chat with a view to co-operating with them on several conditions, they are:

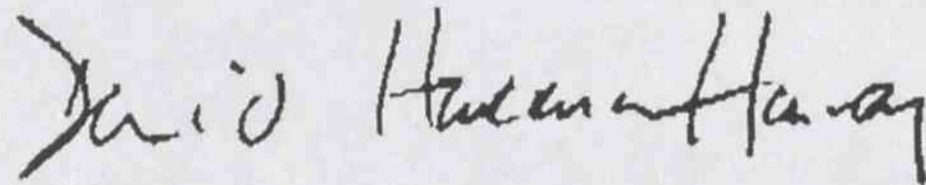
1. We are front page this Sunday.
2. We are featured in Mondays Times.
3. We are featured in the Financial Times.

We would then plan to hold a Press briefing on Thursday with the Working Party and Lord Slynn has agreed to see them on Friday as President.

If this does not suit you please advise urgently tomorrow morning, as you know Lord Slynn in his original letter to the Prime Minister expressed our desire to launch this unique UK initiative during the Prime Minister's period as President of the European Union.

I will be awaiting your preferred course of action on my telephone 0171 - 602 3172 tomorrow morning, please feel free to telephone as early as you would wish.

Yours sincerely



David Harrison-Harvey.



10 DOWNING STREET
LONDON SW1A 2AA

THE PRIME MINISTER

I welcome the Foundation for Youth Initiative, and Atlantic 2000 – the Foundation's first project. This is an exciting and imaginative project that will link young people from across the whole of Europe. The aim is to make the world a safer, more peaceful and enjoyable place to live through the media of democratic processes, dialogue and co-operation. Atlantic 2000 will lead to a greater understanding by young people of the international organisations that have helped to preserve peace for the last fifty years and provide a unique insight and understanding of the major issues that affect us all.

The Millennium approaches and there is a new optimism in the country. Let us help to make the vision of Atlantic 2000 and Foundation for Youth a reality. I wish it every success.

Tony Blair

March 1998



HOUSE OF COMMONS
LONDON SW1A 0AA

LEADER OF THE OPPOSITION

WH/ac

8 April 1998

Dear Mr Harrison - Harvey,

I would like to give my full and wholehearted support to the Foundation for Youth Initiative and Atlantic 2000.

This is a tremendously exciting project which I hope will encourage the active participation of young people all over the world in shaping our future.

As the youngest Leader of the Conservative Party this century, I want young people to feel that they have a voice which is listened to and I wish the Foundation for Youth and Atlantic 2000 every success.

Yours sincerely,

William Hague

The Rt Hon William Hague MP

Mr David Harrison-Harvey
Foundation for Youth
1 Charcroft Court
Minford Gardens
London
W14 0VX

The Rt Hon Paddy Ashdown MP



HOUSE OF COMMONS
LONDON SW1A 0AA

A Message From The Rt. Hon. Paddy Ashdown MP

I am delighted to be able to send my support and best wishes to the *Foundation for Youth* both on your launch, and with respect to your first venture, ATLANTIC 2000.

This is a thoughtful and thought provoking initiative which will help to foster understanding and friendship between young people in a world too often divided by race, creed, colour and religion. It is only through communication that there can be respect between people of different nationalities and cultures and, importantly, a greater appreciation of those common bonds which unite us and which must be strengthened.

I wish you every success in this and in your future endeavours.

A handwritten signature in black ink, reading "Paddy Ashdown".

Rt. Hon. Paddy Ashdown MP

Telephone: 0171 219 6226 Fax: 0171 219 6889

E-mail: paddyashdown@cix.compulink.co.uk

Constituency Office: 94 Middle Street, Yeovil, Somerset BA20 1LT. Tel: 01935 423284 Fax: 01935 433652





**Association du Traité Atlantique
Atlantic Treaty Association**

10, rue Crevaux, 75118 Paris - Tél. (33) 01 45 53 28 80 - Fax (33) 01 47 55 49 83

Président

Theodoros GEORGIU
Avocat au Barreau d'Athènes

Secrétaire Général

Alfred CAHEN
Ambassadeur honoraire
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Avocat
Dr Troels FROLING
Jean-Antoine GIANBILY
Député européen
Dr Solomon PASSY
Professeur
Viscomte Edmond POULLET
Amiral
Alon Lee WILLIAMS OBE

Paris, April 15, 1998

Mr. David Griffiths
Foundation for Youth
Atlantic 2000

PO Box 17276
LONDON SW5 0WF

Royaume-Uni

Trésorier

A. BORGES de CARVALHO

Conseiller

Robert ABDESSELAM

Comité de Patronage

Robert ABDESSELAM
Avocat
Nino AGUIRRE de GARCER
Ancien Ambassadeur
Ü. Hilmi RAYÜLKEN
Ancien Ministre
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Ancien Ministre
Paolo PANGA CEDRONIO
Ancien Ambassadeur
Lord PYM
Ancien Ministre
Eugene V. ROSTOW
Ancien Ministre
Dean RUSK
Ancien Ministre
Dr Hans STERCKEN
Ancien membre du Parlement
Elfie WÖRNER
Gerald WRIGHT

Dear Sir,

Thank you very much for your kind letter of April 10th 1998 updating the Atlantic Treaty Association and myself on the recent developments of the Atlantic 2000 Summit Project.

I am most impressed by this extremely interesting communication and by the importance of your projects.

As you know I devote the greatest attention to your activities.

With best wishes, I remain, *dear Sir*

Very sincerely yours.

Alfred CAHEN

05-05-98 18:12 TUNDE JEGEDE

ID=+44 171 3597566

P.01



Botschaft
der Bundesrepublik Deutschland
Embassy
of the Federal Republic of Germany

London, 29.04.1998

Tel: 0171 824 1307

Gz.: Ku 652.39
(Please quote)

Rei/wr

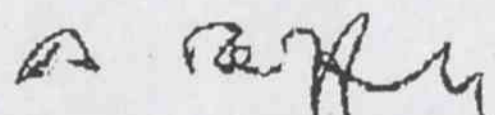
Mr. David Griffiths
Foundation for Youth
Atlantic 2000
PO Box 17276
London SW5 0WF

Dear Mr. Griffiths,

Thank you very much for your letter of 10th April 1998 to Ambassador von Moltke, who has asked me to reply.

"Atlantic 2000" truly seems to be a project that will encourage young people from all over the world to work together actively to bring about positive change and a new spirit of peaceful cooperation in the new era before us. The aim of bringing young people from different countries together to learn more about each other and to develop common goals is one to which the German Embassy is also intensely committed. I would therefore be grateful if you could keep us updated on the "Atlantic 2000" project.

Kind regards,


Anke Reiffenstuel

file

From: Angus Lapsley
Date: 5 May 1998

Kate Garvey

cc: Jonathan Powell
Anji Hunter
Peter Hyman
Rupert Huxter

DOME VISITS

Whilst quite appreciating the limitations, I am really keen that TB should take up at least one of the suggestions from NMEC. We have to keep up the momentum of February's relaunch and the events at the end of June provide the perfect opportunity, at the right time. Only TB's involvement will really provide this.

If M&S are now tied into a £12m commitment, this is excellent news. It sums up the side of the Dome that is "national, family orientated and good value" to offset all the Cool Britannia froth. A photo-call with kids here is hardly original, but it is easy and quick.

However, unveiling of two new sponsors/completion of the roof/1st anniversary/1st trip on the Jubilee line is a genuinely big story I would have thought, especially if it can be tied in with a little more news about the content of the experience. By my calculations, this will bring us to over 2/3rds of the private money we need. Under the new roof, TB could genuinely point to success one year on. The pictures ought to be great. This is all part of delivering.

If 19 and 23 June are out, I think that we should try hard to find an alternative around then. After that, an event every six months would be about right.

Angus



Minister without Portfolio

PM

If you are looking for an ice breaker, Cherie sat next to someone from Swatch Ltd at the relaunch - and you thought then that it made a lot of sense for them to be involved.

MWP/2532

Hiyek himself has not been involved in the

FROM: RUPERT HUXTER

DATE: 7 May 1998

ANGUS LAPSLEY
NO 10 DOWNING STREET

negotiations - it has all been through Swatch Ltd - but he will have been pre-warned.

cc: Minister without Portfolio
Kate Garvey

Angus.
7/5

We spoke earlier about the possibility of the Prime Minister calling Nicolas Hiyek Snr of SMH, the holding Company for Swatch, tomorrow afternoon.

I enclose the previous papers, including a speaking note which I think still covers the necessary ground - trying to enthuse Mr Hiyek with the scale and world-wide impact our plans for the Millennium will have, and the fact that major companies are now recognising the benefits and coming on board as sponsors. As you know, the New Millennium Experience Company (NMEC) should soon be in a position to announce further founding partners including Marks and Spencer.

As I explained in my minute to Kate of 29 April, Swatch have cooled off somewhat in their enthusiasm since Karl Oliver left the Company a few months ago, although Kevin Johnson of NMEC did meet Christophe Berthaud of Swatch in Switzerland in March. But - even if major sponsorship to the tune of £12 million no longer appeals to Swatch - there is every chance of involving them in licensing deals and lower level sponsorship. I understand that they have recently concluded a licensing deal in respect of Expo 98 in Lisbon.

Peter Mandelson is in London until about 2.30 tomorrow, and would be glad to have a word with the Prime Minister before the call if that would be helpful.

Rupert

R HUXTER
PPS/Minister without Portfolio
Room 308, 70 Whitehall
☎ 270 0013



Minister without Portfolio

MWP/2480

KATE GARVEY
NO 10 DOWNING STREET

cc: ~~J Powell~~
P Hyman
A Lapsley o/r

(P)

MILLENNIUM EXPERIENCE SPONSORSHIP: SWATCH

We spoke at the start of the week about the possibility of the Prime Minister speaking to Mr Nicolas Hiyek, Senior, of SMH, the owner of Swatch, originally suggested in my minute of 24 March.

I understand that matters have regressed on this since I first wrote. A key contact in the UK has left Swatch, and the chances are that they will not now make a major investment in the Dome, but may get involved in licensing arrangements.

The New Millennium Experience Company nevertheless advise that a call from the Prime Minister could still salvage the situation. I think the speaking note attached to my earlier minute is still valid. In view of the circumstances, if there is no early prospect of the PM being able to call, perhaps you could let me know and we will submit a draft letter to consider as an alternative.

Many thanks

Rupert

R. HUXTER
PPS/Minister without Portfolio
Room 308, 70 Whitehall
☎ 270 0013

AL

v. sorry this
hasn't happened
yet. Please hassle
me!

KATE
We ought to do this
at some stage.
But wait till this
comes back
✓

KG 5/5.

FROM: RUPERT HUXTER
DATE: 29 April 1998



Minister without Portfolio

MWP/2480

FROM: RUPERT HUXTER

DATE: 29 April 1998

KATE GARVEY
NO 10 DOWNING STREET

cc: J Powell
P Hyman
A Lapsley o/r

MILLENNIUM EXPERIENCE SPONSORSHIP: SWATCH

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Mary Mankes

Rupert

R. HUXTER
PPS/Minister without Portfolio
Room 308, 70 Whitehall
☎ 270 0013



2-4 Cockspur Street
London SW1Y 5DH
Telephone: 0171-211 6301
Facsimile: 0171-211 6249

From the Secretary of State for Culture, Media and Sport
THE RT HON CHRIS SMITH MP

AK-01r
✓ C: PU
cc: JPH
✓ AR

C98/01005/01083

The Rt Hon John Prescott MP
Deputy Prime Minister
Department of the Environment, Transport and the Regions
Eland House
Bressenden Place
London
SW1E 5DU

28 April 1998

Dear John,

RM

CELEBRATING THE MILLENNIUM

Thank you for your letter of 8 April in response to the paper that Peter Mandelson and I circulated to colleagues on 24 February.

We very much welcome your support and the genuine enthusiasm for our plans to celebrate the Millennium.

Since we wrote, Peter and I, along with colleagues from several other Departments, have been engaged in taking the Millennium message out to the regions through a series of conferences targeted mainly at a Local Authority audience. The conferences proved extremely popular and we are grateful to Mo Mowlam, Sam Galbraith, Ian McCartney, Mark Fisher, Ron Davies and Nick Raynsford for the part they played in making the programme a success. The regional media response has been very positive.

We are keen to build on the momentum that the conferences have generated and are hoping to make an announcement about the Bank Holiday shortly. The Millennium Festival Fund is due to open its doors soon and this will act as the catalyst we need to talk to local authorities about their plans in more detail.

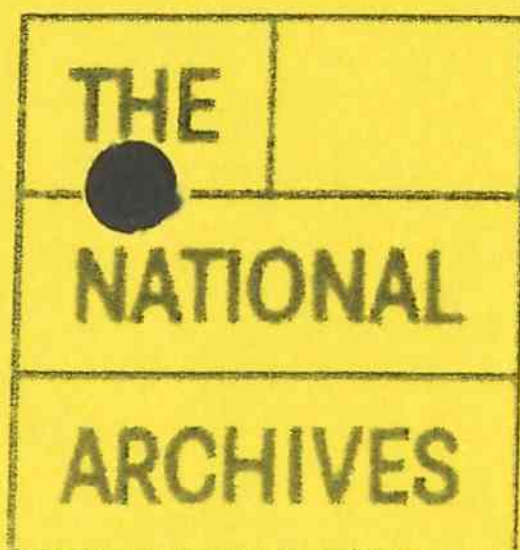
UK PRESIDENCY OF THE EUROPEAN UNION

We are already talking to a number of organisations around the country so that we know what plans they have for 2000, including the first weekend. I agree that it would be useful for officials to meet to discuss the detailed points raised by your letter and to report back to us before the first anniversary of our last visit to Greenwich on 19 June and by the end of May if possible.

> I am copying this letter to the Prime Minister, Cabinet colleagues, Peter Mandelson and to Sir Richard Wilson.

Yours ever
Chris

CHRIS SMITH



DEPARTMENT/SERIES <p style="text-align: center;">..... <i>PREM 49</i></p> PIECE/ITEM <i>348</i> (one piece/item number)	Date and sign
Extract details: <i>Letter from Francis to Lapsley dated 21 April 1998</i>	
CLOSED UNDER FOI EXEMPTION	
RETAINED UNDER SECTION 3(4) OF THE PUBLIC RECORDS ACT 1958	
TEMPORARILY RETAINED	<i>8/19/21</i> <i>W. L. M.</i>
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Instructions for completion of Dummy Card

Use black or blue pen to complete form.

Use the card for one piece or for each extract removed from a different place within a piece.

Enter the department and series,
eg. HO 405, J 82.

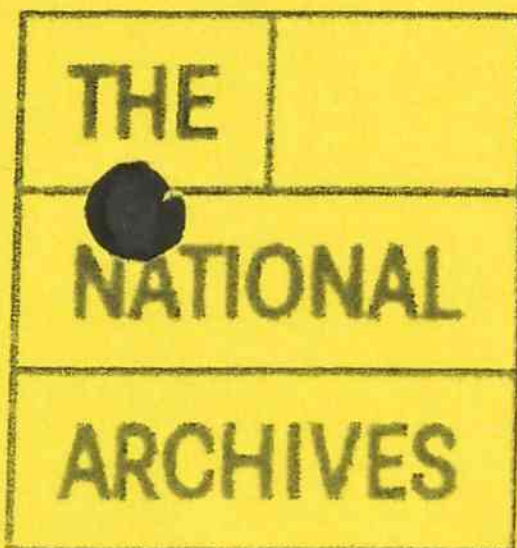
Enter the piece and item references, .
eg. 28, 1079, 84/1, 107/3

Enter extract details if it is an extract rather than a whole piece.
This should be an indication of what the extract is,
eg. Folio 28, Indictment 840079, E107, Letter dated 22/11/1995.
Do not enter details of why the extract is sensitive.

If closed under the FOI Act, enter the FOI exemption numbers applying to the closure, eg. 27(1), 40(2).

Sign and date next to the reason why the record is not available to the public ie. Closed under FOI exemption; Retained under section 3 (4) of the Public Records Act 1958; Temporarily retained; Missing at transfer

or Number not used.



DEPARTMENT/SERIES <i>PREM 49</i>	Date and sign
PIECE/ITEM <i>348</i> (one piece/item number)	
Extract details: <i>Letter from Lapsley to Fellows dated 17 April 1998</i>	
CLOSED UNDER FOI EXEMPTION	
RETAINED UNDER SECTION 3(4) OF THE PUBLIC RECORDS ACT 1958	
TEMPORARILY RETAINED	<i>8/9/21</i> <i>M. L.</i>
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bcc JPow
KG
PH
JZH

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

Rupert Huxter

MILLENNIUM EXPERIENCE SPONSORSHIP

The Prime Minister was grateful for your Minister's minute of 6 April updating him on sponsorship commitments for the Millennium Experience.

He agrees that we should be working towards a mid-June unveiling of the next tranche of sponsors and, in principle, would be content to be involved in another event. His view is that it is very important to keep up the momentum of the February relaunch. In the meantime, he will be intervening with Swatch as we have discussed.

The minute also raised the question of whether NMEC should accept offers of sponsorship from companies like PPP or BUPA who are involved in the provision of private health care. Much would depend on the extent to which their support implied overt promotion of private health care in the Millennium Experience, but in principle, the Prime Minister is inclined to agree with Jennie Page that we would not want to turn down sponsorship if the conditions were acceptable.

Angus

ANGUS LAPSLEY

17 April 1998



h/millennium church as

be P.O.-

10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

16 April 1998

Dear Tony,

MILLENNIUM CHURCH SERVICES

The Prime Minister was grateful for your Secretary of State's minute of 6 April which proposed simultaneous national church services in England, Scotland, Wales and Northern Ireland on the afternoon of Sunday, 2 January.

I am copying this to Ken Sutton (Home Office), Ken Thomson (Scottish Office), Ken Lindsay (Northern Ireland Office), June Milligan (Welsh Office), Rupert Huxter (Minister without Portfolio's Office) and Jan Polley (Cabinet Office).

v
Yours,

Angus

ANGUS LAPSLEY

Temporarily retained

Tony Dyer, Esq.,
Department for Culture, Media and Sport.

THIS IS A COPY. THE ORIGINAL IS
RETAINED UNDER SECTION 3 (4)
OF THE PUBLIC RECORDS ACT

AS

FROM THE DEPUTY PRIME MINISTER

TOP: AL.
CC: fu
PRESS
SCU



The Rt Hon Chris Smith MP
Secretary of State
Department of Culture, Media and Sport
2-4 Cockspur Street
London SW1Y 5DH

- 8 APR 1998

Chris Smith

ny

THE MILLENNIUM

Thank you for your letter of 24 February, jointly with Peter Mandelson, about our Millennium strategy, and for the work which has clearly gone into this to date. I agree with the broad outline of your approach, but there are a number of areas I would like to see developed further. I am particularly interested in the plans for the first weekend of the Millennium, and especially for New Year's Eve 1999.

New Year's Eve 1999 must offer well organised parties and events for as many people as possible around the country. Although, as you say, the majority of people will experience the celebrations through the media, we must cater for the huge number of people who will want to attend parties - both organised and impromptu.

Only a very few people will be invited to the Greenwich event on New Year's Eve. If the Dome is to be the focus of the national celebrations, as we want it to be, we need to find some way of linking it with the other major events around the country. I have previously mentioned to you the possibility of a linked network of 'skylons', or laser flares, picking up on one of the successful ideas from 1951. A modern version could include lighting up landmark public buildings in town and city centres. This would allow the Millennium to be marked simultaneously around the country. It would provide a spectacular way to mark midnight - the moment of entry into the Year 2000, to complement the traditional countdown and fireworks. And it would, I believe, be unique to this country. I would be interested to hear your views on how this might be taken forward.

502. We must also ensure that the public parties being held around the country on New Year's Eve are not only co-ordinated, but also both well organised and offer high quality entertainment. The development in recent years of the Hogmanay celebrations in Princes Street, Edinburgh show what can be achieved. Other cities, such as Birmingham, also already hold well organised events. These events also show that the scale of crowds which can be attracted require careful management, and proper consideration of public safety issues. I fully agree with you that we must avoid huge numbers of people congregating in, for example, Trafalgar Square, offering them no entertainment.

We need to work closely with local authorities and others to avoid this happening, but instead to promote high quality events on New Year's Eve 1999. I would be grateful if our officials could consider how we should take this forward with local authorities. We might, for example, bring together the key players in a seminar, to disseminate ideas and practices that have worked well. We should be ready to use New Year's Eve 1998 as a 'dry run' for the following year.

As regards London's New Year's Eve celebrations, I agree with you that we need to move the centre of events away from Trafalgar Square into a wider area. I am attracted by the idea of a river-based event and note that the Metropolitan Police have also welcomed this option. I would like to hear more about these plans. Nevertheless, we must also recognise that however much we plan and promote alternative venues, a large number of people will continue to want to be in Trafalgar Square, and we must realistically plan for that - offering entertainment and planning transport provision.

Although Trafalgar Square is closed to traffic at New Year's Eve, we should consider whether more extensive arrangements will be needed in 1999. Moreover, as you know, we are aiming to improve the amenity and safety of Trafalgar Square, Whitehall and Parliament Square, by partial pedestrianisation, through our active support for the 'World Squares for All' initiative. The team of consultants, led by Sir Norman Foster, is currently finalising their Masterplan. Subject to finalising funding and legislative issues, it is possible that we may be able to secure some elements of the Masterplan in time for the New Year's Eve celebrations in central London in 1999.

Further aspects of the Masterplan proposals might be taken up as temporary measures for the whole of the first weekend of the Millennium in London. They could be linked with celebrations focussed along the river, creating a memorable setting for the Central London Millennium celebrations, and demonstrate the priority we give to returning our town and city centres to people. We might also consider working with local authorities to promote the temporary pedestrianisation of other city centres as part of the first weekend's celebrations.

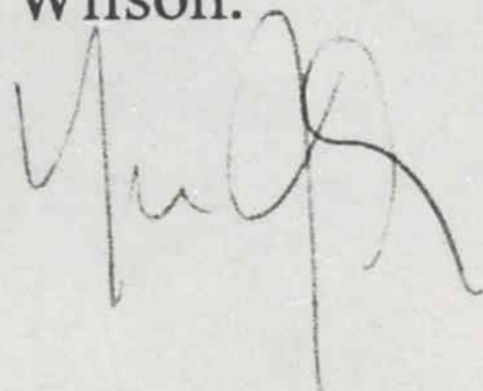
The possibilities for the first weekend will of course require detailed examination in London and elsewhere. Giving streets over to pedestrians for a whole weekend would have to be balanced with consideration of access, maintenance of bus services, and so on. It would require even more planning and preparation than a single evening's closure; but if managed carefully would, I believe, bring many benefits. Again, I would be grateful if our officials could consider how this could be taken forward.

Turning to the wider Millennium celebrations for the Year 2000 itself, I agree with the strategy outlined in your paper, particularly the emphasis on achieving accessible and regionally balanced events throughout the year. In this respect, I would expect the Thames 2000 initiative to be a major part of the celebrations, linking, by a new riverboat service, many of London's main attractions along the Thames into a 'string of pearls' running from the Dome in the east to Battersea Park in the west. This is a creative and exciting project, improving the integration of the capital's transport network and adding to the enjoyment of the Millennium Experience. The restoration of Battersea Park will be a central part of this initiative, and will also offer alternative attractions for those who cannot afford entry to the Dome. This will be a further enduring legacy of the Millennium Experience, and should be incorporated and publicised as part of the wider Millennium strategy.

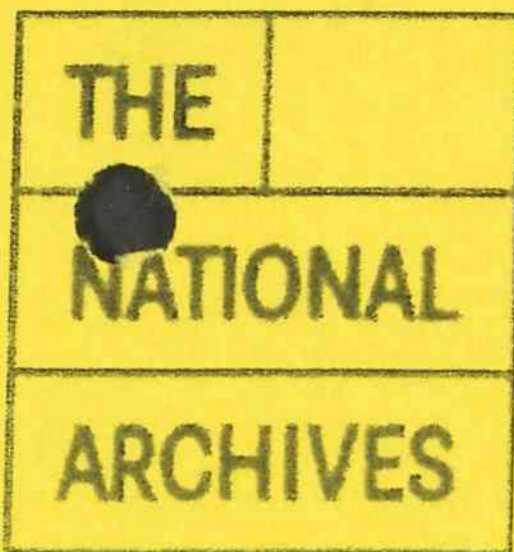
Finally, you might also be interested to look further at how the Millennium Village might be brought into the Millennium celebrations at Greenwich. The Village is intended as a flagship scheme of high quality urban design, including a mix of homes for sale and social housing for rent, demonstrating the latest innovations in environmental technology and IT in homes, and built on recycled land. The Millennium Village will demonstrate what can be achieved in planning for the communities of the future. The first phase of the development will be completed in time for the Millennium, and the site is, of course, only minutes from the Dome.

Given the limited time we have to draw all these threads together, including local authority involvement, I suggest that our officials meet shortly to discuss these and other colleagues points in more detail, before reporting back to us by the end of May.

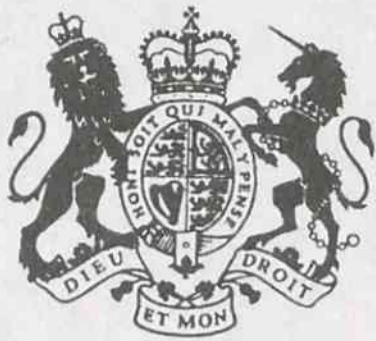
I am copying this letter to the Prime Minister, Cabinet colleagues, Peter Mandelson and to Sir Richard Wilson.



JOHN PRESCOTT



DEPARTMENT/SERIES <i>PREM</i> PIECE/ITEM <i>491348</i> (one piece/item number)	Date and sign
Extract details: <i>letter and attachment from CRS to the Prime Minister dated 6 April 1998</i>	
CLOSED UNDER FOI EXEMPTION	
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TEMPORARILY RETAINED	<i>8/9/21</i> <i>Mr. M.</i>
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(P)

10 DOWNING STREET

PM

Peter coming back on sponsorship;

- he must be right to keep the pressure up. A June visit by you, accompanied by new companies, sounds good and the prospect might help to tie down deals because of the publicity it generates;

- we are setting up switch call;

- on BIPA/PPP, Frank would have a duct-eyes, but these are serious lit companies, I am not sure they should ^{be} ~~be~~ ^{particulars}, especially if they do not control content.

Angus

z/k



RESTRICTED - COMMERCIAL

Minister without Portfolio

MWP/2342

PRIME MINISTER

(A)

TOP AL

✓ C.P.U.

Give me to do

still works to me

as if we need

much more

MILLENNIUM EXPERIENCE SPONSORSHIP

You asked for an update on sponsorship commitments following the great success of the launch event on 24 February. I attach Jennie Page's assessment of where the NMEC have got to.

The news is basically good (with M&S, Boots, one car company, an aerospace consortium and McDonald's all potentially in for £12 million). But I think we again need to give the Company a deadline to work to, to get them to tie down the deals that are in the pipeline. I am inclined to ask Jennie to work towards an announcement of the second big tranche of sponsors in mid-June, around the anniversary of our visit to the site last year. If we could announce this at an anniversary visit to the site itself, this would I think be another high profile means of proving the physical and financial progress we are making.

NB

You also have a note from my office about Swatch, which is one where your personal intervention could help clinch the deal.

I am not entirely happy about the way the Company is pursuing the sponsorship totals. I have, for example, made it clear several times that it could cause the Government considerable embarrassment if BUPA or PPP were to be signed up. Jennie counters by asking whether we would really turn down £12 million from private health companies if they offered it. What do you think? *she's right*

Furthermore, you will see that big firms such as BP and Shell have still not been seriously approached. Neil Cossons thinks BP are definitely a potential sponsor of the Living Island Zone, and I will pursue this through Liam Kane (ex-Mirror Group and the new MD at NMEC) whose appointment will, I think, make a real difference to the effective operation of the Company.

For 100k BP will.
By line given £250,000 for
R 98 sound.
✓

Peter Mandelson

PETER MANDELSON

6 April 1998

RESTRICTED - COMMERCIAL

From the Chief Executive

MILLENNIUM
Time to make a difference

**PETER MANDELSON ESQ MP
MINISTER WITHOUT PORTFOLIO
CABINET OFFICE
70 WHITEHALL
LONDON
SW1A 2AS**



2 April 1998

Dear Peter,

SPONSORSHIP

I attach a Strategic Position Statement on sponsorship for you and for the Prime Minister.

The key points are:

- Completion of first four Founding Partner contracts in the near future
- New commitments of £36m expected to be secured in the next few weeks
- Potential Founding Partner deals under discussion with 8 companies (including Marks & Spencer, Boots, Bae/GEC/Lockheed Martin, McDonald's, PPP, BUPA) ; not all will materialise but good chance with some.
- One or more of the original Official sponsors (BAA, BA, Camelot) may move to Founding Partner status
- Discussions underway with over 30 other companies in engineering, IT, service, food & beverage sectors

The key conclusion is:

- It's going well and we're confident of achieving the £150m (net) target but there are very real risks to the budget and project critical path in terms of timing and quantum of sponsorship receipts, and of maintaining the integrity of the experience. We are

The New Millennium Experience Company Ltd

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Registered Office: 110 Buckingham Palace Road, London SW1W 9SB Registered in England No. 3113928

Document 1

2 April 1998

committed to reviewing our sponsorship strategy and the assumptions underlying the targets in July.

Possible action by the PM:

- Pursue contact with Mr Hyek of Swatch
- No action concerning motor car companies at this stage. We'll provide detailed brief when the relative positions of Ford, Toyota and Volkswagen are clearer.

Yours ever,
Jennie

JENNIFER A PAGE
Chief Executive

SPONSORSHIP : STRATEGIC POSITION STATEMENT

Background

The business objective, set out in the company's Corporate Plan, is to raise £195m (net) income from sponsorship and other commercial activity such as merchandising and licensing. The target for sponsorship is £150m (net). The Plan, including the budgets which aim to keep the project within the £758m cost ceiling, has been approved by the Millennium Commission as an acceptable basis on which to release the 1998/99 grant to the project.

Strategy

The strategy for achieving the target is based on a range of offers linked to one or more of the following: individual zone exhibits within the Dome, the national programme of events and activities, the Dome's Central Show, Baby Dome, and other spaces/attractions within the Dome's environs. Each offer brings a different set of benefits to sponsors commensurate with their contribution whilst ensuring that the company retains full control of matters which are relevant to the integrity and quality of the Experience.

The highest level offer (with the greatest benefits including Founding Partner status) is exclusive sponsorship of an individual zone within the Dome together with a strand of the national programme. The requirement for this offer is at least £12m of sponsorship value and the company has set a target of achieving at least six contracted deals in this category plus several at the lower levels as required. Underpinning the target is the company's concern to achieve a balance between the Dome's content and the industry sectors to which individual zones might appeal.

Achievements and Progress to date

Since the February presentation to the commercial sector, significant progress has been made in identifying new potential sponsors and progressing discussions and negotiations with those already identified. The process is complex and resource intensive at senior level and the company has brought on board an experienced executive to work alongside the Commercial Director and to help delivery of completed deals. There are, however, no quick deals to be had if we are to maintain the full creative integrity of the project. In terms of actual sponsorship commitments, the position remains as announced at the end of February - £59m from the first four Founding Partners and £16m from other companies subject to further discussion - but we expect to be able to secure new commitments amounting to £36m in the next few weeks.

Progress at different offer levels is as follows:

a) £12m/Founding Partner offer level

- Contractual arrangements with the first four Founding Partners (BT, BskyB, Manpower, Tesco) are being finalised. Each is contributing at least £12m sponsorship value to the project and we expect completion of these contracts in the near future. We plan a series of Founding Partner dinners with Peter Mandelson in the next few months to ensure Government awareness of sponsor issues.
- We believe the following are also potential Founding Partners : Marks & Spencer, Boots, Toyota, Ford or Volkswagen, and Bae in a joint arrangement with GEC and Lockheed Martin.
- McDonald's is close to a decision on a £12m sponsorship of the national education programme, and both PPP and BUPA are expressing interest in the Body Zone, if this is not taken by Boots.
- The company and the Corporation of London intend to begin a joint marketing programme to the wholesale financial sector this month.

b) Between £6m and £12m

Negotiations with the companies announced on 24 February as the first Official Sponsors (BAA, BA and Camelot) are moving towards contractual terms. Their individual contributions range between £6m and £12m in value and, subject to negotiations, one or more of these companies may move into Founding Partner status.

c) Other

Varying degrees of contact and discussions have been held and are in progress with over 30 other companies across the IT, engineering, service , food and beverage sectors.

The attached Annex identifies the specific links between confirmed and potential sponsors and Dome content (by zone) and national programme, and other sponsorable aspects of the project.

Possible action by the PM

In terms of ongoing negotiations with sponsors the following are areas where we need to achieve added impetus and/or where the PM's input would be helpful:

Contact with sponsors:

- The PM has already been requested to contact Mr Hyek of Swatch
- Toyota is considering its position following the approach made in Tokyo. The likelihood is that Ford will offer a £12m commitment before the Japanese respond. No action is

recommended. A detailed briefing will be provided on the car companies when the choice can be made, since there is clearly a political dimension.

Additional problem areas

In terms of identification of potential sponsors to cover every aspect of the Experience, particular action is in hand on:

How about Bells?

- Spirit level : This is a particularly sensitive zone in terms of sponsorship support. The content will include exhibits covering a range of spiritual and religious concepts and beliefs. There are a number of disparate leads. Tim Sainsbury MP has suggested setting up a group to identify sponsorship for this zone. The company has also made a presentation to Sir John Templeton Foundation – an American philanthropic foundation. The Hinduja Foundation have expressed their interest in collaborating to provide Asian sponsorship involvement in the Dome. We have also asked the Lambeth Group for their assistance in identifying potential sponsors – particularly charitable foundations.

Prognosis and risks

We remain confident that the sponsorship target can be achieved and the number and nature of companies with whom we are in discussion, or who have expressed an interest, supports that confidence. The “Dome” already has 93% public recognition in the UK and is internationally (albeit creating a mixed bag of positive and negative perceptions). This, together with the Government’s initiatives to promote Britain as a strong, forward-looking, innovative, 21st century nation, is helping generate greater interest from the business sector. Nevertheless, the task of raising £150m (net) sponsorship is a particularly challenging one and there are a number of very real risks which need careful monitoring and management and which we have set out in our Corporate Plan. The key risks are

- As time moves on, reconciling the potential pressures between the creative integrity of the Experience and the commercial needs of the budget and of potential sponsors becomes more difficult. Delay in finalising agreements strengthens the sponsors’ negotiating position and creates risk to the content construction programme
- The budget and critical path across the project’s programmes, are critically dependent upon achieving to time and to quantum the sponsorship targets through 1998 and 1999. If sponsorship is not secured to schedule, revisions to the sponsorship strategy will be implemented – for example, maintaining the offer and benefits to Founding Partners whilst allowing the company flexibility to deliver smaller sponsorship contributions.

We are committed undertaking a thorough review, by the end of July, of the assumptions underpinning sponsorship targets and strategies. At that stage more progress will have been made with the contract and exploratory discussions underway and with identifying new sponsors.

SPONSOR	DOMES CONTENT	National programme
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Confirmed Founding Partners

Tesco	'Learning Curve' zone	Schools Net 2000
BT	'Time to Talk' zone (+£12m promotional support and value in kind support over £1m)	Regional outreach through travelling roadshows
Manpower	'Licensed to Skill' zone (includes employment services to project)	UK Skills festival
BSkyB	'Serious Play' zone	Serious Players (targeted at disadvantaged youth)

Potential Founding Partners

BA	'AtmoSphere' zone	Yet to be determined
Corporation of London	'Transaction' zone (subject to matching funding from Stock Exchange, Futures Market etc.)	Educational programme on financial sector
Swatch	Dome-wide system using Swatch products to enable public interaction	Theatre of Swatch performing arts
Marks & Spencers	National Identity (uk@now) zone (£2m only into zone, which will need other sponsors)	Children's Promise supporting five children's charities and Millennium Choirs
Boots/ PPP/ BUPA	'The Body Zone' (Individual discussions underway with these companies on the basis of Founding Partner status)	Dependent on eventual sponsor
BAe& GEC +? Lockheed Martin	'The Mind Zone'	Not yet determined
Toyota/ Ford/ Volkswagen/ Rover Group (BMW)	Transport/Mobility zone. (Individual discussions underway with these companies on the basis of Founding Partner status.)	Programme focussing on safety or the environment
McDonald's	No specific zone but education centre on site possible.	Community and education projects (Our Town Story).

Confirmed Official Sponsors

BAA (£4.8m)	Possibly in, 'Atmosphere' zone, possibly	Millennium Youth Games
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	in national identity	
Camelot (£2-4m)	Unspecified zone, possibly Dome-wide + purchase of £5m worth of Experience tickets.	Unspecified, discussions ongoing.

Other Potential Official Sponsors

Rolls Royce	July 1996 commitment of £0.75m (currently re-activating.)	
Siemens	July 1996, tentative commitment £1m. (currently re-activating.)	-
Hanson Energy	July 1996, commitment of £1.2m	-
Lucent Technologies	£1m confirmed to date	-
Coca-Cola	Not zone specific, potential pouring rights	Sports projects under development
Pepsi	Music event proposal	National roll out
Whitbread (Beer Co)	Interest in Baby Dome and pouring rights	-
Silicon Graphics	Virtual reality systems. Value in kind arrangement under consideration	-
Post Office	Possible value in kind support across the project	
Times	Potential involvement inside the Dome, and at Meridian Point .	

Other potential sponsors

Initial contact have been made, and meetings held with:

Engineering

ABB
GE Aircraft Engines
GE Lighting

IT

EDS
InterForum – Industry Body (IT)
Microsoft
Compaq
Novell

Sisco
Xerox
Digital
Cabletron

Motor/transport organisations

RAC
AA

Catering and Retail

Scottish Courage
Allied Domecq
Nestle
Café Direct
Fullers.

Finance

Amex
Visa
Mastercard

Other

Edelman PR – initial interest from pharmaceutical client, meeting held February
Pfizers
Scope Ketchum PR – initial interest from various clients, meeting held February

ICI – interest in provision of paint products
Bloombergs – interest in provision of media centre

FROM THE DEPUTY PRIME MINISTER

Top AL
PJ
SCU



DEPARTMENT OF THE ENVIRONMENT,
TRANSPORT AND THE REGIONS

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Peter Mandelson Esq MP
Minister without Portfolio
Cabinet Office
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LONDON SW1

27 MAR 1998

- Faxed?

**PROGRESS REPORT TO THE CULTURE, MEDIA AND SPORT SELECT
COMMITTEE ON TRANSPORT ACCESS TO THE MILLENNIUM
EXPERIENCE**

/ I attach a draft copy of the text I am proposing to send to the Culture, Media and Sport Select Committee. This is in response to the Select Committee's request, in their Second Report on the Dome, for a progress report on the transport plan to be delivered by the end of March.

Your officials and DCMS have seen earlier drafts of the text. I am sorry that, in order to meet the Committee's deadline I must ask for any responses by Monday 30 March.

/ I am copying this letter to the Prime Minister and Chris Smith, and to Sir Richard Wilson.

JOHN PRESCOTT

THE MILLENNIUM EXPERIENCE: THE ACCESS STRATEGY

Government Report to the Culture Media and Sport Select Committee

Introduction

In their first report on the Millennium Experience, the Select Committee on Culture, Media and Sport requested a progress report on access issues. This report, prepared by the Government Office for London on behalf of the Minister for Transport in London, seeks to discharge that remit. It sets out the access strategy of the Government and the New Millennium Experience Company (NMEC), and reflects the progress on implementing the strategy as discussed at the Millennium Access Steering Group on 25 February.

The Transport Challenge

2. It was clear from the outset that, if the Millennium Experience were to be located at Greenwich, it would have to be a largely car-free event. Compared with its rival sites (at Birmingham, Derby and Stratford), the Greenwich Peninsula had relatively poor access by road.

The site is surrounded on three sides by water, and the only means of road access from the north is via the Blackwall Tunnel. East London is poorly served in terms of river crossings, with the consequence that there is a lot of pressure on the Blackwall Tunnels. They operate at capacity during the morning and evening peak periods and have only limited spare capacity during the off-peak periods. Because there is no good alternative route across the Thames for road traffic in this area, any obstruction to the flow of traffic through the Tunnels can rapidly lead to acute congestion problems on the approach roads on both the north and south sides of the River. This means that road access to the Millennium Experience from the south could, on occasions, be every bit as difficult as road access from the north.

3. These road access problems were obvious to the promoters of the Greenwich bid and to the Millennium Commission. If the Commission had followed the received wisdom, about the importance of providing good car access to major events, they would quickly have ruled out the Greenwich bid and chosen one of the alternative sites. The Government welcomes the fact that the Commission adopted the bolder course of backing the concept of a largely car-free event at Greenwich. In the Government's view, the Millennium Experience provides an excellent opportunity to demonstrate that it is possible to accommodate large numbers of visitors to a prestigious event, without providing for direct access by car. This would reinforce the broader message about reducing dependence on cars which will be a key element in the national-level integrated transport strategy which the Government will set out in its forthcoming white paper. The Government therefore regards making a success of access to the Millennium Experience as one of its key transport challenges.

The Transport Strategy

4. There are two main planks to the transport strategy for the Millennium Experience: to restrict direct access by car and to facilitate access by all other modes. Taken together, they

should ensure that the Millennium Experience is a success in terms of maximising the number of people who are able to visit, whilst avoiding putting unacceptable strains on London's road network or aggravating the city's environmental problems.

5. In devising the strategy, there are two other considerations that have been taken into account. First, there are financial and practical constraints on the extent to which access could be facilitated by taking forward new schemes or deferring existing schemes. Second, there is the Government's concern to secure legacy value from the Millennium Experience.

Financial and Practical Constraints

6. There were several ways in which access to the Millennium Experience could have been improved, at the margins, by undertaking additional transport investment. Proposals put to the previous Government included improving the A13-A406 junction, providing a fixed public transport link between the Millennium Experience and the North Kent Line and tackling the sub-foreshore bypass around historic Greenwich. However, it was made clear to those bidding to host the Millennium Experience that their access plans must be based on existing transport infrastructure or on schemes scheduled for completion by 2000. There were several reasons for this. Public expenditure was and remains constrained; the Millennium Experience is a time-limited event; and, given the long lead-times for transport infrastructure projects, the prospects of securing the necessary powers and completing construction in time for the Millennium Experience were remote.

7. Access to the Millennium Experience could also have been facilitated by deferring work on improving junctions along the stretch of the A13 between the Blackwall Tunnels and the North Circular. However, the benefit to Millennium Experience visitors would have been slight and deferral would have had an adverse impact on the regeneration of the Thames Gateway area.

8. The previous Government therefore rejected the aforementioned bids to take forward new schemes or defer existing schemes. The present Government has endorsed that decision, subject to what is said below about legacy value.

Legacy Value

9. The Government is concerned to maximise what has been termed the "legacy value" of the Millennium Experience. Although the event is planned to last for only one year, the Government wishes to ensure that it confers some more enduring benefits. The clearance and reclamation of the highly contaminated Greenwich Peninsula is, itself, an enduring benefit and was a key factor in the decision to back the Greenwich bid. The present Government has come forward with additional proposals in the same spirit.

10. The Millennium Village is intended to demonstrate how a more sustainable approach can be adopted to meeting housing needs. The Millennium Transit service between Charlton

railway station and the Dome applies the same principle on the transport side. A conventional bus service could have met the access needs of visitors satisfactorily, but the Government has encouraged LT/LB Greenwich and NMEC to work together to devise a bus service using the most environmentally friendly and comfortable vehicles available, in order to demonstrate to visitors the quality of service that a truly modern bus can provide.

11. Similarly, frequent and rapid river services between central London and the Dome would have met the needs of Millennium Experience visitors, but the Government felt that the Experience provided an opportunity to give a more substantial boost to the use of the Thames for passenger transport. This prompted the Thames 2000 initiative which aims to ensure that new river services and new infrastructure are put in place in time for the Millennium. As well as providing dedicated services to and from the Dome, boat operators will also provide a 'hopper' service in Central London linking the many new and existing visitor attractions along the Thames including Parliament, the South Bank, the new Tate at Bankside, the Globe Theatre and Tower Bridge. The tendering process for new Millennium and legacy services is being coordinated by London River Services Ltd, a newly formed subsidiary of London Transport set to manage river services and piers, the outcome was announced on March 16. The new services will be supported by the construction of new piers and the refurbishment of existing ones which will be financed by a combination of lottery, Government, and private sector money.

Restricting Direct Access by Car

12. The fact that road access to the site is limited is an advantage in terms of restricting access by car. There will be no on-site parking provision for employees (other than essential services, maintenance etc. and those working overnight) or for the majority of visitors. NMEC will provide on-site parking for disabled drivers and VIP visitors only. In accordance with a condition attached to the planning permission for the Dome, NMEC will fund the introduction and the rigid enforcement of a controlled parking zone in an area extending up to 3 kms to the south of the Millennium Experience site. Coupled with the obstacle which the Thames presents to access from the west, north and east, these measures effectively rule out the possibility of direct access by car. NMEC will reinforce the message that it is not possible to park at or near the site in their pre-event publicity. They will also endeavour to publicize the fate of those few motorists who will, inevitably, disregard these warnings and attempt to get to the Experience by car, to serve as a deterrent to others.

13. It is the NMEC's intention to accommodate access to the Experience by taxi and minicab. That is consistent with the access strategy for the Millennium Experience. Pending legislation to license minicabs, there is no means of distinguishing them from other cars. NMEC's current intention is, therefore, to allow any vehicle to set down visitors at the Experience, including kiss-and-ride trips, e.g. by parents dropping off their children. The latest analysis of travel mode to the Millennium Experience (produced by Buchanans for NMEC in October 1997) suggested that taxi, minicab and kiss-and-ride trips would account, between them, for only 4% of all visitor numbers. At that level, they do not constitute a serious

problem. However, the Government and NMEC will keep this element of the access strategy under review.

Facilitating Access by Other Modes

14. Restricting direct car access to the Experience is a relatively straightforward matter. Facilitating access by other modes is a more formidable challenge, mainly because different types of visitor will have very different travel preferences.

15. Many visitors will travel from or via central London. They include international visitors and others who will make a visit to the Experience a part of a longer stay in London. They also include people travelling to London by rail via one of the main line termini. The quickest and easiest way of getting from central London to the Dome will be via the new Jubilee Line Extension, which has a high-capacity station immediately adjacent to the Millennium Exhibition. The River would provide a slower and higher-priced, but more scenic alternative. The latest forecasts suggest that 36% of visitors will travel from central London using JLE and 8% using the River.

16. NMEC expect to attract a number of organised parties. Their preferred method of travelling to the Experience is likely to be the coach. This is a travel option which the Government is keen to encourage. Partly because of their very high load-factors, coach services are amongst the more environmentally friendly forms of transport. Additionally, neither public transport nor the car can meet the needs of organisers of school trips or excursions for older age groups as effectively as the coach. Since the Government wants the Millennium Experience to be open to young and old alike, it has a particular interest in accommodating coach travel. However for the reasons given at para 2 above, facilitating coach access is likely to be one of the more difficult elements in the transport strategy for the Millennium Experience. The Highways Agency has therefore been charged with ensuring that work on the Hackney-M11 link road and the modernisation of the ventilation system for the southbound Blackwall Tunnel are completed before the Millennium Experience opens. An over-height lorry exit ramp at the entrance to the northbound Tunnel was completed in 1997. The Highways Agency and English Partnerships are responsible for ensuring the timely completion of access to local roads from the A102(M). For their part, the NMEC are liaising with coach operators to encourage them to travel via the M25 and Dartford-Thurrock crossing wherever possible, rather than via Blackwall. Taken together, these road schemes and coach management measures, should ensure adequate access to the Millennium Experience for the 13% of visitors who are expected to travel by coach.

17. For some visitors, the main leg of their journey will be by car, even though the final leg will have to be by some other mode. It is neither the Government's nor NMEC's intention to put obstacles in the path of such visitors. For family groups travelling from beyond London, possibly from areas not well served by rail, the car is the natural choice in terms of cost and

convenience. However, dealing with people travelling into London by car requires careful management. It is a condition of the planning permission for the Millennium Experience that NMEC secure the provision of 8,400 off-site parking spaces although this number reflects the original estimates of 100,000 visitors a day and can be changed by agreement with LB Greenwich. NMEC identified a short-list of five possible park-and-ride sites linked to the Millennium Experience by dedicated shuttle bus or boat services, or in one case by the JLE/DLR. However, there are problems with this approach. There are difficult logistical problems with operating dedicated shuttle bus and boat services to provide an efficient service. The dedicated coach services would put additional pressure on local roads. The traffic attracted by the car park is, understandably, a source of concern to residents. Last but not least, an approach based solely on dedicated car parks relatively close to the site has the consequence of drawing traffic further into London than is either necessary or desirable. NMEC have always recognised that some car travellers would find it easier to get to the Dome by parking at a rail or tube station in outer London. In the light of the reservations mentioned in this para, NMEC are exploring urgently with LT, the train operators and others the scope for pursuing an alternative strategy which makes more use of existing car parks at or close to the rail or underground.

18. People travelling from within London are expected to account for at least 60% of total visitor numbers including those who live elsewhere in the UK or from overseas who stay overnight in London. They have a range of options for getting to the event, and their choice of mode will be heavily influenced by where they start from. Many will make their final approach to the Millennium Experience via the JLE, either from the east or west, taking advantage of its many interchanges with rail, DLR and bus services. Some will use the River. Some will want to walk or cycle. Some will use the taxi, minicab or kiss-and-ride options. For those close to a station on (or with good connections to) the North Kent Line, the rail service to Charlton would be an attractive option, with a link to the Dome itself provided by the Millennium Transit bus service (see para 10 above). For those who are relatively close to the event, but beyond walking distance, a conventional bus service may be more attractive, and LT will ensure that their south east London services have the capacity to meet demand.

19. Because there are so many choices of mode and route, journeys from London can probably be accommodated with relatively little impact on London's transport system. The total number of people travelling to the Dome at any one time will be no more than 35,000. This represents less than 1% of the total transport demand that London accommodates each weekday morning. However, the success of the Millennium Experience does depend critically upon delivering the JLE on time and, to a slightly lesser extent, on completing the roadworks mentioned at para 16 and on managing the off-site parking issue referred to at para 17.

Responsibility for Delivering the Strategy

20. Each of the access issues and transport schemes mentioned in paras 11-18 has a body which is clearly identified as having the lead responsibility for successful delivery. LT is responsible for the JLE, Millennium Transit and for running the competition for river services. The Highways Agency is responsible for delivery of trunk road improvements and connections

to local roads. London Borough of Greenwich along with Sustrans are responsible for the cycleway.

21. NMEC has specific responsibility for issues, such as on- and off-site parking arrangements, route-signing, and providing a pier for visitors arriving by boat and appropriate facilities for visitors arriving by bicycle. More generally, NMEC are in the lead on the management of the event, its promotion and its marketing. Many of the decisions which it takes on these issues will have transport implications. For example, it was recognised very early on that, in order to ease pressures on the road and tube networks during the morning peak period, the Dome should not open before 10 am.

22. If capacity allows, NMEC are hoping to introduce a separate programme of evening events. For this to be successful they will need to ensure the availability of effective access and parking arrangements during the evening. Public transport services tend to tail off in the evening therefore NMEC will need to negotiate with the operators to provide adequate service levels for the number of visitors arriving and departing from the Dome late in the evening (estimated up to 10,000). Otherwise there is the risk that people will try to arrive by car and park locally after parking restrictions expire.

23. One area where NMEC need to work particularly closely with the transport operators is on ticketing and marketing issues. The Select Committee rightly stressed the importance of integrating the arrangements for selling admission tickets and tickets for travel to and from the Experience. NMEC, LT and the train operators have pursued their discussions on how to ensure that visitors can purchase admission and travel tickets together and in advance of the event. Progress on this is reported below. The option of including public transport to and from the Experience within the admission price has also been considered by NMEC and the operators, but rejected on cost and equity grounds. The provision of free public transport to the event (probably in the form of a free Zone 1/2 one-day Travelcard) would represent a significant cost to LT or NMEC, unless it were recouped by increasing the overall price of admission. However, the latter approach appears to the Government and NMEC to be manifestly unfair to other visitors. Those using the Zone 1/2 Travelcard would, in effect, have their travel cross-subsidised by cyclists, walkers, coach travellers, users of river services and users of public transport who did not travel via central London. That is not a defensible arrangement or one that can be justified on environmental, commercial or transport policy grounds.

Transport Access Co-ordination

24. The government has been reviewing the current arrangements for co-ordinating transport access issues. Whilst NMEC are required to focus on getting people to and from the Dome their remit does not extend to the broader impacts of the strategy on the area or how it might best be integrated with other transport links. Substantial investment is going into the Greenwich area to promote access by tube, bus, coach cycle and foot. All of these separate projects must be delivered in time to support the Millennium Experience and to ensure that it is car-free event. There will be a legacy for Greenwich in a public transport system that is genuinely integrated.

25. The Government has been considering how this might be managed most effectively. Good progress is being made and there are no show-stopping problems at the moment, but with a project of this scale unforeseen problems can arise which although minor in themselves could have an impact on transport access if not quickly resolved.

[26. The Government have been considering the appointment of an individual [either a Minister or someone senior from outside government] to take overall charge of co-ordinating transport issues. This role would provide the broader focus, ensure there was a co-ordinated approach and monitor progress against milestones. It would mean that when problems arise there would be a figure of authority to bring together the right people to find solutions. Ministers therefore propose [to be completed in the light of forthcoming meeting with the Minister without Portfolio.]]

Progress to Date

Jubilee Line Extension

27. Tunnelling and tracklaying for the Jubilee Line Extension (JLE) are complete. Electrical and mechanical work, such as the fitting of escalators and lifts, is continuing. London Underground Limited (LUL) announced on 9 February that the JLE will open with a 24 train per hour through service from Stanmore to Stratford in spring 1999, well in time for the Millennium Experience. The service will rely on existing, conventional, signalling technology. The high-technology moving block signalling system - which will provide for up to 36 trains per hour - remains under development but is unlikely to be introduced before September 1999. Even if the high technology signalling system is not ready before the start of the Millennium year, the 24 trains per hour available will provide ample capacity for carrying visitors to the Millennium Experience, based on the New Millennium Experience Company's patronage forecasts.

28. As part of the normal project process trial operations will be carried out over about three months before opening, in order to identify and correct any teething problems and to practise appropriate action to take in the event of various breakdown and emergency scenarios. This will ensure that if, after opening, a fault or breakdown occurs, staff will be able to take corrective action immediately.

Millennium Transit

29. London Transport have taken on responsibility for planning the shuttle transport between the Millennium Experience Site at North Greenwich and the railway network at

Charlton Station. London borough of Greenwich are also closely involved with the scheme, as are English Partnerships, because of their development role for the Millennium Village.

30. The Transit will be a bus-based system, possibly segregated over a section of the 2 mile route, with scope for a guidance system if that is cost effective and technically feasible within the timescale. It will aim to demonstrate the best available in proven current technology, but it must above all be reliable and delivered on time. Expressions of interest were invited from potential operators for the Transit in February. The response has been good. LT, in collaboration with the other interested organisations, are now drawing up the full invitation to tender which will be issued in April. Bids will be evaluated in May with a view to awarding a contract in July. This will allow the contractor a good 15 months to process the order and ensure that the vehicles are delivered by the Autumn of 1999 and available well before the official start of the event.

Thames 2000

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Road Schemes

33. The Highways Agency are responsible for delivering the following schemes:

A12 Hackney to M11 Link Road - The road is planned to be opened in Autumn 1999. The Highways Agency fully expects this target to be met. To facilitate achieving this programme they have entered into a partnering arrangement with one of the contractors. They are also working closely with the other contractors to ensure the road is opened on time.

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Park and Ride

34. Of the five sites for which NMEC submitted planning applications, conditional planning permission has been received for three, a fourth has been deferred and the fifth awaits resolution. The applications were for far more spaces than are needed and decisions on which of these if any will be developed, will be taken in the light of the number and distribution of spaces identified in the current extended search and the relative practicality of shuttle bus and boat services from these sites. A series of car parks away from the site are being identified in which visitors can utilise available capacity at rail or underground stations or those close to the public transport network. This will disburse traffic around London away from the site and in smaller numbers. The capacity available at commuter tube and rail car parks is limited during the working week but at weekends which will be the busiest times for the Dome, several thousand spaces are likely to be available. In addition spaces will be available at sports grounds

and educational establishments and similar. Some of these car parks may not be available 100% of the time so by identifying more than is needed the capacity can be used as the seasons and demand dictates. NMEC is aiming to confirm its park and ride strategy within the next few weeks although putting the detailed arrangements in place will take a number of months. The strategy is subject to approval by London Borough of Greenwich.

Ticketing

35. NMEC require a secure and robust ticketing database, which will permit both national and international reservation, purchase and distribution of tickets for the Experience itself. The system needs to be capable of dealing with up to 35,000 visitors per session and up to 70,000 visitors per day. It may also need to cover tickets for special events at the Dome. Since the Millennium Experience is very much a national event, the ability to purchase tickets needs to be available locally throughout Britain, for both cash and credit card sales, and this will be achieved by exploiting the Lottery terminals at 25,000 retail outlets. Tickets also need to be available over the telephone, via an NMEC call-centre service, or credit card and cheque payments.

36. It is clearly important that these ticketing arrangements are used to provide visitors with advice on how to get to the Experience and to encourage them, wherever possible, to use public transport rather than the car. To that end, tickets handed to Lottery outlet customers or posted to call-centre customers will be in information folders, which will provide travel information and advice. Tickets for travel by rail, coach, bus or tube should be available at the same time as visitors purchase their admission tickets, subject to agreement between NMEC and the operators on detailed terms. Ticket allocations will be available to selected transport operators to allow them to put together special deals, eg rail or coach excursions to the Experience from more distant areas of the country. Spaces at off-site park-and-ride facilities, where these are under NMEC's own control, should also be bookable at the same time as purchasing an admission ticket.

37. NMEC and the transport operators are working together to make the purchase of admission to the Experience and of travel to and from the event as simple and straightforward as possible. The details are a matter for commercial negotiation between the different parties. However, the Government will continue to monitor progress closely.

Cable Car

38. A Cable Car system is being promoted by a private company to cross the River from the DLR station on the North bank (East India) into the Dome site. This project has received planning permission from the relevant authorities on both sides of the river and, subject to the receipt of other necessary clearances and approvals, construction work could start in Summer 1998. The promoters envisage the cable car carrying up to 2,500 passengers per hour and will provide a novel means of reaching the Dome but, it is not a crucial element of the access strategy. The cable car may prove to be an attraction in itself and bring some car visitors to the area, but this has not been of sufficient concern to the local highway authorities - Tower Hamlets and Newham- for them to oppose the scheme at the planning stage.

39. Interest in Greenwich in 2000 is expected to extend beyond those who go to the Millennium Experience. Aside from the central issue of access for visitors who need to travel to and from the Dome there are the expected to be other groups who will be visiting the area who do not feature in NMEC's visitor numbers. There will be the sightseers who do not wish to go to the Experience itself but want to go and look at the Dome and perhaps the cable car. More work needs to be done here by NMEC along with the borough to assess the likely numbers involved and how these visitors might be managed.

40. There are also the visitors, whom Greenwich wish to encourage, who wish to make a visit to historic Greenwich as part of the days visit to the Experience. There will be a number of special events focused on the town the Museum and the Observatory which will generate additional tourism. This group should be well catered for by planned public transport links between the two locations. There will be good connections by boat there will be the new cycle/walkways and rail links via DLR/JLE will be possible. In addition, Greenwich are pursuing with London Transport the possibility of operating a dedicated bus service.

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FROM THE DEPUTY PRIME MINISTER



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DEPARTMENT OF THE ENVIRONMENT,
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27 MAR 1998

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Mr. Pele

PROGRESS REPORT TO THE CULTURE, MEDIA AND SPORT SELECT COMMITTEE ON TRANSPORT ACCESS TO THE MILLENNIUM EXPERIENCE

I attach a draft copy of the text I am proposing to send to the Culture, Media and Sport Select Committee. This is in response to the Select Committee's request, in their Second Report on the Dome, for a progress report on the transport plan to be delivered by the end of March.

Your officials and DCMS have seen earlier drafts of the text. I am sorry that, in order to meet the Committee's deadline I must ask for any responses by Monday 30 March.

I am copying this letter to the Prime Minister and Chris Smith, and to Sir Richard Wilson.

JOHN PRESCOTT

THE MILLENNIUM EXPERIENCE: THE ACCESS STRATEGY

Government Report to the Culture Media and Sport Select Committee

Introduction

In their first report on the Millennium Experience, the Select Committee on Culture, Media and Sport requested a progress report on access issues. This report, prepared by the Government Office for London on behalf of the Minister for Transport in London, seeks to discharge that remit. It sets out the access strategy of the Government and the New Millennium Experience Company (NMEC), and reflects the progress on implementing the strategy as discussed at the Millennium Access Steering Group on 25 February.

The Transport Challenge

2. It was clear from the outset that, if the Millennium Experience were to be located at Greenwich, it would have to be a largely car-free event. Compared with its rival sites (at Birmingham, Derby and Stratford), the Greenwich Peninsula had relatively poor access by road.

The site is surrounded on three sides by water, and the only means of road access from the north is via the Blackwall Tunnel. East London is poorly served in terms of river crossings, with the consequence that there is a lot of pressure on the Blackwall Tunnels. They operate at capacity during the morning and evening peak periods and have only limited spare capacity during the off-peak periods. Because there is no good alternative route across the Thames for road traffic in this area, any obstruction to the flow of traffic through the Tunnels can rapidly lead to acute congestion problems on the approach roads on both the north and south sides of the River. This means that road access to the Millennium Experience from the south could, on occasions, be every bit as difficult as road access from the north.

3. These road access problems were obvious to the promoters of the Greenwich bid and to the Millennium Commission. If the Commission had followed the received wisdom, about the importance of providing good car access to major events, they would quickly have ruled out the Greenwich bid and chosen one of the alternative sites. The Government welcomes the fact that the Commission adopted the bolder course of backing the concept of a largely car-free event at Greenwich. In the Government's view, the Millennium Experience provides an excellent opportunity to demonstrate that it is possible to accommodate large numbers of visitors to a prestigious event, without providing for direct access by car. This would reinforce the broader message about reducing dependence on cars which will be a key element in the national-level integrated transport strategy which the Government will set out in its forthcoming white paper. The Government therefore regards making a success of access to the Millennium Experience as one of its key transport challenges.

The Transport Strategy

4. There are two main planks to the transport strategy for the Millennium Experience: to restrict direct access by car and to facilitate access by all other modes. Taken together, they

should ensure that the Millennium Experience is a success in terms of maximising the number of people who are able to visit, whilst avoiding putting unacceptable strains on London's road network or aggravating the city's environmental problems.

5. In devising the strategy, there are two other considerations that have been taken into account. First, there are financial and practical constraints on the extent to which access could be facilitated by taking forward new schemes or deferring existing schemes. Second, there is the Government's concern to secure legacy value from the Millennium Experience.

Financial and Practical Constraints

6. There were several ways in which access to the Millennium Experience could have been improved, at the margins, by undertaking additional transport investment. Proposals put to the previous Government included improving the A13-A406 junction, providing a fixed public transport link between the Millennium Experience and the North Kent Line and tackling the sub-foreshore bypass around historic Greenwich. However, it was made clear to those bidding to host the Millennium Experience that their access plans must be based on existing transport infrastructure or on schemes scheduled for completion by 2000. There were several reasons for this. Public expenditure was and remains constrained; the Millennium Experience is a time-limited event; and, given the long lead-times for transport infrastructure projects, the prospects of securing the necessary powers and completing construction in time for the Millennium Experience were remote.

7. Access to the Millennium Experience could also have been facilitated by deferring work on improving junctions along the stretch of the A13 between the Blackwall Tunnels and the North Circular. However, the benefit to Millennium Experience visitors would have been slight and deferral would have had an adverse impact on the regeneration of the Thames Gateway area.

8. The previous Government therefore rejected the aforementioned bids to take forward new schemes or defer existing schemes. The present Government has endorsed that decision, subject to what is said below about legacy value.

Legacy Value

9. The Government is concerned to maximise what has been termed the "legacy value" of the Millennium Experience. Although the event is planned to last for only one year, the Government wishes to ensure that it confers some more enduring benefits. The clearance and reclamation of the highly contaminated Greenwich Peninsula is, itself, an enduring benefit and was a key factor in the decision to back the Greenwich bid. The present Government has come forward with additional proposals in the same spirit.

10. The Millennium Village is intended to demonstrate how a more sustainable approach can be adopted to meeting housing needs. The Millennium Transit service between Charlton

railway station and the Dome applies the same principle on the transport side. A conventional bus service could have met the access needs of visitors satisfactorily, but the Government has encouraged LT/LB Greenwich and NMEC to work together to devise a bus service using the most environmentally friendly and comfortable vehicles available, in order to demonstrate to visitors the quality of service that a truly modern bus can provide.

11. Similarly, frequent and rapid river services between central London and the Dome would have met the needs of Millennium Experience visitors, but the Government felt that the Experience provided an opportunity to give a more substantial boost to the use of the Thames for passenger transport. This prompted the Thames 2000 initiative which aims to ensure that new river services and new infrastructure are put in place in time for the Millennium. As well as providing dedicated services to and from the Dome, boat operators will also provide a 'hopper' service in Central London linking the many new and existing visitor attractions along the Thames including Parliament, the South Bank, the new Tate at Bankside, the Globe Theatre and Tower Bridge. The tendering process for new Millennium and legacy services is being co-ordinated by London River Services Ltd, a newly formed subsidiary of London Transport set to manage river services and piers, the outcome was announced on March 16. The new services will be supported by the construction of new piers and the refurbishment of existing ones which will be financed by a combination of lottery, Government, and private sector money.

Restricting Direct Access by Car

12. The fact that road access to the site is limited is an advantage in terms of restricting access by car. There will be no on-site parking provision for employees (other than essential services, maintenance etc. and those working overnight) or for the majority of visitors. NMEC will provide on-site parking for disabled drivers and VIP visitors only. In accordance with a condition attached to the planning permission for the Dome, NMEC will fund the introduction and the rigid enforcement of a controlled parking zone in an area extending up to 3 kms to the south of the Millennium Experience site. Coupled with the obstacle which the Thames presents to access from the west, north and east, these measures effectively rule out the possibility of direct access by car. NMEC will reinforce the message that it is not possible to park at or near the site in their pre-event publicity. They will also endeavour to publicize the fate of those few motorists who will, inevitably, disregard these warnings and attempt to get to the Experience by car, to serve as a deterrent to others.

13. It is the NMEC's intention to accommodate access to the Experience by taxi and minicab. That is consistent with the access strategy for the Millennium Experience. Pending legislation to license minicabs, there is no means of distinguishing them from other cars. NMEC's current intention is, therefore, to allow any vehicle to set down visitors at the Experience, including kiss-and-ride trips, e.g. by parents dropping off their children. The latest analysis of travel mode to the Millennium Experience (produced by Buchanans for NMEC in October 1997) suggested that taxi, minicab and kiss-and-ride trips would account, between them, for only 4% of all visitor numbers. At that level, they do not constitute a serious

problem. However, the Government and NMEC will keep this element of the access strategy under review.

Facilitating Access by Other Modes

14. Restricting direct car access to the Experience is a relatively straightforward matter. Facilitating access by other modes is a more formidable challenge, mainly because different types of visitor will have very different travel preferences.

15. Many visitors will travel from or via central London. They include international visitors and others who will make a visit to the Experience a part of a longer stay in London. They also include people travelling to London by rail via one of the main line termini. The quickest and easiest way of getting from central London to the Dome will be via the new Jubilee Line Extension, which has a high-capacity station immediately adjacent to the Millennium Exhibition. The River would provide a slower and higher-priced, but more scenic alternative. The latest forecasts suggest that 36% of visitors will travel from central London using JLE and 8% using the River.

16. NMEC expect to attract a number of organised parties. Their preferred method of travelling to the Experience is likely to be the coach. This is a travel option which the Government is keen to encourage. Partly because of their very high load-factors, coach services are amongst the more environmentally friendly forms of transport. Additionally, neither public transport nor the car can meet the needs of organisers of school trips or excursions for older age groups as effectively as the coach. Since the Government wants the Millennium Experience to be open to young and old alike, it has a particular interest in accommodating coach travel. However for the reasons given at para 2 above, facilitating coach access is likely to be one of the more difficult elements in the transport strategy for the Millennium Experience. The Highways Agency has therefore been charged with ensuring that work on the Hackney-M11 link road and the modernisation of the ventilation system for the southbound Blackwall Tunnel are completed before the Millennium Experience opens. An over-height lorry exit ramp at the entrance to the northbound Tunnel was completed in 1997. The Highways Agency and English Partnerships are responsible for ensuring the timely completion of access to local roads from the A102(M). For their part, the NMEC are liaising with coach operators to encourage them to travel via the M25 and Dartford-Thurrock crossing wherever possible, rather than via Blackwall. Taken together, these road schemes and coach management measures, should ensure adequate access to the Millennium Experience for the 13% of visitors who are expected to travel by coach.

17. For some visitors, the main leg of their journey will be by car, even though the final leg will have to be by some other mode. It is neither the Government's nor NMEC's intention to put obstacles in the path of such visitors. For family groups travelling from beyond London, possibly from areas not well served by rail, the car is the natural choice in terms of cost and

convenience. However, dealing with people travelling into London by car requires careful management. It is a condition of the planning permission for the Millennium Experience that NMEC secure the provision of 8,400 off-site parking spaces although this number reflects the original estimates of 100,000 visitors a day and can be changed by agreement with LB Greenwich. NMEC identified a short-list of five possible park-and-ride sites linked to the Millennium Experience by dedicated shuttle bus or boat services, or in one case by the JLE/DLR. However, there are problems with this approach. There are difficult logistical problems with operating dedicated shuttle bus and boat services to provide an efficient service. The dedicated coach services would put additional pressure on local roads. The traffic attracted by the car park is, understandably, a source of concern to residents. Last but not least, an approach based solely on dedicated car parks relatively close to the site has the consequence of drawing traffic further into London than is either necessary or desirable. NMEC have always recognised that some car travellers would find it easier to get to the Dome by parking at a rail or tube station in outer London. In the light of the reservations mentioned in this para, NMEC are exploring urgently with LT, the train operators and others the scope for pursuing an alternative strategy which makes more use of existing car parks at or close to the rail or underground.

18. People travelling from within London are expected to account for at least 60% of total visitor numbers including those who live elsewhere in the UK or from overseas who stay overnight in London. They have a range of options for getting to the event, and their choice of mode will be heavily influenced by where they start from. Many will make their final approach to the Millennium Experience via the JLE, either from the east or west, taking advantage of its many interchanges with rail, DLR and bus services. Some will use the River. Some will want to walk or cycle. Some will use the taxi, minicab or kiss-and-ride options. For those close to a station on (or with good connections to) the North Kent Line, the rail service to Charlton would be an attractive option, with a link to the Dome itself provided by the Millennium Transit bus service (see para 10 above). For those who are relatively close to the event, but beyond walking distance, a conventional bus service may be more attractive, and LT will ensure that their south east London services have the capacity to meet demand.

19. Because there are so many choices of mode and route, journeys from London can probably be accommodated with relatively little impact on London's transport system. The total number of people travelling to the Dome at any one time will be no more than 35,000. This represents less than 1% of the total transport demand that London accommodates each weekday morning. However, the success of the Millennium Experience does depend critically upon delivering the JLE on time and, to a slightly lesser extent, on completing the roadworks mentioned at para 16 and on managing the off-site parking issue referred to at para 17.

Responsibility for Delivering the Strategy

20. Each of the access issues and transport schemes mentioned in paras 11-18 has a body which is clearly identified as having the lead responsibility for successful delivery. LT is responsible for the JLE, Millennium Transit and for running the competition for river services. The Highways Agency is responsible for delivery of trunk road improvements and connections

to local roads. London Borough of Greenwich along with Sustrans are responsible for the cycleway.

21. NMEC has specific responsibility for issues, such as on- and off-site parking arrangements, route-signing, and providing a pier for visitors arriving by boat and appropriate facilities for visitors arriving by bicycle. More generally, NMEC are in the lead on the management of the event, its promotion and its marketing. Many of the decisions which it takes on these issues will have transport implications. For example, it was recognised very early on that, in order to ease pressures on the road and tube networks during the morning peak period, the Dome should not open before 10 am.

22. If capacity allows, NMEC are hoping to introduce a separate programme of evening events. For this to be successful they will need to ensure the availability of effective access and parking arrangements during the evening. Public transport services tend to tail off in the evening therefore NMEC will need to negotiate with the operators to provide adequate service levels for the number of visitors arriving and departing from the Dome late in the evening (estimated up to 10,000). Otherwise there is the risk that people will try to arrive by car and park locally after parking restrictions expire.

23. One area where NMEC need to work particularly closely with the transport operators is on ticketing and marketing issues. The Select Committee rightly stressed the importance of integrating the arrangements for selling admission tickets and tickets for travel to and from the Experience. NMEC, LT and the train operators have pursued their discussions on how to ensure that visitors can purchase admission and travel tickets together and in advance of the event. Progress on this is reported below. The option of including public transport to and from the Experience within the admission price has also been considered by NMEC and the operators, but rejected on cost and equity grounds. The provision of free public transport to the event (probably in the form of a free Zone 1/2 one-day Travelcard) would represent a significant cost to LT or NMEC, unless it were recouped by increasing the overall price of admission. However, the latter approach appears to the Government and NMEC to be manifestly unfair to other visitors. Those using the Zone 1/2 Travelcard would, in effect, have their travel cross-subsidised by cyclists, walkers, coach travellers, users of river services and users of public transport who did not travel via central London. That is not a defensible arrangement or one that can be justified on environmental, commercial or transport policy grounds.

Transport Access Co-ordination

24. The government has been reviewing the current arrangements for co-ordinating transport access issues. Whilst NMEC are required to focus on getting people to and from the Dome their remit does not extend to the broader impacts of the strategy on the area or how it might best be integrated with other transport links. Substantial investment is going into the Greenwich area to promote access by tube, bus, coach cycle and foot. All of these separate projects must be delivered in time to support the Millennium Experience and to ensure that it is car-free event. There will be a legacy for Greenwich in a public transport system that is genuinely integrated.

25. The Government has been considering how this might be managed most effectively. Good progress is being made and there are no show-stopping problems at the moment, but with a project of this scale unforeseen problems can arise which although minor in themselves could have an impact on transport access if not quickly resolved.

[26. The Government have been considering the appointment of an individual [either a Minister or someone senior from outside government] to take overall charge of co-ordinating transport issues. This role would provide the broader focus, ensure there was a co-ordinated approach and monitor progress against milestones. It would mean that when problems arise there would be a figure of authority to bring together the right people to find solutions. Ministers therefore propose [to be completed in the light of forthcoming meeting with the Minister without Portfolio.]]

Progress to Date

Jubilee Line Extension

27. Tunnelling and tracklaying for the Jubilee Line Extension (JLE) are complete. Electrical and mechanical work, such as the fitting of escalators and lifts, is continuing. London Underground Limited (LUL) announced on 9 February that the JLE will open with a 24 train per hour through service from Stanmore to Stratford in spring 1999, well in time for the Millennium Experience. The service will rely on existing, conventional, signalling technology. The high-technology moving block signalling system - which will provide for up to 36 trains per hour - remains under development but is unlikely to be introduced before September 1999. Even if the high technology signalling system is not ready before the start of the Millennium year, the 24 trains per hour available will provide ample capacity for carrying visitors to the Millennium Experience, based on the New Millennium Experience Company's patronage forecasts.

28. As part of the normal project process trial operations will be carried out over about three months before opening, in order to identify and correct any teething problems and to practise appropriate action to take in the event of various breakdown and emergency scenarios. This will ensure that if, after opening, a fault or breakdown occurs, staff will be able to take corrective action immediately.

Millennium Transit

29. London Transport have taken on responsibility for planning the shuttle transport between the Millennium Experience Site at North Greenwich and the railway network at

Charlton Station. London borough of Greenwich are also closely involved with the scheme, as are English Partnerships, because of their development role for the Millennium Village.

30. The Transit will be a bus-based system, possibly segregated over a section of the 2 mile route, with scope for a guidance system if that is cost effective and technically feasible within the timescale. It will aim to demonstrate the best available in proven current technology, but it must above all be reliable and delivered on time. Expressions of interest were invited from potential operators for the Transit in February. The response has been good. LT, in collaboration with the other interested organisations, are now drawing up the full invitation to tender which will be issued in April. Bids will be evaluated in May with a view to awarding a contract in July. This will allow the contractor a good 15 months to process the order and ensure that the vehicles are delivered by the Autumn of 1999 and available well before the official start of the event.

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Primary route Network Re-signing - The Highways Agency is preparing contracts to re-sign the network in London. This will entail replacing many of the green-backed directional signs within the M25. Tenders for the area of East London affecting routes to Greenwich have been invited with completion programmed for Autumn 1999.

Park and Ride

34. Of the five sites for which NMEC submitted planning applications, conditional planning permission has been received for three, a fourth has been deferred and the fifth awaits resolution. The applications were for far more spaces than are needed and decisions on which of these if any will be developed, will be taken in the light of the number and distribution of spaces identified in the current extended search and the relative practicality of shuttle bus and boat services from these sites. A series of car parks away from the site are being identified in which visitors can utilise available capacity at rail or underground stations or those close to the public transport network. This will disburse traffic around London away from the site and in smaller numbers. The capacity available at commuter tube and rail car parks is limited during the working week but at weekends which will be the busiest times for the Dome, several thousand spaces are likely to be available. In addition spaces will be available at sports grounds

and educational establishments and similar. Some of these car parks may not be available 100% of the time so by identifying more than is needed the capacity can be used as the seasons and demand dictates. NMEC is aiming to confirm its park and ride strategy within the next few weeks although putting the detailed arrangements in place will take a number of months. The strategy is subject to approval by London Borough of Greenwich.

Ticketing

35. NMEC require a secure and robust ticketing database, which will permit both national and international reservation, purchase and distribution of tickets for the Experience itself. The system needs to be capable of dealing with up to 35,000 visitors per session and up to 70,000 visitors per day. It may also need to cover tickets for special events at the Dome. Since the Millennium Experience is very much a national event, the ability to purchase tickets needs to be available locally throughout Britain, for both cash and credit card sales, and this will be achieved by exploiting the Lottery terminals at 25,000 retail outlets. Tickets also need to be available over the telephone, via an NMEC call-centre service, or credit card and cheque payments.

36. It is clearly important that these ticketing arrangements are used to provide visitors with advice on how to get to the Experience and to encourage them, wherever possible, to use public transport rather than the car. To that end, tickets handed to Lottery outlet customers or posted to call-centre customers will be in information folders, which will provide travel information and advice. Tickets for travel by rail, coach, bus or tube should be available at the same time as visitors purchase their admission tickets, subject to agreement between NMEC and the operators on detailed terms. Ticket allocations will be available to selected transport operators to allow them to put together special deals, eg rail or coach excursions to the Experience from more distant areas of the country. Spaces at off-site park-and-ride facilities, where these are under NMEC's own control, should also be bookable at the same time as purchasing an admission ticket.

37. NMEC and the transport operators are working together to make the purchase of admission to the Experience and of travel to and from the event as simple and straightforward as possible. The details are a matter for commercial negotiation between the different parties. However, the Government will continue to monitor progress closely.

Cable Car

38. A Cable Car system is being promoted by a private company to cross the River from the DLR station on the North bank (East India) into the Dome site. This project has received planning permission from the relevant authorities on both sides of the river and, subject to the receipt of other necessary clearances and approvals, construction work could start in Summer 1998. The promoters envisage the cable car carrying up to 2,500 passengers per hour and will provide a novel means of reaching the Dome but, it is not a crucial element of the access strategy. The cable car may prove to be an attraction in itself and bring some car visitors to the area, but this has not been of sufficient concern to the local highway authorities - Tower Hamlets and Newham- for them to oppose the scheme at the planning stage.

39. Interest in Greenwich in 2000 is expected to extend beyond those who go to the Millennium Experience. Aside from the central issue of access for visitors who need to travel to and from the Dome there are the expected to be other groups who will be visiting the area who do not feature in NMEC's visitor numbers. There will be the sightseers who do not wish to go to the Experience itself but want to go and look at the Dome and perhaps the cable car. More work needs to be done here by NMEC along with the borough to assess the likely numbers involved and how these visitors might be managed.

40. There are also the visitors, whom Greenwich wish to encourage, who wish to make a visit to historic Greenwich as part of the days visit to the Experience. There will be a number of special events focused on the town the Museum and the Observatory which will generate additional tourism. This group should be well catered for by planned public transport links between the two locations. There will be good connections by boat there will be the new cycle/walkways and rail links via DLR/JLE will be possible. In addition, Greenwich are pursuing with London Transport the possibility of operating a dedicated bus service.



HOME OFFICE
QUEEN ANNE'S GATE
LONDON SW1H 9AT

The Rt Hon Margaret Beckett MP
President of the Board of Trade
Department of Trade and Industry
1 Victoria Street
London
SW1H 0ET

27 March 1998.

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Top AL
Lee Pu
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Dear Margaret,

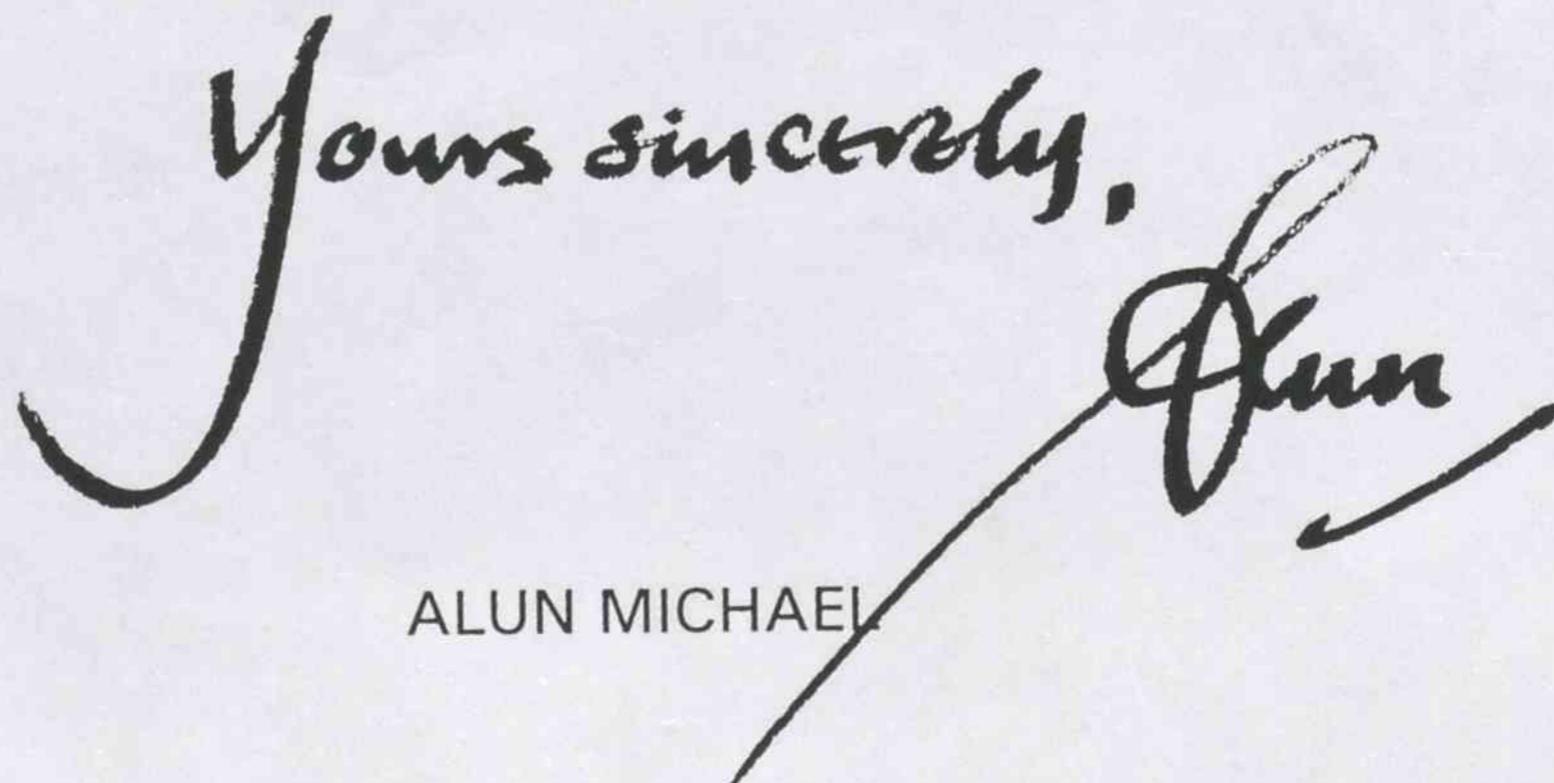
MINISTERIAL GROUP ON THE MILLENIUM DATE CHANGE (MISC 4): FURTHER PAPERS FROM THE HOME OFFICE

When I wrote to you on 5 February, I undertook to send you three papers relating to Home Office interests which could be discussed at the third meeting of MISC 4 sometime in April. I am now able to enclose:

- A paper on Police Readiness for the Millenium Date Change;
- A paper on the State of Readiness of Local Authority Fire Brigades in England and Wales for Managing Year 2000 Computer Problems;
- A paper on the Central Government Contingency Planning for a Major Disaster following Year 2000 System Failures

Please let me know if you require anything further.

I am copying this letter to MISC 4 colleagues and to Sir Richard Wilson.

Yours sincerely,


ALUN MICHAEL

POLICE READINESS FOR THE MILLENNIUM DATE CHANGE

Introduction

1. This paper reviews the risks to policing arising from the millennium date change and its impact on police computing. Actions in hand in forces and elsewhere to address the problem are presented. This paper follows the briefing note provided for the December 1997 report to MISC 4, and builds upon a skeleton submission provided to Ministers in February 98.

The Risk to Operational Policing

2. Forces are heavily dependent on IT systems for providing assistance to the public. Failure of key operational IT systems, for example those used to respond to calls from the public, would disable that response, compromising public safety and order. With such systems, the alternative of a return to manual processes is not viable given the complexity of the task and the volume of calls received even in normal circumstances. The only option is to ensure that such systems are year 2000 compliant.
3. Forces also depend on IT systems for a range of administrative police tasks, for example the processing of persons from arrest to trial. The failure of such IT systems would have a significant effect on the speed and quality with which justice is administered as well as on the police resources needed to undertake such tasks. A small number of administrative systems remain which are not core to policing, for example those used to manage a forces' estate or for planned maintenance of vehicles. Their failure is unlikely to have an immediate effect on a force's ability to police its area effectively.
4. Technology also finds a place in equipment used to enforce the law (e.g. speed cameras and breath test devices) or to manage traffic (e.g. traffic signals). All may be effected by the year 2000 issue. There is then the question of whether evidence which relies on such technology might be successfully challenged in court. Proof that the equipment was fully functional at the time of an incident would have to be available to refute such defences.
5. The effects on other equipment used by the police also needs to be considered. If police officers cannot access buildings or cell complexes because of failure of electronic locks, or lifts are inoperable, maintaining a normal level of service is at best hampered. At the same time, the workload on forces might be substantially increased due to failure of IT systems elsewhere. There may then be an increased demand for police assistance when the forces' ability to provide that assistance is diminished. The police are very much dependant on others ensuring their systems are compliant and the demand contained.
6. Even if forces have fully operational IT systems and equipment, the police do not operate in isolation. Normal joint service/agency responses may no longer be available. For example, the police may be unable to call on ambulances, hospitals, fire and rescue, special constables, volunteers, social services,

utilities, vets, interpreters etc. to assist if those bodies and organisations are facing problems with their own IT systems. There is then a major risk that pre-planned contingencies to respond to incidents will be unusable. Again, the police are dependent on other organisations if an appropriate level of service is to be maintained.

7. Forces have long experience of dealing with major incidents and have detailed emergency plans in place to respond to such occurrences. Such incidents, in normal circumstances, are isolated examples and this is reflected in the planned response. The widespread failure of IT systems elsewhere and the possibility of a number of major incidents occurring at the same time calls into question the workability of such plans. A major risk is that failure of IT systems elsewhere may generate a number of major incidents which cannot be accommodated using existing emergency plans.

Action Taken To Overcome Year 2000 Problems in Forces

8. Annex A.1 details the actions taken by PITO, ACPO and police forces to deal with the millennium date change.

Levers Available to Government to Influence Police Preparedness for Year 2000

9. Ensuring that IT systems and equipment within forces are Year 2000 compliant is the responsibility of individual Chief Officers. Collectively, Chief Officers are represented by ACPO and regular meetings occur between the ACPO Presidential Team and Home Office Ministers. These provide a forum within which the importance of Year 2000 might be stressed.
10. More formally, Home Office Circulars are available to provide advice and guidance to forces. In addition, HMIC is charged with ensuring that forces are effective and efficient. HMIC has already agreed to include preparedness for Year 2000 within the normal inspection process although all forces might not be inspected before 2000. Both routes provide a means of influencing Chief Officers in respect of Year 2000.
11. A substantial number of forces have already progressed the auditing of their IT systems and it is clear that for some operational systems, replacement or upgrade is required. The provision of new resources to forces to carry out the necessary programme of work might constitute a valuable lever to promote compliance.

Further Action

12. To gain an overall impression on the state of readiness of forces in respect of the Year 2000 problem, PITO has written to all Chief Constables in England, Wales and Scotland. The questions posed were :
 - What is the current position in your force in respect of auditing your existing systems for year 2000 compliance ?
 - What work is in hand and what needs to be done to rectify problems which have been identified through audits ?

13. To date eighteen (18) forces have provided responses to those questions. Of those responding, the vast majority have completed or are close to completing audits of their computer hardware, software and equipment suspected of containing computer chips. A substantial portion of forces are now resolving millennium problems identified by audits and have projects in place to manage that process.

Problems Reported

14. Each force procures its own IT systems and services and hence the overall IT support provided tends to be particular to a specific force. While individual forces share some systems in common, generally problems need to be considered on a force by force basis. As a result of auditing and testing a number of problems have come to light including :
- A firearms system used in one force fails to recognise the date change under test conditions.
 - Some Holmes 1 systems are non compliant although these are due to be replaced with a new year 2000 compliant version (Holmes 2) before 2000.
 - Both Command and Control and Crime Pattern Analysis systems have been reported to be non compliant in some forces and in one case, for a Command and Control system used by a significant number of forces, the supplier has been unwilling to correct that system. The issue is being pursued with the supplier by PITO and the forces concerned.
 - Desk top computers used within a number of forces have been shown to be non-compliant and some forces have taken the decision to replace with compliant products as part of the normal refurbishment cycle..
15. At least one force reports that problems identified through audits have been less than expected and the normal IT replacement programme will cater for a goodly proportion of those systems identified as non compliant. In addition, of those systems identified as non compliant, a significant proportion are in non critical areas.

The Priorities

16. The priority for forces is to ensure that the essential systems that deliver core policing services to the public continue to work beyond the millennium. A secondary priority is to ensure that other important but less critical systems also function into the next century. Effective progress towards that target is evident in force reports received to date.
17. Of equal priority for maintaining public order and safety is for industry, local and central government to make their own systems year 2000 compliant. Failures elsewhere will impose significant new demands on the police and make unavailable facilities needed by the police to allow them to discharge their duties.

THE STATE OF THE POLICE SERVICE'S PREPARATION FOR YEAR 2000

ACTION TO DATE BY PITO

- The Police Information Technology Origination (PITO) has provided support to forces to ensure year 2000 compliance through :
 - Provision of detailed guidance to all forces (May 1997) on auditing, managing and achieving Year 2000 compliance.
 - Organising a number of regular conferences for all year 2000 managers in forces.
 - Establishing an electronic year 2000 bulletin board, accessible to all forces, through which information on problems and solutions can be shared.
 - Raised the issue of Year 2000 at all levels in ACPO, including ACPO IT Committee.
 - Regular briefing of ACPO and the ACPO Presidential Team (monthly) on Year 2000 issues and progress.
 - Facilitating the formation of force user groups to tackle individual supplier in respect of identifying and rectifying problems with their systems.
 - Obtaining and analysing forces' IT plans to take account, as far as possible, of year 2000 needs within the National Strategy for Police Information Systems (NSPIS).
 - Planning roll out of systems managed by PITO (i.e. Holmes 2) so as to take account of each forces' Year 2000 position.
 - Agreed with HMIC that examination of forces' plans for managing Year 2000 compliance will be undertaken as part of the normal inspection process.

ACTION BY FORCES

- All forces are now engaged in auditing their Year 2000 position, using the advice provided by PITO.
- A number of forces are well advanced in their audits, have identified potential difficulties and are now taking action to ensure compliance.
- PITO has requested information from all forces on their current position with respect to year 2000 audits and progress towards compliance, although it is expected that this information will take time to collect and collate.
- The information, when available, will provide PITO with an up-to-date picture of forces' current position and allow identification of where further assistance might be needed.

ACTION BY ACPO

- In response to issues raised by PITO, ACPO is taking action on a number of fronts. In particular :
 - ACPO Crime Committee has been asked to address potential evidential issues arising from Year 2000.
 - The ACPO Presidential Team will take the lead in identifying and co-ordinating emergency planning and operational issues (it is understood that an ACPO resource and responsibility for this matter has now been assigned).
 - ACPO IT Committee will monitor force progress towards Year 2000 compliance.
 - PITO continues to provide support to forces through the Year 2000

**STATE OF READINESS OF LOCAL AUTHORITY FIRE BRIGADES IN
ENGLAND AND WALES FOR MANAGING YEAR 2000 COMPUTER
PROBLEMS**

BACKGROUND

1. The 50 fire brigades in England and Wales are a local fire authority responsibility and, in consequence, the Home Office does not have direct responsibility for their IT. It is thus expected that the employers should take the main responsibility for dealing with the problems caused by the Millennium date change issue. However, the Home Office does have responsibility for the effectiveness of the brigades and consequently, such has been the concern for the threat of the Millennium bug, the Home Office issued guidance at the beginning of the year to all brigades. (Year 2000 Compliance, Guidance Notes for the Fire Service, FRDG report 10/97).
2. Subsequently, to gather information about the state of readiness of brigades, a letter¹ was sent to each, seeking information on its state of readiness and how it was likely to be affected by the failure of others. 94% of brigades replied, and the discussion below is based on their returns.

WHAT THE RISKS ARE

Failure of Brigades' Mobilising and Control Systems

3. The first question was, "Has the brigade assessed its IT and communications systems and if so, what has the brigade done to ensure that its operational effectiveness is not compromised by the Year 2000 IT problem? Of particular concern must be the brigade's mobilising, control system and communications systems (including those parts outside its control, such as across BT lines)".
4. The responses showed that all brigades were either assessing or had assessed their systems, mainly having set up a brigade working group. Some were working with CACFOA (Chief and Assistant Chief Fire Officer's Association) groups, some with local authority wide groups and one, West Midlands, had employed a consultant. Some brigades were in the fortunate position that they were in the process of replacing their mobilising equipment and could therefore specify compliance as part of the contract.
5. All brigades had either a certificate of compliance or a clear route towards compliance for those parts of their mobilising and control systems where they had direct control.

¹ The initial communication was by FINDS, the Fire Information National Database system network. This was followed by the letter and subsequently a telephone call was made to each non-replying brigade followed by another FINDS message. Time did not permit obtaining a 100% response, but it is clearly important to determine what the 3 non-replying brigades are doing and this will be done.

6. London (LFCDA), for example, wrote that it was totally committed to ensuring that all IT systems, hardware and networks were fully compliant with the demands of year 2000 processing but that much remained to be done. It also pointed out that "a recurring theme is the extent to which we are dependent on outside assistance to resolve potential Year 2000 issues".

7. In particular there is the problem of obtaining information from communications providers. Failure of the telephone system would obviously prevent the receipt of emergency calls but would also reduce the resilience of a brigade's response as the telephone network is usually either a primary or secondary communications route for the mobilisation of appliances. In the event of such a failure, the emergency communication system (ECN) would probably be invoked. Were there to be damage to the public network, the telephone operators would have the ability to restore essential user access by way of the GTPS (Government Telephone Preference Scheme).

Potential for major incidents from Industrial Premises

8. The question asked was "What assessments has the brigade made of the likelihood of serious fire or hazardous material incidents occurring as a result of the malfunction of equipment in commercial or industrial premises (such as in power stations, refineries and petro-chemical plants) due to the Year 2000 IT problem?"

9. The answers were much more varied. 13 brigades have not yet addressed the problem, either because other things are taking a higher priority or because the industrial base is small. 26 brigades indicated that they were addressing the problem. Some brigades mentioned making contact with trade associations, others using their CACFOA district groups to do this collectively or working with countywide committees. Some brigades were meeting Fire Liaison panels or Chambers of Commerce, liaising with the police, or writing individually to major industrial sites. It would appear that the brigades with the larger industrial bases are most active but a more specific survey would be needed to confirm this.

10. One brigade raised concern that companies, fearful of disruption, might increase their stocks, and thereby increase their fire load. Another suggested that businesses failing because of lack of compliance might choose arson as a way out.

Potential for automatic false alarm systems to hinder effectiveness by swamping brigade controls

11. All brigades were considering the problem, either within the brigade or with the groups they were liaising with. Where action was being taken it was generally to contact central stations, alarm companies and the British Fire Prevention Systems Association (BFPSA), though some brigades reported that they were liaising with Chambers of Commerce and others through CACFOA committees. One brigade reported that it was writing to every premise which had an alarm which arrived directly or via a central station at its control room. However, it was also pointed out that there were many autodialling fire alarms which brigades were unaware of and that the bottleneck might be in the telephone system not at the brigade. It was suggested by a number of brigades that they would treat a rush of calls as they would a flood situation, dynamically reducing the attendance as demand increased.

Other Possibilities

12. A considerable number of brigades mentioned the importance of working with others, both using CACFOA committees to liaise with central stations and common suppliers, and liaising with other emergency services.
13. One brigade voiced concern about the number of events and functions which were planned to celebrate the millennium, which would provide a background of increased risk, and presumably number of incidents, independent of any millennium bug problems.
14. A number of brigades pointed out that tight funding limited the scope for what could be achieved by brigades.
15. London also raised a number of issues which are pertinent. If those who supply a brigade with commodities fail because their systems (or the systems of *their* suppliers) are not Year 2000 compliant then the brigade could run out of vital supplies (e.g. DERV for appliances).
16. Brigades have also identified that they could be affected by calls or emergencies owing to the following²:
 - engine management systems (in-car computers which control most modern vehicle engines - this is obviously also a concern in relation to brigade appliances)
 - railway signalling systems
 - aircraft navigation (Brigades would also like to know if major carriers are intending to fly at the turn of the Millennium)
 - shipping navigation systems
 - traffic lights
 - lift controlling systems
 - automatic door entry/exit systems

17. London's response also suggested that those who use the brigades' services (e.g. those having fires and other incidents or those seeking fire safety advice or who are subject to statutory fire safety requirements) may write seeking assurances that the brigade post-Millennium be in a position to continue to provide service at the pre-Millennium level.

18. A number of brigades described their progress on assessing their administrative IT systems, where they have problems similar to those in many other organisations.

WHAT ACTION HAS BEEN TAKEN TO PREVENT PROBLEMS ARISING

Operational Capability of Brigades

19. It seemed clear from the responses that all brigades were taking the threat of equipment failure due to the Millennium bug very seriously and making their best

² See also the Annex to the Emergency Planning Division paper for information on these items.

efforts to ensure that their operations are unaffected over the relevant period. Brigades are confident that the equipment over which they have direct control either is, or will be, compliant by the Millennium. Brigades show concern that suppliers of equipment and communications services, and in particular BT, have not yet confirmed that their equipment is, or will be, compliant.

Potential for major incidents in industrial premises and for the operation of automatic alarm systems hindering effectiveness by swamping brigade controls

20. There is a wide variety of concerns shown by brigades but this may reflect the variability of their industrial bases in the first case and the number of alarms installed in the second.

Other Possibilities

21. Many brigades have expressed the need for liaison with other organisations in dealing with the problem. There is a wide variation in the appreciation expressed for the range and level of potential problems.

WHAT LEVERS ARE AVAILABLE TO GOVERNMENT AND WHETHER THEY ARE SUFFICIENT

22. Fire brigades, in conjunction with other emergency services, have plans to deal with the wide variety of emergencies which may occur and these are expected to be sufficient to deal with the situations which may arise.

23. Central Government could assist by providing publicity to highlight the hazards and co-ordinating the efforts to ensure that national communications systems are compliant.

WHAT CONTINGENCY PLANS NEED TO BE PUT IN PLACE IN CASE FAILURES OCCUR

24. Fire brigades need to ensure that they have sufficient resilience to deal with eventualities by ensuring that they have sufficient staff available, a number of compliant methods of communicating with their appliances, and compliant appliances.

PARTICULAR PROBLEMS ARISING BEFORE THE MILLENNIUM

25. The difficulty of extracting information about compliance has been highlighted but most brigades seem confident that they will obtain assurances in time.

CONCLUSIONS

26. FEPD plans to undertake the following:

- Continue efforts to elicit responses from the brigades who did not reply to ensure that this does not imply lack of activity.
- Circulate this report to all fire brigades as a means of alerting brigades to problems identified by others.

- Undertake a more focused survey to re-assess progress.
- Monitor progress in the course of visits and inspections by Her Majesty's Fire Service Inspectorate.

CENTRAL GOVERNMENT CONTINGENCY PLANNING FOR MAJOR DISASTER FOLLOWING YEAR 2000 SYSTEM FAILURES

Background

Since the early 1990's, the Home Office has been encouraging responding agencies to plan integrated emergency management (IEM) arrangements which are capable of dealing with any disaster whatever the cause. This policy includes the emergency services, local and health authorities, utilities, industry and voluntary organisations. Many private sector organisations have also developed business continuity arrangements in line with IEM principles.

In July 1997, the Home Office took over responsibility from the Cabinet Office for the day to day activity in respect of emergency planning arrangements in central government departments and they have adopted the policy of IEM. There are two main elements in arrangements for co-ordinating the response of central government to emergencies: the Lead Government Department (LGD) and the Civil Contingencies Committee (CCC).

The Lead Government Department is nominated to take responsibility for co-ordinating the response at central government level, briefing Ministers, providing the framework within which individual departments can discharge their statutory responsibilities and keeping Parliament and the public informed on progress in coping with the effects of the emergency.

The Civil Contingencies Committee which is chaired at ministerial level by the Home Secretary, provides a forum for the resolution of problems which cannot be resolved by the LGD. The Committee's terms of reference include co-ordinating the preparation of plans for ensuring in an emergency the supplies and services essential to the life of the community; keeping these plans under regular review; and supervising their prompt and effective implementation in specific emergencies. In the event that these arrangements were inadequate, the Emergency Powers Act 1920 as amended could be invoked to declare a state of emergency. Emergency Regulations may confer or impose on a Secretary of State powers and duties that are deemed necessary to secure the essentials of life and for the preservation of peace and public safety.

A focus of both local and central government emergency planning is to exercise elements of the arrangements to give staff realistic practice in adapting the plans to fit a given scenario. The Emergency Planning College trains personnel through formal training and exercises, and the Home Office guidance **Dealing with Disaster** was revised and reissued in 1997. The Internet Home Page includes the text of the booklets directed at the business sector: **How resilient is your business?** and **Why exercise your disaster response?**

Case for an Exercise

It would always be difficult to develop a "worst case scenario", as it is unlikely that the full range of problems arising from the Millennium Date Change (MDC) could be anticipated. Cabinet Office have called for individual departments to identify particularly vulnerable areas where there might be either a lack of sufficiently flexible arrangements or unduly rigid scenario-specific plans.(Annex C.1) Until those reports are available, there can be no reliable risk assessment.

The possible merit of a national contingency exercise is doubtful. There are an infinite number of scenarios and should the one selected for the exercise not be the one experienced in reality, central government risks losing some credibility in its civil protection arrangements. Conversely, if a national exercise identified significant shortcomings, it is questionable whether those shortcomings would apply with equal force to all scenarios. Committing resources to develop new arrangements against a particular scenario may not achieve any benefit to the response if the event has different features. It is for this reason that central government has developed flexible arrangements.

The scale of resources for planning and mounting a major exercise would in any case be massive. The Home Office stages counter-terrorism exercises each year with government departments, the police and the military at a cost of up to £110k each.. These exercises are planned by a dedicated team of around 6 people working full time for up to 12 months. An exercise driver team in excess of 40 people is required to feed injects and react to action by up to 800 players. These exercises cover one or perhaps two police force areas. The MDC exercise would need to cover all police forces and the resource implications would be corresponding larger. There is no current provision for such an exercise. Nonetheless, major exercises, including those for nuclear accidents, include a consequence management phase, in which the central government response to the incident is practised. The principles of consequence management would be the same whether the incident were the result of explosion, fire, flood or large scale failure of computer systems.

In the context of London, the Chief Office Forum on which the Home Office is represented, is being kept in the picture on national contingency plans. As yet they have not identified a requirement for such an exercise although they acknowledge that London will be a focus for Millennium events.

Until MISC 4 have considered the reports from departments assessing the scale of the problems, the case for a national exercise is difficult to assess. In the meantime, existing CCC and LGD arrangements will be reinforced through ongoing policy development on Massive Disasters which will be reported to the CCC by March 1999.

In addition, the Home Office is drawing up proposals to:

1. Advise local authorities to add a Year 2000 element to the scenario of exercises already being planned.
2. Test the resilience of the Emergency Communications Network against the event of a public telephone network failure.

3. Host a Millenium workshop for emergency planners at the Emergency Planning College (EPC) in June 1998. The EPC can be offered as a suitable venue for other events the costs of which might be met by Action 2000.
4. Ensure that the CCC Massive Disasters work bears the Year 2000 considerations in mind.
5. Issue an invitation to all individuals and organisations to share their experience of Millenium contingency planning in the next issue of *Civil Protection* magazine.

Emergency Planning Division
HOME OFFICE

March 1998

SPECTRUM OF WORST CASE SCENARIOS

CENTRAL GOVERNMENT

The loss of data and communication, failure of military and environmental warning systems. Failure of telecommunications disables information and government management systems. Government unable to clarify extent of the problem and direct sufficient resources to areas of need.

LOCAL GOVERNMENT

Local authorities lose social services records. Street lighting / traffic lights fail. Public buildings, such as schools and homes for the elderly and vulnerable closed due to lack of heating, lighting and transport problems.

EMERGENCY SERVICES (separate papers on Police and Fire are being submitted to MISC 4 with the detail)

Failure of command and control systems. Communication disabled. All services overstretched.

TELECOMMUNICATIONS

Telecommunication systems disabled both internationally and internally. Failure of satellites.

SOCIAL

Social Security benefits, pensions, salaries, mortgages, standing orders/direct debits etc. not paid. Complete collapse of financial and banking system. Collapse or malfunction of credit card system, automatic cash dispensing machines, Insurance policies deemed invalid. Wholesale and retail food distribution damaged. Malfunction or shutdown of central heating system and replenishment schemes. Failure of domestic supply of electric, gas and water.

MEDICAL

Medical records temporarily unobtainable or erased. Loss of computer systems and hardware in hospital and other medical centres. Equipment such as high tech scanners and life support systems malfunction or shut down (many machines are date dependant). Heating systems close down.

UTILITY COMPANIES

Utility Companies face severe problems. Loss of electrical power and gas to homes and public buildings in winter. Problems of severe cold, especially amongst elderly, and with cooking. Water companies struggle to maintain pumping and purification plants. Power Stations shut down.

TRANSPORT

Transport at standstill. Several aircraft crash due to air traffic control failure. Shipping problems due to failure of navigational equipment. Road transport severely hit by failure of traffic lights, problems obtaining fuel and failure of street lighting. Major train crash due to failure of line management control. Underground system fails.

INDUSTRY / COMMERCIAL

Records and data erased or considered invalid. This causes particular difficulty in insurance, banking, stock markets. Shops unable to function due to computerised tills and failure of banking or "just-in-time" delivery systems. Some industrial processes fail. Extreme danger within nuclear power industry, heavy engineering, petrol / chemical industries.

GENERAL

Complete loss of confidence in business and world governments creates economic depression with resulting crime wave. Proliferation of litigation as individuals and organisations sue for damages and loss.

✓ Top AL
CC PA



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Oddi wrth yr Is-Ysgrifennydd Seneddol

Win Griffiths MP

From The Parliamentary Under-Secretary

CT 98 - 10952

26 March 1998

Dear Minister

Ⓟ

MILLENNIUM VOLUNTEERS

Thank you for copying to me your letter of 4 March to Peter Mandelson, and for the enclosed key points emerging from the Millennium Volunteers consultation in England.

I too had a very positive response to the consultation exercise in Wales. We received over 80 responses, many of which included comments from local consultations reflecting extensive grass roots views. A summary of the key issues which emerged is attached.

The concept of Millennium Volunteers was received with an encouraging degree of enthusiasm from all quarters in Wales, although, as to be expected, there were some differences of opinion when it came to the detail. However, the common thrust of the responses centred on the need for the Millennium Volunteers programme to be more flexible and thus inclusive.

This lay behind the main concern which was about the proposed measurement and level of commitment. There was widespread rejection of the suggestion of 200/500 hours as an appropriate measurement of commitment. As in England, there was support for the suggestion that each Millennium Volunteer should have their own plan. The view was frequently expressed, and I tend to agree with it, that determining and fulfilling one's own level of achievable commitment is itself an important element of developing a sense of responsibility and is more likely to lead to increased and sustained levels of volunteering, whereas the level of commitment currently prescribed would compromise our co-principle of inclusiveness.

The issue of inclusiveness also featured strongly in the Welsh responses. It was felt that if Millennium Volunteers is to be successful, then it must be sufficiently flexible to accommodate anyone who wants take part. We were frequently reminded that young people do and will volunteer for a variety of reasons, and are motivated and challenged in many different ways and that a programme which treats them all in the same way will be unlikely to succeed.



National Delivery

As you know, I have never been in favour of setting up a new body to manage Millennium Volunteers in Wales. We have a well established voluntary sector which I am confident will rise to the challenge. This has been borne out in the consultation responses. The most popular method of national delivery was by one existing national organisation, although more than one organisation was suggested. Others suggested a variety of partnership arrangements and I am still considering what national delivery arrangements will best meet the wishes of those who expressed a view. However, I am satisfied that there is no need or desire for a new body in Wales and intend to proceed on the basis that any new body which you may conclude that it is necessary to establish will have a clear England-only remit.

Timing

Subject to continuing close co-operation and co-ordination between our officials to resolve any outstanding issues, I am content with the timing you suggest for publishing the responses to the consultation papers. However, on the timing of the programme itself I would like to reserve my position until we are a little clearer on the detail. I too am keen that Millennium Volunteers should be available to young people as soon as possible but sustainability is a key principle of the initiative and we need to ensure sustainability of the programme itself as well as encouraging a sustained commitment to volunteering among individuals. I believe that a large part of ensuring that sustainability depends upon effectively integrating Millennium Volunteers into the existing volunteering framework of Wales. That means making best use of existing volunteering opportunities as well as, where appropriate for the individuals concerned, supporting new projects.

I am concerned therefore that we should not seek to set up projects for the sake of doing something simply in order to adhere to the timetable in the consultation paper. We did state in the consultation document that the precise timetable would be *subject to the results of the consultation* and so a delay in order to ensure that we get things right would be justifiable. Some respondents in Wales commented that the proposed timing was too ambitious.

There is considerable enthusiasm for young people led projects in Wales and I welcome this but that enthusiasm is also tempered by a concern that young people will need particular support, training and knowledge to embark on such projects.



My officials have also had informal discussions with the New Millennium Experience Company to explore how we can ensure that our efforts are complementary.

I am copying this letter and enclosure to the Prime Minister, Chris Smith, David Blunkett, Peter Mandelson, Sam Galbraith, Kim Howells, Alun Michael and Tony Worthington.

*Yours sincerely
Joseph George.*

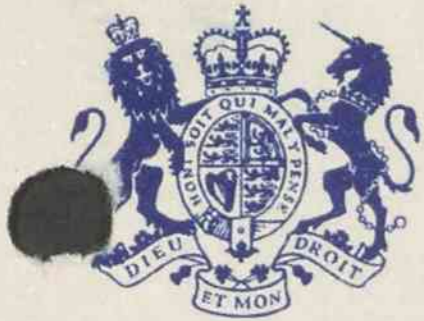
approved by Mr Griffiths
and signed in his absence

Alan Howarth Esq CBE MP
Parliamentary Under-Secretary of State
Department for Education and Employment
Sanctuary Buildings
Great Smith Street
Westminster
London
SW1P 3BT

Millennium Volunteers in Wales Consultation - Summary of key issues

- Strong support for the concept of Millennium Volunteers and its potential in emphasising the positive image of young people
- Young people themselves were enthusiastic; they wanted ownership and to be fully consulted at all stages of development
- Little support for the name - both *Millennium* and *Volunteer* seen as a turn off to target age group
- Large number of comments about the need for effective and relevant marketing and media involvement
- Widespread calls for flexibility - in content, delivery, and promotion
- Wholehearted support that the programme should be entirely voluntary
- Concern about by whom and how *worthwhile activity* would be defined - 'all volunteering is worthwhile'
- Enthusiasm for young person led projects
- Caution that young people would require additional resources, training and support to successfully execute their own projects.
- Recognition of existing volunteering and concern that this should be recognised and not undermined through the existence of Millennium Volunteers - particular concern in some areas that financial resources should not suffer
- Mentoring possible way of integrating existing volunteers
- Support for the principle of inclusiveness but some concern about how achievable it would be within the resources and programme content set out in the consultation paper
- Calls for age group to be widened or dispensed with altogether
- Widespread rejection of proposed measurement and level of commitment - some suggested different (mostly lower) numbers of hours, most recommended dropping prescribed hours altogether
- Concern that providing formal accreditation for all Millennium Volunteers would be too costly and time consuming

- Approval of certificates for Millennium Volunteers - but no consensus on how they should be used
- Concern that proposals are too ambitious within resources identified.
- Funding base needs to be adequate and sustainable for long term success
- Support for appropriate objective recognition for volunteers - but not necessarily formal accreditation
- National delivery by existing voluntary sector - balance of opinion for single existing organisation but a number of organisations put forward
- Local delivery by existing voluntary sector
- Costs will be greater and opportunities may be fewer in rural areas.
- Concern that Millennium Volunteers should not be brought on board without proper planning just to fit in with the timing of the millennium - timing may be too ambitious
- Minimum standards essential - Volunteer Bureaux minimum standards and Code of Practice for Involving Volunteers developed by Wales Volunteering Forum cited.
- Concern about practicalities and costs of criminal record checks
- Great concern about continuing confusion with New Deal



Minister without Portfolio

CABINET OFFICE
70 Whitehall, London SW1A 2AS
Telephone: 0171-270 1250

that,
To see. Will you set up?

MWP/2278

Angus.

FROM: RUPERT HUXTER

DATE: 24 March 1998

ANGUS LAPSLEY
No 10 Downing Street

PM,

30/3.

cc: Jonathan Powell
Peter Hyman

would you be prepared to do this? Cold calling is never fun, but it would certainly impress them.

MILLENNIUM EXPERIENCE SPONSORSHIP

Angus.

file attached

Thank you for your minute of 18 March. We shall aim to provide an update on progress with sponsorship by the end of the month.

The Prime Minister's offer to intervene with companies where necessary is greatly appreciated. As it happens, the NMEC have just been in touch with us about tying down Swatch, who have been interested in contributing for some time but have still not taken a final decision.

The Company advise that, if the Prime Minister were willing, it would be very timely if he were to call Mr Nicolas Hiyek Snr of SMH, the owner of Swatch. (His son, Hiyek Jnr, runs Swatch itself). I attach at Annex A a draft speaking note, if the Prime Minister is content.

Mr Hiyek senior is apparently a personal friend of Helmut Kohl. He is no stranger to sponsorship or licensing, having purchased the world-wide rights to the Atlanta and Sydney Olympics. The telephone number is 00 41 32 343 6811.

*Yes. The
further down
for making. Rupert Huxter*

R. HUXTER
PPS/Minister without Portfolio
Room 308, 70 Whitehall
☎ 270 0013

TELEPHONE CALL TO MR NICOLAS HIYEK SNR OF SMH, ABOUT SWATCH'S POTENTIAL SPONSORSHIP OF THE MILLENNIUM EXPERIENCE.

SPEAKING NOTE FOR THE PRIME MINISTER.

- Wanted the opportunity of a quick word on the telephone about Britain's plans for the Millennium.
- Know that Swatch have shown considerable interest in becoming one of our commercial partners in the Millennium Experience at Greenwich.
- Really hope Swatch will take the decision to do this.
- When the clock strikes 12 midnight on 31 December next year, the eyes of the world will be on Greenwich, the home of time, and the Millennium Experience. It'll be the biggest event of its kind anywhere in the world. We expect over 12 million visitors. The contents are going to be sensational.
- Because of the obvious association with time this would give tremendous world-wide exposure to Swatch, throughout 2000. We could use Swatch access technology as one high-tech means of entry to the Millennium Dome itself. All clocks on site could carry your brand. There are all kinds of possibilities.
- Lots of companies are now on Board - British Airways, BT, Sky, Manpower, Tesco. Tomorrow's companies. Know Swatch will want to be counted among that number.
- Do let me know if there is anything more we can do to help, or if you would like to visit the site itself. This would give you a proper feel for the scale of the project.

**DRAFT SPEECH FOR MIDLAND BANK MILLENNIUM
CONFERENCE, 30th MARCH**

INTRODUCTION

Good morning. Many thanks for inviting me to speak at what is an important conference on one of the big issues facing Britain in the next two years – the Millennium Bug. I feel somewhat tentative speaking to you today. I am far from being an expert on IT in general, let alone the Bug in particular. And I know that many of you in the audience are.

However, one of the pleasures of my job is that I do meet many senior businessmen. And ever since the election in May, more and more of you have been warning me about this problem. This culminated in a letter from Niall Fitzgerald, the Chairman of Unilever warning that the Millennium Bug could cause a worldwide recession. [IA: He quoted an example which many of you will know of a plant in New Zealand where the programmer had failed to allow for the leap year in 1996. The company in question worked perfectly well until the end of 1996, but then, at the turn of the year, this small computer fault caused not just its systems

to close down, but those of the parent company in [where?]]. The problem took [IA: six months] to solve.

As many of you will be aware, we face a similar problem in the run up to the year 2000. But rather than being in just one company in New Zealand, the problem is ticking away inside many computers, mainframes and embedded chips all over the world. It sounds trivial, but the failure of many PC's or chips to distinguish between the year 2000 and the year 1900 could cause them to fail.

There are few, if any, areas of modern life that are not touched by information technology. Half of the new jobs in the US last year were created in Internet industries. There are few companies now that don't depend on IT in one way or another.

We need to solve this problem. If we don't, our growth prospects will be affected, as many companies divert resources to cope with computer failures and some go bust because of their inability to fix them. Essential parts of the national infrastructure, whether public, like the National Health Service or private, like the utilities, could be threatened. But if we do deal with it, we will avert major problems and enhance our reputation as a safe country to invest in.

That is why today's conference is so timely. I would like to thank Midland Bank for having the foresight to organise it and to target small and medium enterprises who I am told are the part of the private sector that still has most to do.

I would like to take a few minutes therefore to explain what the Government's role in all of this is. Government cannot solve this problem. Nor indeed does it carry the lion's share of the task. We will only move forward through the efforts of people like you, running businesses and other organisations. But Government can help in three ways:

- First, raising awareness of the need for action;
- Second, dealing with the problem in the public sector;
- Third, ensuring the national and international infrastructure is as ready as it can be.

THE PRIVATE SECTOR

Government has much to learn from how business is dealing with this problem. The best companies have been working on year 2000 plans for the last few years. However, many other companies are not as advanced.

A survey we are publishing today of private sector's readiness for the year 2000 showed us that [DTI: insert].

The Government's role with the private sector is to raise awareness and provide help. That is why we launched a national campaign called Action 2000 in January, chaired by Don Cruickshank. In a short time, they have already achieved much:

- A national publicity campaign backed up by a website
- A hotline to direct small and medium businesses to where they can get help
- An agreement with the BBC that they will help raise awareness of the issue

This is having an effect. In September, when Margaret Beckett asked Don Cruickshank to take on this role, awareness of the year 2000 problem was [DTI: please insert]. Now it is [DTI: please insert].

But we need to turn awareness into action. This is a unique problem and most of us don't have the expertise to deal with it. Already, there are acute skills shortages in IT in general, and for 'Bug skills' in particular.

[DTI: need example to bring this to life.] We are therefore announcing today a new package of measures to help companies acquire these skills.

- Using £70m from the Budget, we will help small and medium companies train their employees or take on new recruits. From [June], we will offer a time-limited voucher of up to £1200 to train people in how to test for and solve the Year 2000 Problem. Many of the tasks involved in this are quite routine and this is a perfect opportunity to train young people in IT skills or to bring older unemployed or retired people back into the workforce. By creating a larger pool of people able to do the routine tasks, we will be able to free up experts able to work on the crucial ones.

Over the next 6 months we aim to train 20,000 people.

- [DTI: please insert something on Business Links]
- [DTI: need to announce increased Action 2000 budget]

We have listened to what business wanted. We already have advice at the national level. From next month companies can get help at the local level from Business Links. And from June, you will be able to get a £1200 voucher to get the skills to deal with the problem.

We will continue to be open to suggestions as to what the Government can do. But the rest is up to you.

THE PUBLIC SECTOR

However, your efforts would be in vain if they were not matched in the public sector. Your supply chain is only as strong as its weakest link. For your businesses to be year 2000 compliant, you have to have confidence that the Inland Revenue, the benefits system and the emergency services for example will also be.

The Government takes this task very seriously. One of the first things which David Clark, the minister responsible for public services, did on coming to office was to ask for an update of the Government's year 2000 plans. He found that although not much had been happening at ministerial level, on the ground, many public organisations were motoring ahead. Since then, we have been working to match that effort with ministerial drive, to make sure that all parts of the public sector match the standards of the best.

- Margaret Beckett is chairing a key Cabinet sub-committee [MISC2000] to co-ordinate action on the Millennium Bug, across public and private sectors.

- Within that committee, David Clark is chairing a group focusing on the public sector and is reporting quarterly to Parliament.

Margaret's Committee is making thorough progress and we are announcing today its first recommendations:

- First, we have decided that we need a central unit to co-ordinate the government's work on the year 2000 problem. This will be located in the Cabinet Office and will report directly to both Margaret Beckett and David Clark. The Unit brings together many of the best people in Whitehall and from business to identify linkages between different parts of the public sector, chase progress of departments and identify solutions to their problems. Of course, the lead responsibility for solving problems will remain with the Secretaries of State responsible for those areas – [for example John Prescott for local government and Jack Straw for the fire and police services.] But I believe that this Unit can play a key role in co-ordinating and making the most of their efforts.
- We are spending what is needed on the problem. Many of you have told me that each time you look at your Year 2000 work,

your estimate of the cost of dealing with it grows. It's the same for us. David Clark's initial estimate for the cost of fixing the problem in central government alone was £370m. Our latest estimate of the cost has risen to [DC: £390m]. That estimate excludes the wider public sector such as NHS Trusts and local government. Our current estimate for the cost of fixing the problem in the public sector as a whole is [DC: insert]

Within the public sector, the Health Service and local government have a special responsibility – without careful preparation there could be major disruption to essential services such as benefit payments or even to emergency services such as police and fire.

There are particularly serious challenges for the NHS – to make sure life-saving medical equipment, much of which contains embedded chips, does not let patients down.

The Audit Commission has looked at how things are going; when their assessment is published in May, it will show that many hospitals and local authorities are behind schedule – in some cases well behind schedule.

Every councillor, NHS board member and local government or NHS employee must pay attention to this issue. Find out how your organisation is doing. Make sure you know the extent of the problems you face – and that your suppliers and business partners are also tackling the problem seriously. Make sure you have a proper plan to tackle the most important problems and that you have skilled the people and budget to get the highest priority work done in time.

The Audit Commission will be publishing regular reports. I hope that future ones show everyone is making rapid progress.

We already know that we won't be able to solve all of the problems in the public sector. Indeed that would be the wrong thing to do anyhow. Many of the failures of non-compliant equipment will be trivial – whether kettles failing to boil or printers breaking down. It is cheaper to deal with these problems retrospectively than to try and anticipate them all. But we will focus on dealing with all the critical problems by the end of this financial year, and then test those systems ahead of the year 2000. David Clark has [DC: today published updated plans on how we will do this] – we would welcome businesses' views on those plans. Please get in contact with us if they can be improved.

THE NATIONAL AND INTERNATIONAL INFRASTRUCTURE

The new Unit will have a key task in co-ordinating work in the public sector. But just as important will be co-ordinating the work of public and private sectors in preparing the national infrastructure for the year 2000.

Here I am talking about those companies and organisations which are vital to our day to day lives. Whether the gas, water and electricity companies, the Benefits Agency or the transport system. These are the parts of the infrastructure that we cannot afford to fail in the next two years.

[MISC 2000] has been addressing these issues and [we are today publishing its plan of work for the next few months]. This will involve a thorough review of the key parts of the infrastructure, based on dialogue with Chief Executives in both the public and private sector. We have commissioned a study into the key risks the country faces in the run-up to the Year 2000. That research will inform action at the local, national and international levels.

We need to act locally, because each area of the country faces different risks. For example, Tyne and Wear have already set up a Working Group with the emergency services and the utilities to deal with the key problems.

[John Prescott is today writing to every local authority leader and chief executive in [England and Wales] asking them to do the same. The key

here is co-ordination at a local level and I expect every chief executive, if they have not already done so, to start work this week.

We need to act nationally, Don Cruickshank hosted last week the first meeting of the National Infrastructure Forum. This brought together [over a hundred] key chief executives, to share their experience and start to build a co-ordinated plan both for preparing their organisations, but also dealing with the links between them. For example, [DTI: insert outcomes].

It is no coincidence that one of the conclusions of that Forum was that these key organisations are some of the furthest advanced in their preparations. But it would be foolhardy not to prepare for the possibility of failures. Under Margaret Becketts's leadership, we are therefore working with the private sector to assess the risks of such failures and put in place contingency plans in case they do occur.

We need to act internationally, because in a global economy other countries' problems are our own. We have identified five priority areas where international connections are particularly important: power, telecommunications, finance, defence, and transport. And we want to help poor countries address the problems the Bug will cause for them.

I am pleased to say that Robin Cook and Clare Short have been working on a strategy for the international infrastructure, which we are announcing today:

- First, awareness raising. Global awareness of the problem is patchy. [In a recent survey by the World Bank, only 37 out of 128 borrowing member countries said they were aware of it. Deutsche Morgan Grenfell point out that only six countries have established national awareness-raising campaigns like Action 2000]. We need to do far more and the UK can help lead this.
 - We are putting the Millennium Bug firmly on the agenda at this year's G8, the European Union Summit and the Europe-Asia Summit - ASEM. This will ensure the world's leaders are fully aware of the problem and have discussed its implications.
 - We are also asking all our missions abroad to raise awareness of the importance of tackling this issue, and to report back on each country's readiness.

- Second, co-ordination. We need to be able to take an overview of international activity, where the gaps are, and to co-ordinate efforts

across the international spectrum. We propose that the G8 set up a council of experts to do this

- Third, action. Once awareness is raised, countries will need the expertise to identify and solve their critical problems. Developing countries will need extra resources. We are considering setting up a World Bank Trust Fund to provide experts and training to developing countries. We will kick the fund off with a £10m contribution. We hope our partners in the G8 and the EU will be able to do so too.

CONCLUSIONS

The Millennium Bug is a serious issue. It is a slow burning national emergency. However, I believe that we are getting to grips with it. We are working with our international partners both in Europe, the G8 and more widely to make sure that the world can be as ready as possible for the year 2000. It is clear from those contacts that this is not just a threat, but an opportunity for Britain. Many of our companies are ahead of the game, and will not only suffer less than their counterparts, but also improve our reputation as safe partners to do business with. I urge you all through today's conference and by taking action when you go back to the office tomorrow, to start to prepare for that challenge, both to minimise

the downside and to take the opportunities that exist. For my part, I
pledge that the Government will do all it can to help you prepare and to
prepare itself for the year 2000.

RESTRICTED *hli*



10 DOWNING STREET
LONDON SW1A 2AA

From the Private Secretary

Rupert Huxter

MILLENNIUM EXPERIENCE

As you know, the Prime Minister was greatly encouraged by the initial reaction to last month's relaunch of the Millennium Experience.

One of the key aims of that event was obviously to generate interest in sponsorship and the Prime Minister would like to have an update on where, a month later, we have got to. Perhaps you could aim to send him a report by the end of the month.

He has also asked me to let you know that he remains ready to intervene himself where this may prove helpful in terms of tying down agreements.

I am copying this minute to Jonathan Powell and Peter Hyman.

Angus

ANGUS LAPSLEY

18 March 1998

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RESTRICTED - MANAGEMENT



Minister without Portfolio

MWP/2233

Bob Ayling
British Airways plc
Waterside (HBB 3)
P O Box 356
Uxbridge UB7 OGB

bcc: Sir Hayden Phillips
David Chesterton
Clare Pillman

Angus Lapsley

C: Pu

17 March 1998

Temporarily Retained

**THIS IS A COPY. THE ORIGINAL IS
RETAINED UNDER SECTION 3 (4)
OF THE PUBLIC RECORDS ACT**

Dear Bob,

I was very grateful to you and to Michael for coming to see me on 16 March. I feel very encouraged by the extent to which our thinking was in line and hope that we can now move quickly to resolve the outstanding issues.

On the question of a Chief Operating Officer, we ran through various options; Liam Kane, Frank McGettigan of Channel 4 and Tony Edwards who was the Director of Development at Boots. You kindly offered to speak to Mike Angus about the last named. I am very glad that Jennie sees the need for support of this calibre and nature. She is a formidable operator but she can't do everything. We must ensure she gets that support, soon.

On the creative process, we agreed that the idea for a "godparent" for each zone was attractive, and agreed on the strengths of most of those on the list you had. We were particularly keen to get Christopher Frayling, David Abbott, and Michael Jackson involved.

I suggested it would be good to involve more women in this role, and hope the Company will consider this.

We also discussed the idea of using Ron Neill as a "chief godfather" on the creative process and on the National Programme. Michael kindly offered to talk to Ron to establish how far he felt he could rekindle his creative flair after his work on the management side within the BBC. I hope very much we will be able to take this forward; as you know I still see a clear need for some central "glue" to hold the content of the Dome and the National Programme together and give them real intellectual coherence, over and above the individual godparents. You will recall that I suggested Neil Cossons as a possible alternative if we make no progress with Ron.

I am also concerned that the Company has, as matters stand, a very small full-time creative team of four or five people. It seems to me that a set-up with a godparent and a dedicated NMEC manager for each Zone would be much the best structure to provide a close triangular relationship with the design companies and the sponsors

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that ensures all parties are fully engaged and content. We must ensure we put sufficient resources into making the content work.

Michael also agreed to speak to Richard Rogers to check that he was happy with the process we now envisaged.

Finally, on the question of sponsorship, you said that you would speak to James Blyth. I do feel following my meeting with him last week that Boots could be increasingly attracted to a package which involved the Body and elements of the National Programme. As I mentioned, James was particularly struck by the idea of the whole population of the UK being represented in the Dome in photographs.

I am looking forward very much to our dinner on the 26th. I hope we will be able to have a further word on these issues then, if not before.

I am copying this letter to Michael Grade.

Butcher,

2

John

PETER MANDELSON



THE SCOTTISH OFFICE

From the Minister for Health and the Arts
Sam Galbraith MP

St. Andrew's House
Regent Road
Edinburgh EH1 3DG

Telephone 0131-244 4017
Fax 0131-244 3563

Top AL
cc JP
DU
PRESS

Alan Howarth CBE MP
Parliamentary Under-Secretary of State
Department for Education and Employment
Sanctuary Buildings
Great Smith Street
Westminster
LONDON
SW1P 3BT

(P)

16 March 1998

Thank you for copying to me your letter of 4 March 1998 to Peter Mandleson about the development of our *Millennium Volunteers* programme.

As you recognise, the responses to this consultation have been very similar in Scotland. These are very encouraging, with the vast majority of the 160 responses expressing support for our proposals. It is especially encouraging that the responses have come from such a wide range of organisations in both the voluntary and public sectors and that so many of them have expressed an interest in being involved in some way. I was particularly pleased to see the responses from young people themselves. We clearly want to build on this enthusiasm.

Some of the strongest support was expressed in Scotland for our aim to make the programme inclusive and attractive to young people from all sorts of backgrounds. In that respect, I feel that we may still need to say a bit more about the role of sport and the arts which are the areas where many young people will want to be involved. As in England, the issue which raised most concern was the definition of "sustained commitment." There is a consensus view that it will be very difficult for young people to commit 200 to 500 hours over 12 months and that it would be wrong to make time the exclusive measure of a young person's achievement. There are real fears that the effectiveness of the programme could be reduced if the obligation placed on young people was so high to deter them or to lead to a high drop out rate. This would be particularly true for disadvantaged young people who have most to gain. Obstacles to their participation would contradict the principle of inclusiveness.

The challenge is to be able to respond to the views we have received in a way which will still ensure that *Millennium Volunteers* represents something new, distinctive and testing. Whilst the time element is important, it is surely more important to be able to measure what the young person achieves both in terms of personal growth and for the community. We do not want to design the programme in a way which encourages failures. I know that your officials are working with mine to develop the thinking on this. I hope we can agree a definition which allows a flexible approach and is focused on success.

I am optimistic that we will be able to follow the timetable which you propose in Scotland. However, it is likely that we will be able to deliver the programme in Scotland using existing volunteering organisations. This would allow us to make an announcement on this in the April publication and have the Unit in place by the summer. This means we will not need to establish pilots in Scotland, although we would be happy to participate in an evaluation of our early projects.

There is one further matter which we need to resolve to let us move forward as planned. In the consultation document in Scotland, we indicated, as agreed, that the funding for *Millennium Volunteers* in Scotland would be around £1.5 million. I understand that there is now some question about how the £15 million set aside for the programme should be shared out between England, Wales and Scotland. It would be extremely embarrassing for us if the £1.5 million which was promised was now reduced. In fact, there would be a danger that such an announcement would risk the very positive support which has been secured so far. I hope therefore that you can confirm that the original budget, which takes account of some of the geographical and deprivation factors which exist.

Finally I know that my officials are in touch with the New Millennium Experience Company in Scotland and we will also ensure that our plans in Scotland are complementary and coherent.

I am copying this letter to the Prime Minister, Chris Smith, Alun Michael, Win Griffiths, Tony Worthington, David Blunkett, Kim Howells and Peter Mandelson.

A handwritten signature in black ink, appearing to read 'Sam Galbraith', written in a cursive style.

SAM GALBRAITH

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